

**TECO ELECTRIC & MACHINERY CO., LTD.
AND SUBSIDIARIES
CONSOLIDATED FINANCIAL STATEMENTS AND
INDEPENDENT AUDITORS' REVIEW REPORT
SEPTEMBER 30, 2025 AND 2024**

For the convenience of readers and for information purpose only, the auditors' report and the accompanying financial statements have been translated into English from the original Chinese version prepared and used in the Republic of China. In the event of any discrepancy between the English version and the original Chinese version or any differences in the interpretation of the two versions, the Chinese-language auditors' report and financial statements shall prevail.

INDEPENDENT AUDITORS' REVIEW REPORT TRANSLATED FROM CHINESE

To TECO Electric & Machinery Co., Ltd.

Introduction

We have reviewed the accompanying consolidated balance sheets of Teco Electric & Machinery Co., Ltd. and subsidiaries (the “Group”) as at September 30, 2025 and 2024, and the related consolidated statements of comprehensive income for the three-month and nine-month periods then ended, as well as the statements of changes in equity and of cash flows for the nine-month periods then ended, and notes to the consolidated financial statements, including a summary of material accounting policies. Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with “Regulations Governing the Preparation of Financial Reports by Securities Issuers” and International Accounting Standard 34, “Interim Financial Reporting” that came into effect as endorsed by the Financial Supervisory Commission. Our responsibility is to express a conclusion on these consolidated financial statements based on our reviews.

Scope of Review

Except as explained in the following paragraph, we conducted our reviews in accordance with the Standard on Review Engagements 2410, “Review of Financial Information Performed by the Independent Auditor of the Entity” of the Republic of China. A review of consolidated financial statements consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Basis for Qualified Conclusion

As described in Notes 4(3) and 6(7) to the consolidated financial statements, the financial statements of certain consolidated subsidiaries and investees accounted for under the equity method were not reviewed by independent auditors. Those statements reflect total assets (including investments accounted for under the equity method) of NT\$25,762,112 thousand and NT\$23,338,518 thousand, both constituting 18% of consolidated total assets as of September 30, 2025 and 2024, respectively, total liabilities (including credit balance of investments accounted for under the equity method) of NT\$5,043,766 thousand and NT\$4,718,281 thousand, both constituting 11% of consolidated total liabilities as of September 30, 2025 and 2024, respectively, and total comprehensive income (including share of profit or loss and share of other comprehensive income of associates and joint ventures accounted for under the equity method) of NT\$263,783 thousand, NT\$273,398 thousand, NT\$575,669 thousand and NT\$683,698 thousand, constituting 11%, 13%, 74%, and 17% of the consolidated total comprehensive (loss) income for the three-month and nine-month periods then ended, respectively. These amounts and the related information disclosed in Note 13 were based on the unreviewed financial statements of such consolidated subsidiaries and investee companies.

Qualified Conclusion

Except for the adjustments to the consolidated financial statements, if any, as might have been determined to be necessary had the financial statements of certain consolidated subsidiaries and investees accounted for under the equity method been reviewed by independent auditors, that we might have become aware of had it not been for the situation described above, based on our reviews, nothing has come to our attention that causes us to believe that the accompanying consolidated financial statements do not present fairly, in all material respects, the consolidated financial position of the Group as at September 30, 2025 and 2024, and of its consolidated financial performance for the three-month and nine-month periods then ended and its consolidated cash flows for the nine-month periods then ended in accordance with “Regulations Governing the Preparation of Financial

Reports by Securities Issuers” and International Accounting Standard 34, “Interim Financial Reporting” that came into effect as endorsed by the Financial Supervisory Commission.

Other matter — retrospective restatement of financial statements of comparative period

As described in Note 6(38), TECO Electric & Machinery Co., Ltd. obtained control over Shen Chang Electric Co., Ltd. on October 21, 2024 and the allocation of acquisition price was completed in the second quarter of 2025. As a result, the financial statements for the comparative period were retrospectively restated. Our opinion is not modified in respect of this matter.

Hsu, Sheng-Chung

Tu, Chan-Yuan

For and on behalf of PricewaterhouseCoopers, Taiwan

November 13, 2025

The accompanying consolidated financial statements are not intended to present the financial position and results of operations and cash flows in accordance with accounting principles generally accepted in countries and jurisdictions other than the Republic of China. The standards, procedures and practices in the Republic of China governing the audit of such financial statements may differ from those generally accepted in countries and jurisdictions other than the Republic of China. Accordingly, the accompanying consolidated financial statements and independent auditors’ report are not intended for use by those who are not informed about the accounting principles or auditing standards generally accepted in the Republic of China, and their applications in practice.

As the financial statements are the responsibility of the management, PricewaterhouseCoopers cannot accept any liability for the use of, or reliance on, the English translation or for any errors or misunderstandings that may derive from the translation.

TECO ELECTRIC & MACHINERY CO., LTD. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
SEPTEMBER 30, 2025, DECEMBER 31, 2024 AND SEPTEMBER 30, 2024
(Expressed in thousands of New Taiwan dollars)

			September 30, 2025		Restated December 31, 2024		September 30, 2024	
Assets		Notes	AMOUNT	%	AMOUNT	%	AMOUNT	%
Current assets								
1100	Cash and cash equivalents	6(1) and 8	\$ 24,694,955	17	\$ 26,055,287	21	\$ 24,589,363	20
1110	Current financial assets at fair value through profit or loss	6(2)	34,397	-	24,058	-	23,371	-
1120	Current financial assets at fair value through other comprehensive income	6(3)	259,423	-	302,648	-	302,042	-
1139	Current financial assets for hedging	6(17)	-	-	5,887	-	-	-
1140	Current contract assets		6,468,588	5	5,010,143	4	4,673,635	4
1150	Notes receivable, net	6(5) and 8	835,280	1	715,559	1	732,569	1
1160	Notes receivable - related parties	7	261	-	21	-	88	-
1170	Accounts receivable, net	6(5)	10,084,863	7	9,343,241	8	9,300,400	7
1180	Accounts receivable - related parties	7	210,238	-	203,543	-	174,087	-
1200	Other receivables		341,069	-	370,450	-	421,290	-
1210	Other receivables - related parties	7	19,407	-	76,774	-	21,508	-
130X	Inventories, net	6(6)	13,809,027	10	13,482,866	11	12,275,817	10
1410	Prepayments		978,633	1	890,288	1	960,722	1
1460	Non-current assets or disposal groups classified as held for sale, net	6(12)	-	-	292,198	-	-	-
1470	Other current assets	6(1) and 8	544,311	-	493,129	-	448,559	-
11XX	Total current assets		58,280,452	41	57,266,092	46	53,923,451	43
Non-current assets								
1510	Non-current financial assets at fair value through profit or loss	6(2)	2,653,060	2	2,998,980	2	3,239,681	2
1517	Non-current financial assets at fair value through other comprehensive income	6(3) and 8	37,283,602	26	22,721,250	18	28,551,172	22
1535	Non-current financial assets at amortised cost, net	6(4) and 8	1,021,168	1	109,788	-	105,981	-
1550	Investments accounted for under the equity method	6(7) and 7	3,510,398	3	3,560,452	3	3,539,070	3
1600	Property, plant and equipment, net	6(8) and 8	20,551,524	15	20,493,419	17	20,024,741	16
1755	Right-of-use assets	6(9) and 8	6,928,027	5	7,498,397	6	7,507,745	6
1760	Investment property, net	6(10)	3,094,531	2	3,186,269	3	3,266,436	3
1780	Intangible assets	6(11)	5,963,951	4	4,831,491	4	5,029,317	4
1840	Deferred income tax assets	6(32)	1,506,752	1	1,228,081	1	1,162,728	1
1900	Other non-current assets	6(13)	333,809	-	539,216	-	506,995	-
15XX	Total non-current assets		82,846,822	59	67,167,343	54	72,933,866	57
1XXX	Total assets		\$ 141,127,274	100	\$ 124,433,435	100	\$ 126,857,317	100

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TECO ELECTRIC & MACHINERY CO., LTD. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
SEPTEMBER 30, 2025, DECEMBER 31, 2024 AND SEPTEMBER 30, 2024
(Expressed in thousands of New Taiwan dollars)

	Liabilities and Equity	Notes	September 30, 2025		Restated December 31, 2024		September 30, 2024	
			AMOUNT	%	AMOUNT	%	AMOUNT	%
	Current liabilities							
2100	Short-term borrowings	6(14) and 8	\$ 4,875,545	4	\$ 1,137,121	1	\$ 2,268,583	2
2110	Short-term notes and bills payable	6(15)	6,996,360	5	-	-	-	-
2120	Current financial liabilities at fair value through profit or loss	6(16)	1,286	-	1,305	-	4,694	-
2126	Current financial liabilities for hedging	6(17)	-	-	-	-	4,523	-
2130	Current contract liabilities	6(26)	2,102,953	2	2,075,068	2	1,884,715	2
2150	Notes payable		694,826	1	648,309	-	575,489	-
2160	Notes payable - related parties	7	681	-	466	-	644	-
2170	Accounts payable		8,675,798	6	9,479,935	8	8,747,046	7
2180	Accounts payable - related parties	7	48,113	-	56,107	-	41,247	-
2200	Other payables	6(18)	6,024,082	4	6,148,768	5	6,031,397	5
2230	Current income tax liabilities	6(32)	373,414	-	679,980	1	504,962	-
2250	Provisions for liabilities - current		386,104	-	410,738	-	415,407	-
2260	Liabilities related to non-current assets or disposal groups classified as held for sale	6(12)	-	-	27,770	-	-	-
2280	Current lease liabilities		617,708	-	608,975	-	541,007	-
2320	Long-term liabilities, current portion	6(19)(20) and 8	384,535	-	6,260,101	5	6,216,947	5
2399	Other current liabilities, others		1,117,867	1	961,762	1	911,761	1
21XX	Total current liabilities		<u>32,299,272</u>	<u>23</u>	<u>28,496,405</u>	<u>23</u>	<u>28,148,422</u>	<u>22</u>
	Non-current liabilities							
2540	Long-term borrowings	6(20) and 8	5,400,510	4	4,534,475	4	4,024,874	3
2550	Provisions for liabilities - non-current		86,849	-	88,413	-	148,210	-
2570	Deferred income tax liabilities	6(32)	2,676,398	2	2,586,352	2	2,493,715	2
2580	Non-current lease liabilities		5,003,070	3	5,411,415	4	5,393,496	5
2600	Other non-current liabilities	6(7)(21)	1,557,175	1	1,548,571	1	1,552,929	1
25XX	Total non-current liabilities		<u>14,724,002</u>	<u>10</u>	<u>14,169,226</u>	<u>11</u>	<u>13,613,224</u>	<u>11</u>
2XXX	Total liabilities		<u>47,023,274</u>	<u>33</u>	<u>42,665,631</u>	<u>34</u>	<u>41,761,646</u>	<u>33</u>
	Equity attributable to owners of parent							
	Share capital	6(22)						
3110	Common stock		23,764,407	17	21,387,966	17	21,387,966	17
	Capital surplus	6(23)						
3200	Capital surplus		23,971,625	17	9,616,391	7	9,609,734	7
	Retained earnings	6(24)						
3310	Legal reserve		9,465,766	7	8,863,669	7	8,863,669	7
3320	Special reserve		3,640,779	3	3,640,779	3	3,640,779	3
3350	Unappropriated retained earnings		21,840,123	15	23,089,108	19	21,492,748	17
	Other equity interest	6(25)						
3400	Other equity interest		5,691,695	4	9,396,006	8	14,490,599	11
3500	Treasury stocks	6(22)	(760,722)	(1)	(511,710)	-	(511,710)	-
31XX	Equity attributable to owners of the parent		<u>87,613,673</u>	<u>62</u>	<u>75,482,209</u>	<u>61</u>	<u>78,973,785</u>	<u>62</u>
36XX	Non-controlling interest	6(36)	6,490,327	5	6,285,595	5	6,121,886	5
3XXX	Total equity		<u>94,104,000</u>	<u>67</u>	<u>81,767,804</u>	<u>66</u>	<u>85,095,671</u>	<u>67</u>
	Significant contingent liabilities and unrecognized contract commitments	9						
	Significant events after the balance sheet date	11						
3X2X	Total liabilities and equity		<u>\$ 141,127,274</u>	<u>100</u>	<u>\$ 124,433,435</u>	<u>100</u>	<u>\$ 126,857,317</u>	<u>100</u>

The accompanying notes are an integral part of these consolidated financial statements.

TECO ELECTRIC & MACHINERY CO., LTD. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
THREE-MONTH AND NINE-MONTH PERIODS ENDED SEPTEMBER 30, 2025 AND 2024
(Expressed in thousands of New Taiwan dollars)

Items	Notes	Three months ended September 30				Nine months ended September 30			
		2025		2024		2025		2024	
		AMOUNT	%	AMOUNT	%	AMOUNT	%	AMOUNT	%
4000 Sales revenue	6(9)(10)(26) and 7	\$ 14,538,145	100	\$ 13,457,344	100	\$ 43,759,281	100	\$ 41,712,869	100
5000 Operating costs	6(6)(8)(9)(21)(31) and 7	(10,985,402)	(76)	(9,964,470)	(74)	(33,251,470)	(76)	(30,995,550)	(74)
5900 Net operating margin		3,552,743	24	3,492,874	26	10,507,811	24	10,717,319	26
5910 Unrealized profit from sales		177	-	1,236	-	(11,296)	-	(10,206)	-
5920 Realized profit from sales		-	-	-	-	10,953	-	10,419	-
5950 Net operating margin		3,552,920	24	3,494,110	26	10,507,468	24	10,717,532	26
Operating expenses	6(8)(9)(21)(31)								
6100 Selling expenses		(1,078,670)	(7)	(985,211)	(7)	(3,507,908)	(8)	(3,141,326)	(7)
6200 General and administrative expenses		(607,603)	(4)	(654,474)	(5)	(1,897,755)	(4)	(1,942,957)	(5)
6300 Research and development expenses		(252,086)	(2)	(244,179)	(2)	(817,545)	(2)	(752,541)	(2)
6450 Expected credit impairment losses	12(2)	18,997	-	22,474	-	11,241	-	(1,564)	-
6000 Total operating expenses		(1,919,362)	(13)	(1,861,390)	(14)	(6,211,967)	(14)	(5,838,388)	(14)
6900 Operating profit		1,633,558	11	1,632,720	12	4,295,501	10	4,879,144	12
Non-operating income and expenses									
7100 Interest income	6(4)(27) and 7	155,752	1	194,702	2	491,787	1	580,975	2
7010 Other income	6(3)(10)(28) and 7	411,148	3	886,714	7	1,178,448	3	1,482,600	4
7020 Other gains and losses	6(2)(16)(29)	66,406	1	(256,523)	(2)	36,646	-	(287,927)	(1)
7050 Finance costs	6(9)(30)	(116,768)	(1)	(110,430)	(1)	(301,366)	(1)	(285,402)	(1)
7060 Share of profit of associates and joint ventures accounted for under the equity method	6(7)	16,053	-	33,799	-	25,153	-	81,619	-
7000 Total non-operating income and expenses		532,591	4	748,262	6	1,430,668	3	1,571,865	4
7900 Profit before income tax		2,166,149	15	2,380,982	18	5,726,169	13	6,451,009	16
7950 Income tax expense	6(32)	(475,371)	(4)	(477,654)	(4)	(1,251,674)	(3)	(1,499,313)	(4)
8200 Profit for the period		\$ 1,690,778	11	\$ 1,903,328	14	\$ 4,474,495	10	\$ 4,951,696	12

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TECO ELECTRIC & MACHINERY CO., LTD. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
THREE-MONTH AND NINE-MONTH PERIODS ENDED SEPTEMBER 30, 2025 AND 2024
(Expressed in thousands of New Taiwan dollars)

Items	Notes	Three months ended September 30				Nine months ended September 30																
		2025		2024		2025		2024														
		AMOUNT	%	AMOUNT	%	AMOUNT	%	AMOUNT	%													
Other comprehensive income																						
Other comprehensive income that will not be reclassified to profit or loss																						
8311	Other comprehensive loss, before tax, actuarial losses on defined benefit plans	6(21)																				
			\$	18	-	\$	-	-	(\$	7,181)	-	\$	191	-								
8316	Unrealized losses on valuation of investments measured at fair value through other comprehensive income	6(3)																				
			(412,512)	(3)		81,524	1	(2,585,792)	(6)	(2,073,020)	(5)					
8320	Share of other comprehensive loss of associates and joint ventures accounted for using equity method, components of other comprehensive income that will not be reclassified to profit or loss																					
				7,632		-		18,616		-		(3,251)		-		18,594		-			
8310	Components of other comprehensive (loss) income that will not be reclassified to profit or loss			(404,862)	(3)		100,140		1	(2,596,224)	(6)	(2,054,235)	(5)			
Other comprehensive income that will be reclassified to profit or loss																						
8361	Currency translation differences of foreign operations	6(25)		1,284,781		9		97,433		-	(1,398,042)	(3)		1,185,517		3				
8368	Gains on hedging instrument	6(25)		-		-	(3,862)		-		2,715		-		14,326		-				
8399	Income tax relating to the components of other comprehensive income that will be reclassified to profit or loss	6(32)																				
				(199,582)	(1)	(13,907)		-		294,552		1	(189,493)	(1)			
8360	Components of other comprehensive income (loss) that will be reclassified to profit or loss				1,085,199		8		79,664		-	(1,100,775)	(2)		1,010,350		2			
8300	Other comprehensive income (loss) for the period			<u>\$</u>	<u>680,337</u>		<u>5</u>		<u>\$</u>	<u>179,804</u>		<u>1</u>	(<u>\$</u>	<u>3,696,999)</u>	(<u>8)</u>	(<u>\$</u>	<u>1,043,885)</u>	(<u>3)</u>
8500	Total comprehensive income for the period			<u>\$</u>	<u>2,371,115</u>		<u>16</u>		<u>\$</u>	<u>2,083,132</u>		<u>15</u>		<u>\$</u>	<u>777,496</u>		<u>2</u>		<u>\$</u>	<u>3,907,811</u>		<u>9</u>
Profit attributable to:																						
8610	Owners of the parent			\$	1,592,723		10		\$	1,770,005		13		\$	4,188,795		9		\$	4,576,095		11
8620	Non-controlling interest				98,055		1		133,323		1		285,700		1		375,601		1			
				<u>\$</u>	<u>1,690,778</u>		<u>11</u>		<u>\$</u>	<u>1,903,328</u>		<u>14</u>		<u>\$</u>	<u>4,474,495</u>		<u>10</u>		<u>\$</u>	<u>4,951,696</u>		<u>12</u>
Comprehensive income attributable to:																						
8710	Owners of the parent			\$	2,048,567		14		\$	1,986,296		14		\$	365,939		1		\$	3,550,544		8
8720	Non-controlling interest				322,548		2		96,836		1		411,557		1		357,267		1			
				<u>\$</u>	<u>2,371,115</u>		<u>16</u>		<u>\$</u>	<u>2,083,132</u>		<u>15</u>		<u>\$</u>	<u>777,496</u>		<u>2</u>		<u>\$</u>	<u>3,907,811</u>		<u>9</u>
Earnings per share (in dollars)										6(33)												
9750	Basic earnings per share			\$			0.75		\$			0.84		\$			1.98		\$			2.17
9850	Diluted earnings per share			\$			0.75		\$			0.84		\$			1.98		\$			2.17

The accompanying notes are an integral part of these consolidated financial statements.

TECO ELECTRIC & MACHINERY CO., LTD. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY
NINE-MONTH PERIODS ENDED SEPTEMBER 30, 2025 AND 2024
(Expressed in thousands of New Taiwan dollars)

		Equity attributable to owners of the parent											
		Retained earnings					Other equity interest						
		Share capital - common stock	Capital surplus	Legal reserve	Special reserve	Unappropriated retained earnings	Financial statements translation differences of foreign operations	Unrealised gains (losses) from financial assets measured at fair value through other comprehensive income	Gains (losses) on hedging instruments	Treasury stocks	Total	Non-controlling interest	Total equity
Notes													
<u>For the nine-month period ended September 30, 2024</u>													
Balance at January 1, 2024		\$ 21,387,966	\$ 9,629,730	\$ 8,237,099	\$ 3,640,779	\$ 22,400,066	(\$ 2,280,016)	\$ 17,649,701	(\$ 5,025)	(\$ 511,710)	\$ 80,148,590	\$ 6,294,190	\$ 86,442,780
Profit for the period		-	-	-	-	4,576,095	-	-	-	-	4,576,095	375,601	4,951,696
Other comprehensive income (loss) for the period	6(25)	-	-	-	-	189	980,876	(2,020,942)	14,326	-	(1,025,551)	(18,334)	(1,043,885)
Total comprehensive income (loss)		-	-	-	-	4,576,284	980,876	(2,020,942)	14,326	-	3,550,544	357,267	3,907,811
Appropriations of 2023 earnings	6(24)												
Legal reserve		-	-	626,570	-	(626,570)	-	-	-	-	-	-	-
Cash dividends declared		-	-	-	-	(4,705,353)	-	-	-	-	(4,705,353)	-	(4,705,353)
Effect of changes in net equity of associates and joint ventures accounted for under the equity method		-	67,538	-	-	-	-	-	-	-	67,538	-	67,538
Transaction with non-controlling interest		-	(87,534)	-	-	-	-	-	-	-	(87,534)	(169,966)	(257,500)
Changes in other non-controlling equity		-	-	-	-	-	-	-	-	-	-	(359,605)	(359,605)
Disposal of investments in equity instrument at fair value through other comprehensive income	6(3)(25)	-	-	-	-	(151,679)	-	151,679	-	-	-	-	-
Balance at September 30, 2024		\$ 21,387,966	\$ 9,609,734	\$ 8,863,669	\$ 3,640,779	\$ 21,492,748	(\$ 1,299,140)	\$ 15,780,438	\$ 9,301	(\$ 511,710)	\$ 78,973,785	\$ 6,121,886	\$ 85,095,671
<u>For the nine-month period ended September 30, 2025</u>													
Balance at January 1, 2025 (Restated)		\$ 21,387,966	\$ 9,616,391	\$ 8,863,669	\$ 3,640,779	\$ 23,089,108	(\$ 1,301,814)	\$ 10,677,750	\$ 20,070	(\$ 511,710)	\$ 75,482,209	\$ 6,285,595	\$ 81,767,804
Profit for the period		-	-	-	-	4,188,795	-	-	-	-	4,188,795	285,700	4,474,495
Other comprehensive income (loss) for the period	6(25)	-	-	-	-	(6,879)	(1,073,276)	(2,745,416)	2,715	-	(3,822,856)	125,857	(3,696,999)
Total comprehensive income (loss)		-	-	-	-	4,181,916	(1,073,276)	(2,745,416)	2,715	-	365,939	411,557	777,496
Appropriations of 2024 earnings	6(24)												
Legal reserve		-	-	602,097	-	(602,097)	-	-	-	-	-	-	-
Cash dividends		-	-	-	-	(4,694,353)	-	-	-	-	(4,694,353)	-	(4,694,353)
Exchange of shares for issuance of common stock	6(22)	2,376,441	14,294,291	-	-	-	-	-	-	-	16,670,732	-	16,670,732
Effect of changes in net equity of associates and joint ventures accounted for under the equity method		-	60,943	-	-	-	-	-	-	-	60,943	-	60,943
Repurchase of treasury shares	6(22)	-	-	-	-	-	-	-	-	(249,012)	(249,012)	-	(249,012)
Changes in other non-controlling equity		-	-	-	-	-	-	-	-	-	-	(206,825)	(206,825)
Disposal of investments in equity instrument at fair value through other comprehensive income	6(3)(25)	-	-	-	-	(134,451)	-	134,451	-	-	-	-	-
Losses on hedging instrument that will be reclassified to profit or loss	6(17)	-	-	-	-	-	-	-	(22,785)	-	(22,785)	-	(22,785)
Balance at September 30, 2025		\$ 23,764,407	\$ 23,971,625	\$ 9,465,766	\$ 3,640,779	\$ 21,840,123	(\$ 2,375,090)	\$ 8,066,785	\$ -	(\$ 760,722)	\$ 87,613,673	\$ 6,490,327	\$ 94,104,000

The accompanying notes are an integral part of these consolidated financial statements.

TECO ELECTRIC & MACHINERY CO., LTD. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
NINE-MONTH PERIODS ENDED SEPTEMBER 30, 2025 AND 2024
(Expressed in thousands of New Taiwan dollars)

		Nine-month periods ended September 30	
	Notes	2025	2024
CASH FLOWS FROM OPERATING ACTIVITIES			
Profit before tax		\$ 5,726,169	\$ 6,451,009
Adjustments			
Adjustments to reconcile profit (loss)			
Net gain on financial assets at fair value through profit or loss	6(2)(29)	(22,087)	(70,675)
Net gain on financial liabilities at fair value through profit or loss	6(16)(29)	(19)	(1,156)
Provision for decline in value of inventories	6(6)	278,374	191,921
Expected credit impairment gains (losses)	12(2)	(11,241)	1,564
Interest income	6(27)	(491,787)	(580,975)
Dividend income	6(28)	(919,176)	(1,106,602)
Interest expense	6(30)	301,366	285,402
Depreciation and amortization	6(8)(9)(10)(31)	1,607,055	1,497,467
Gain on disposal of non-current assets held for sale	6(12)(29)	(335,476)	-
Gain on disposal of property, plant and equipment	6(29)	(22,310)	(117,654)
Gain on disposal of right of use assets	6(29)	(107,430)	-
Loss on lease modification	6(29)	2,122	12
Share of profit of associates and joint ventures accounted for under the equity method	6(7)	(25,153)	(81,619)
Changes in operating assets and liabilities			
Changes in operating assets			
Current contract assets		(1,458,445)	(814,883)
Notes receivable		(119,749)	136,379
Notes receivable - related parties		(239)	12
Accounts receivable		(793,401)	1,199,719
Accounts receivable - related parties		(35,646)	38,819
Other receivables		33,538	(69,655)
Other receivables - related parties		57,367	51,768
Inventories		(500,024)	(835,945)
Prepayments		(88,345)	(385,492)
Other current assets		38,413	(63,974)
Non-current financial assets at fair value through profit or loss		(10,032)	22,893
Changes in operating liabilities			
Current contract liabilities		27,885	(421,146)
Notes payable		46,517	28,345
Notes payable - related parties		215	(444)
Accounts payable		(1,352,735)	83,324
Accounts payable - related parties		(7,994)	3,058
Other payables		(189,513)	(462,653)
Provisions for liabilities		(26,198)	(87,890)
Other current liabilities		(41,920)	82,658
Other non-current liabilities		(84,907)	(431,012)
Cash inflow generated from operations		1,475,194	4,542,575
Interest received	6(27)	491,787	580,975
Dividend received		62,457	41,791
Interest paid		(203,306)	(187,239)
Income tax paid		(1,452,313)	(1,930,951)
Net cash flows from operating activities		373,819	3,047,151

(Continued)

TECO ELECTRIC & MACHINERY CO., LTD. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
NINE-MONTH PERIODS ENDED SEPTEMBER 30, 2025 AND 2024
(Expressed in thousands of New Taiwan dollars)

		Nine-month periods ended September 30	
	Notes	2025	2024
<u>CASH FLOWS FROM INVESTING ACTIVITIES</u>			
Acquisition of non-current financial assets at fair value through other comprehensive income		(\$ 463,252)	(\$ 145,607)
Proceeds from disposal of non-current financial assets at fair value through other comprehensive income		121,987	143,367
Acquisition of non-current financial assets at amortized cost	6(4)	(911,380)	(90,424)
(Increase) decrease in current financial assets at fair value through profit or loss		(9,982)	4,287
Proceeds from disposal of non-current financial assets at fair value through profit or loss		377,682	349,436
(Increase) decrease in pledged and restricted bank and time deposits	6(1) and 8	(13,586)	53,011
Acquisition of property, plant and equipment	6(8)(34)	(907,988)	(1,106,578)
Proceeds from disposal of property, plant and equipment		101,531	239,386
Decrease (increase) in other non-current assets		145,694	(6,407)
Net cash outflow on acquisitions of subsidiaries	6(34)	(707,925)	-
Proceeds from disposal of non-current assets classified as held for sale	6(12)	599,904	-
Dividends received from investments of financial instruments		911,486	1,064,870
Proceeds from disposal of right of use assets		138,831	-
Net cash flows (used in) from investing activities		(616,998)	505,341
<u>CASH FLOWS FROM FINANCING ACTIVITIES</u>			
Increase in short-term loans	6(35)	3,540,399	911,472
Increase in short-term notes and bills payable	6(35)	6,996,360	-
Repayments of bonds	6(35)	(5,000,000)	-
(Repayments) proceeds from long-term debts	6(35)	(9,531)	1,691,975
Lease liabilities paid	6(9)(35)	(614,241)	(534,093)
Treasury stocks repurchase	6(22)	(249,012)	-
Cash dividends paid to non-controlling interests		(272,359)	(279,855)
Consideration paid to non-controlling interests	6(37)	-	(257,500)
Cash dividends paid	6(24)(35)	(4,694,353)	(4,705,353)
Net cash flows used in financing activities		(302,737)	(3,173,354)
Exchange rate effect		(814,416)	569,689
Net (decrease) increase in cash and cash equivalents		(1,360,332)	948,827
Cash and cash equivalents at beginning of period		26,055,287	23,640,536
Cash and cash equivalents at end of period		\$ 24,694,955	\$ 24,589,363

The accompanying notes are an integral part of these consolidated financial statements.

TECO ELECTRIC & MACHINERY CO., LTD. AND SUBSIDIARIES
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE NINE-MONTH PERIODS ENDED SEPTEMBER 30, 2025 AND 2024
(Expressed in thousands of New Taiwan dollars, except as otherwise indicated)

1. History and Organization

Teco Electric & Machinery Co., Ltd. (the “Company”) was incorporated as a company limited by shares under the provisions of the Company Act of the Republic of China (R.O.C.). The Company and its subsidiaries (collectively referred herein as the “Group”) are primarily engaged in the manufacture, installation, wholesale, retail of various types of electronic equipment, telecommunication equipment, office equipment, and home appliances.

2. The Date of Authorization for Issuance of the Financial Statements and Procedures for Authorization

These consolidated financial statements were reported to the Board of Directors on November 13, 2025.

3. Application of New Standards, Amendments and Interpretations

(1) Effect of the adoption of new issuances of or amendments to International Financial Reporting Standards (“IFRS®”) Accounting Standards that came into effect as endorsed by the Financial Supervisory Commission (“FSC”)

New standards, interpretations and amendments endorsed by the FSC and became effective from 2025 are as follows:

New Standards, Interpretations and Amendments	Effective date by International Accounting Standards Board
Amendments to IAS 21, ‘Lack of exchangeability’	January 1, 2025
The above standards and interpretations have no significant impact to the Group’s financial condition and financial performance based on the Group’s assessment.	

(2) Effect of new issuances of or amendments to IFRSs Accounting Standards as endorsed by the FSC but not yet adopted by the Group

New standards, interpretations and amendments endorsed by the FSC effective from 2026 are as follows:

New Standards, Interpretations and Amendments	Effective date by International Accounting Standards Board
Specific provisions of Amendments to IFRS 9 and IFRS 7, ‘Amendments to the classification and measurement of financial instruments’	January 1, 2026
Amendments to IFRS 9 and IFRS 7, ‘Contracts referencing nature-dependent electricity’	January 1, 2026
IFRS 17, ‘Insurance contracts’	January 1, 2023
Amendments to IFRS 17, ‘Insurance contracts’	January 1, 2023
Amendment to IFRS 17, ‘Initial application of IFRS 17 and IFRS 9 – comparative information’	January 1, 2023
Annual Improvements to IFRS Accounting Standards—Volume 11	January 1, 2026

Except for the following, the above standards and interpretations have no significant impact to the Group's financial condition and financial performance based on the Group's assessment.
Specific provisions of Amendments to IFRS 9 and IFRS 7, 'Amendments to the classification and measurement of financial instruments'

The FSC has partially endorsed specific provisions of Amendments to IFRS 9 and IFRS 7. The amendments not yet endorsed by the FSC as listed below require an entity to:

- (a) Clarify the date of recognition and derecognition of some financial assets and liabilities, with a new exception relating to the derecognition of a financial liability (or part of a financial liability) settled through an electronic cash transfer system. Applying the exception, an entity is permitted to derecognise a financial liability at an earlier date if, and only if, the entity has initiated a payment instruction and specific conditions are met. The conditions for the exception are that the entity making the payment does not have:
 - i. the practical ability to withdraw, stop or cancel the payment instruction;
 - ii. the practical ability to access the cash used for settlement; and
 - iii. significant settlement risk.
- (b) Update the disclosures for equity instruments designated at fair value through other comprehensive income (FVOCI). The entity shall disclose the fair value of each class of investment and is no longer required to disclose the fair value of each investment. In addition, the amendments require the entity to disclose the fair value gain or loss presented in other comprehensive income during the period, showing separately the fair value gain or loss related to investments derecognised during the reporting period and the fair value gain or loss related to investments held at the end of the reporting period; and any transfers of the cumulative gain or loss within equity during the reporting period related to the investments derecognised during that reporting period.

(3) IFRSs Accounting Standards issued by IASB but not yet endorsed by the FSC

New standards, interpretations and amendments issued by IASB but not yet included in the IFRSs as endorsed by the FSC are as follows:

New Standards, Interpretations and Amendments	Effective date by International Accounting Standards Board
Amendments to IFRS 10 and IAS 28, 'Sale or contribution of assets between an investor and its associate or joint venture'	To be determined by International Accounting Standards Board
IFRS 18, 'Presentation and disclosure in financial statements'	January 1, 2027(Note)
IFRS 19, 'Subsidiaries without public accountability: disclosures'	January 1, 2027

Note: The FSC has announced in a press release on September 25, 2025 that public companies will apply IFRS 18 starting from the fiscal year 2028. Additionally, entities can choose to adopt IFRS 18 earlier based on their requirements after the FSC endorses IFRS 18.

Except for the following, the above standards and interpretations have no significant impact to the Group's financial condition and financial performance based on the Group's assessment.

IFRS 18, 'Presentation and disclosure in financial statements'

IFRS 18, 'Presentation and disclosure in financial statements' replaces IAS 1. The standard introduces a defined structure of the statement of profit or loss, disclosure requirements related to management-defined performance measures, and enhanced principles on aggregation and disaggregation which apply to the primary financial statements and notes.

4. Summary of Material Accounting Policies

These consolidated financial statements adopt a simplified disclosure in accordance with the International Accounting Standard 34, "Interim financial reporting". The principal accounting

policies adopted are consistent with Note 4 in the consolidated financial statements for the year ended December 31, 2024, except for the compliance statement, basis of preparation, basis of consolidation and additional policies as set out below. These policies have been consistently applied to all the periods presented, unless otherwise stated.

(1) Compliance statement

- A. The consolidated financial statements of the Group have been prepared in accordance with the “Regulations Governing the Preparation of Financial Reports by Securities Issuers” and the International Accounting Standard 34, “Interim financial reporting” that came into effect as endorsed by the FSC.
- B. These consolidated financial statements are to be read in conjunction with the consolidated financial statements for the year ended December 31, 2024.

(2) Basis of preparation

- A. Except for the following items, these consolidated financial statements have been prepared under the historical cost convention:
 - (a) Financial assets and financial liabilities (including derivative instruments) at fair value through profit or loss.
 - (b) Financial assets at fair value through other comprehensive income.
 - (c) Defined benefit liabilities recognised based on the net amount of pension fund assets less present value of defined benefit obligation.
- B. The preparation of financial statements in conformity with International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations that came into effect as endorsed by the Financial Supervisory Commission (collectively referred herein as the “IFRSs”) requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Group’s accounting policies. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 5.

(3) Basis of consolidation

- A. Basis for preparation of consolidated financial statements:

Basis for preparation of these consolidated financial statements is the same as that for the preparation of the consolidated financial statements as of and for the year ended December 31, 2024.

B. Subsidiaries included in the consolidated financial statements:

Name of Investor	Name of Subsidiary	Main Business Activities	Ownership (%)			Description
			September 30, 2025	December 31, 2024	September 30, 2024	
Teco Electric & Machinery Co., Ltd.	Teco Holding USA Inc. and subsidiaries	Holding company investing in companies in North America and Taiwan. Its investees are primarily engaged in the manufacturing and sales of motors, generators, winding and related parts.	100	100	100	Note 7
Teco Electric & Machinery Co., Ltd.	United View Global Investment Co., Ltd. and subsidiaries	A holding company whose investees are primarily engaged in the manufacturing, sales and agents of motors, home appliances, green power and other various electrical and electronic products in Mainland China, Southeast Asia and Australia.	100	100	100	Note 5
Teco Electric & Machinery Co., Ltd.	Temico International Pte. Ltd. and subsidiaries	Holding company investing in companies in India. Its investees are primarily engaged in the manufacturing and sales of motors.	60	60	60	Note 1
Teco Electric & Machinery Co., Ltd.	Tesen Electric & Machinery Co., Ltd.	Manufacturing and sales of home appliances	100	100	100	Note 1
Teco Electric & Machinery Co., Ltd.	Tong-An Assets Management & Development Co., Ltd.	Real estate business	100	100	100	Note 1

Name of Investor	Name of Subsidiary	Main Business Activities	Ownership (%)			Description
			September 30, 2025	December 31, 2024	September 30, 2024	
Teco Electric & Machinery Co., Ltd.	Teco Electric & Machinery (Pte) Ltd. and subsidiaries	Distribution of mechatronic products. Its investees are primarily engaged in the sales of mechatronic products in Singapore, India and neighbouring countries.	100	100	100	Note 1
Teco Electric & Machinery Co., Ltd.	Tong Dai Co., Ltd. and subsidiaries	Distribution of mechatronic products	83.53	83.53	83.53	Notes 1 and 4
Teco Electric & Machinery Co., Ltd.	Teco Electro Devices Co., Ltd. and subsidiaries	Manufacturing and sales of step-servo motors. Its investees are primarily engaged in the trading, various investments and manufacturing and sales of motors in Mainland China.	0	0	0	Note 6
Teco Electric & Machinery Co., Ltd.	Yatec Engineering Corporation and subsidiaries	Development and maintenance of various electric appliances	64.95	64.95	64.95	Note 1
Teco Electric & Machinery Co., Ltd.	Taian (Subic) Electric Co., Inc.	Manufacturing and sales of switches	76.7	76.7	76.7	Note 1
Teco Electric & Machinery Co., Ltd.	Taian-Etacom Technology Co., Ltd.	Manufacturing of busway and related components	94.73	94.73	94.73	Notes 1 and 8
Teco Electric & Machinery Co., Ltd.	Micropac Worldwide (BVI) and subsidiaries	International trading. Its investees are primarily engaged in the investment holdings and manufacturing, sales and technical services of fiber electric equipment and aerogenerator components in Mainland China.	100	100	100	Note 1

Name of Investor	Name of Subsidiary	Main Business Activities	Ownership (%)			Description
			September 30, 2025	December 31, 2024	September 30, 2024	
Teco Electric & Machinery Co., Ltd.	E-Joy International Co., Ltd.	Wholesale and retail of electric appliances	98.07	98.07	98.07	Note 1
Teco Electric & Machinery Co., Ltd.	A-Ok Technical Co., Ltd.	Repair of electric appliances	86.67	86.67	86.67	Note 1
Teco Electric & Machinery Co., Ltd.	Tecom Co., Ltd. and subsidiaries	Manufacturing and sales of touch-tone phone system and billing box. Its investees are primarily engaged in the various investments, research and development of software and hardware products related to fiber optic communications products in domestic area and Mainland China and technology development, manufacturing, sales and technology services of products related to communication network information.	63.52	63.52	63.52	
Teco Electric & Machinery Co., Ltd.	Information Technology Total Services Co., Ltd. and subsidiaries	Import sales, leases of franking machines and mail processing and delivery. Its investees are primarily engaged in the services related to information software, data processing and electronic information supply in domestic area and Mainland China.	49.01	49.01	49.01	Note 3

Name of Investor	Name of Subsidiary	Main Business Activities	Ownership (%)			Description
			September 30, 2025	December 31, 2024	September 30, 2024	
Teco Electric & Machinery Co., Ltd.	Teco International Investment Co., Ltd. and subsidiaries	Various productions, investments in securities and construction of commercial buildings. Its investees are primarily engaged in the various investments and sales of motors in Japan.	100	100	100	Note 1
Teco Electric & Machinery Co., Ltd.	Tong-An Investment Co., Ltd. and subsidiaries	Various investments. Its investees are primarily engaged in the building management servicing in domestic area, development and sales of software in Mainland China and Science Park development and business operations consulting services.	100	100	100	
Teco Electric & Machinery Co., Ltd.	Tecnos International Consultant Co., Ltd.	Business management consulting	73.54	73.54	73.54	Note 1
Teco Electric & Machinery Co., Ltd.	An-Tai International Investment Co., Ltd.	Various investments	100	100	100	Note 1
Teco Electric & Machinery Co., Ltd.	Taiwan Pelican Express Co., Ltd. and subsidiaries	Delivery and logistics services. Its investees are primarily engaged in the storage services in Mainland China.	33.38	33.38	33.38	Note 2
Teco Electric & Machinery Co., Ltd.	Teco Technology (Vietnam) Co., Ltd.	Manufacturing and sales of mechatronic products	100	100	100	Note 1

Name of Investor	Name of Subsidiary	Main Business Activities	Ownership (%)			Description
			September 30, 2025	December 31, 2024	September 30, 2024	
Teco Electric & Machinery Co., Ltd.	Eagle Holding Co. and subsidiaries	Holding company investing in companies in Europe. Its investees are primarily engaged in the manufacturing and sales of reducers and motors.	100	100	100	
Teco Electric & Machinery Co., Ltd.	Century Development Corporation and subsidiaries	Real estate and industrial park management and development. Its investees are primarily engaged in the construction industry, trades and related operation and investment of materials and sandstone used in construction and machinery, and investment consultancy service for domestic and foreign industrial parks and land.	52.75	52.75	52.75	
Teco Electric & Machinery Co., Ltd.	Teco.Sun Energy Co., Ltd.	Energy technical services	60	60	60	Note 1
Teco Electric & Machinery Co., Ltd.	Tong An Energy Co., Ltd.	Energy technical services	100	100	100	Note 1
Teco Electric & Machinery Co., Ltd.	Teco Electro Devices Co., Ltd. (B.V.I.) and subsidiaries	Trading, investment holdings and manufacturing and sales of motors in Mainland China.	100	100	100	Notes 1 and 6
Teco Electric & Machinery Co., Ltd.	Shenchang Electric Co., Ltd.	Power generation, transmission and distribution machinery manufacturing industry.	57.21	57.21	0	Notes 1 and 9
Teco Electric & Machinery Co., Ltd.	NCL EnergySdn. Bhd. and subsidiaries	Providing mechatronic and solar power engineering services	80	0	0	Notes 1 and 10

- Note 1: The financial statements of the entity as of and for the nine-month periods ended September 30, 2025 and 2024 were not reviewed by independent auditors as the entity did not meet the definition of a significant subsidiary.
- Note 2: The Company sold part of its ownership in Taiwan Pelican Express Co., Ltd. in August, 2012, and accordingly, its ownership fell below 50% of the voting shares of Taiwan Pelican Express Co., Ltd. However, the Company still has control over the finance, operations and personnel affairs of Taiwan Pelican Express Co., Ltd., thus Taiwan Pelican Express Co., Ltd. continues to be included in the consolidated financial statements.
- Note 3: The Company has control over the Board of Directors of Information Technology Total Services Co., Ltd., and has absolute control over the subsidiary. Thus, the subsidiary was included in the consolidated financial statements.
- Note 4: Tong Dai Co., Ltd. has control over the Board of Directors of Top-Tower Enterprises Co., Ltd. and has absolute control over the subsidiary. Thus, the subsidiary was included in the consolidated financial statements.
- Note 5: United View Global Investment Co., Ltd. obtained 78.49% equity of EVK Company through equity purchase and cash capital increase in January 2025 through its owned subsidiaries. Please refer to Note 6(38).
- Note 6: On April 10, 2024, the Board of Directors of the Company and the Company's subsidiary, Teco Electro Devices Co., Ltd., both resolved to conduct a merger with the Company as the surviving company. The effective date of the merger was August 31, 2024.
- Note 7: Teco Holding USA Inc. established Safe & Green Energy Company through its wholly-owned subsidiary in September 2024.
- Note 8: The company obtained 10% equity of Taian-Etacom Technology Co., Ltd. from ETA Beheer B.V. on September, 2024. Please refer to Note 6(37).
- Note 9: The company obtained 57.21% equity of Shen Chang Electric Co., Ltd. through equity purchase and cash capital increase in October 2024. Please refer to Note 6(38).
- Note 10: The company obtained 80% equity of NCL Energy Sdn. Bhd. through equity purchase and cash capital increase in April 2025. Please refer to Note 6(38).

Consolidated financial statements of certain consolidated subsidiaries and investees accounted for under equity method, which statements reflect total assets (including investments accounted for under the equity method) of \$25,762,112 and \$23,338,518 as of September 30, 2025 and 2024, respectively, total liabilities (including credit balance of investments accounted for under equity method) of \$5,043,766 and \$4,718,281 as of September 30, 2025 and 2024, respectively, and comprehensive income (including share of profit or loss and share of other comprehensive income of associates and joint ventures accounted for under the equity method) of \$575,669 and \$683,698 for the nine-month periods then ended, respectively, were based on the unreviewed financial statements of such consolidated subsidiaries and investee companies.

C. Subsidiaries not included in the consolidated financial statements:

Name of Investor	Name of Subsidiary	Main Business Activities	Ownership (%)			Description
			September 30, 2025	December 31, 2024	September 30, 2024	
Teco Electric & Machinery Co., Ltd.	Taian Electric Co., Ltd.	Manufacturing and sales of switches	100	100	100	Note 1
Teco Electric & Machinery Co., Ltd.	An-Sheng Travel Co., Ltd.	Travel agency services	89.58	89.58	89.59	Note 1
Teco Electric & Machinery Co., Ltd.	Taian-Jaya Electric Sdn. Bhd.	Manufacturing and sales of air-conditioning equipment	100	100	100	Note 1
Teco Electric & Machinery Co., Ltd.	Teco (Philippines) 3C & Appliances, Inc.	Sales of air conditioning and electrical appliances	60	60	60	Note 1
Great Teco Motor (Pte) Ltd.	Teco Group Science-Technology (Hang Zhou) Co., Ltd.	Electrical machinery electric and automatic control technology development and consultation service	100	100	100	Note 1
Tong-An Assets Management & Development Co., Ltd.	Grey Back International Property Inc.	Real estate management and development	0	0	0	Notes 1 and 2
Tong-An Investment Co., Ltd.	Eurasia Food Service Co., Ltd. and its affiliates	Restaurant chain	100	100	100	Note 1
Tong-An Investment Co., Ltd.	Jinglaoman Food&Beverage Co., Ltd.	Restaurant chain	66.79	66.79	66.79	Note 1

Note 1: The above subsidiaries were not included in the consolidated financial statements as their respective total assets and operating revenues did not exceed the materiality threshold of the Company's total assets and operating revenues.

Note 2: Grey Back International Property Inc. applied for dissolution on December 1, 2022, and the liquidation was completed on January 31, 2024.

D. Adjustments for subsidiaries with different balance sheet dates: None.

E. Significant restrictions: None.

F. Details of significant non-controlling interests: Please refer to Note 6(36).

(4) Investments accounted for using equity method / associates

At the balance sheet date, the Group performs an impairment test for an investment in an associate when there is an indication that the investment may be impaired. The entire carrying amount of the investment (including goodwill) is tested for impairment as a single asset, by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount. Any impairment loss recognised forms part of the carrying amount of the investment. Any reversal of impairment loss is recognised to the extent that the recoverable amount of the investment subsequently increases.

5. Critical Accounting Judgements, Estimates and Key Sources of Assumption Uncertainty

There have been no significant changes as of September 30, 2025. Please refer to Note 5 in the consolidated financial statements for the year ended December 31, 2024.

6. Details of Significant Accounts

(1) Cash and cash equivalents

	September 30, 2025	December 31, 2024	September 30, 2024
Cash on hand and revolving funds	\$ 7,395	\$ 6,972	\$ 7,044
Checking accounts and demand deposits	11,602,041	11,821,210	11,424,431
Time deposits and notes issued under repurchase agreement	13,085,519	14,227,105	13,157,888
	<u>\$ 24,694,955</u>	<u>\$ 26,055,287</u>	<u>\$ 24,589,363</u>

A. The Group transacts with a variety of financial institutions all with high credit quality to disperse credit risk, so it expects that the probability of counterparty default is remote.

B. As of September 30, 2025, December 31, 2024 and September 30, 2024, certain bank deposits amounting to \$99,454, \$85,868 and \$115,186, respectively, were restricted due to earmarked construction projects and loans for purchasing materials (listed as '1470 Other current assets'). Please refer to Note 8 for details.

(2) Financial assets at fair value through profit or loss

Items	September 30, 2025	December 31, 2024	September 30, 2024
Current items:			
Financial assets mandatorily measured at fair value through profit or loss			
Money market fund	\$ 37,132	\$ 27,127	\$ 26,240
Derivative instruments	188	211	-
	<u>37,320</u>	<u>27,338</u>	<u>26,240</u>
Valuation adjustments	(2,923)	(3,280)	(2,869)
	<u>\$ 34,397</u>	<u>\$ 24,058</u>	<u>\$ 23,371</u>

Items	September 30, 2025	December 31, 2024	September 30, 2024
Non-current items:			
Financial assets mandatorily measured at fair value through profit or loss			
Listed and OTC stocks	\$ 86,530	\$ 307,553	\$ 595,514
Non-listed and OTC stocks	810,394	810,394	810,394
Fund beneficiary certificate	<u>658,875</u>	<u>658,875</u>	<u>638,875</u>
	1,555,799	1,776,822	2,044,783
Valuation adjustments	<u>1,097,261</u>	<u>1,222,158</u>	<u>1,194,898</u>
	<u>\$ 2,653,060</u>	<u>\$ 2,998,980</u>	<u>\$ 3,239,681</u>

A. Amounts recognised in profit or loss in relation to financial assets at fair value through profit or loss are listed below:

	For the three-month period ended September 30, 2025	For the three-month period ended September 30, 2024
Financial assets mandatorily measured at fair value through profit or loss		
Equity instruments	<u>\$ 82,776</u>	<u>(\$ 81,032)</u>
	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Financial assets mandatorily measured at fair value through profit or loss		
Equity instruments	<u>\$ 22,087</u>	<u>\$ 70,675</u>

B. The non-hedging derivative instrument transactions and contract information are as follows:

September 30, 2025				
Derivative instrument	Contract period	Contract amount (Notional principal)		Fair value
Forward foreign exchange contracts				
SELL USD/BUY RMB	August 26, 2025 ~ November 10, 2025	USD	2,900,000	<u>\$ 188</u>
	December 31, 2024			
Derivative instrument	Contract period	Contract amount (Notional principal)		Fair value
Forward foreign exchange contracts				
SELL EUR/BUY AUD	November 20, 2024~February 11, 2025	EUR	243,878	<u>\$ 211</u>

Not applicable until September 30, 2024.

C. The Group entered into forward foreign exchange contracts to sell to hedge exchange rate risk of export proceeds. However, these forward foreign exchange contracts are not accounted for under hedge accounting.

D. Information relating to the price risk and fair value information of financial assets at fair value through profit or loss is provided in Note 12(2)(3).

(3) Financial assets at fair value through other comprehensive income

Items	September 30, 2025	December 31, 2024	September 30, 2024
Current items:			
Listed and OTC stocks	\$ 153,754	\$ 153,754	\$ 153,754
Valuation adjustments	105,669	148,894	148,288
	<u>\$ 259,423</u>	<u>\$ 302,648</u>	<u>\$ 302,042</u>
Non-current items:			
Listed and OTC stocks	\$ 28,163,672	\$ 11,247,336	\$ 12,256,342
Emerging stocks	185,726	142,669	142,211
Non-listed and OTC stocks	354,357	451,027	452,414
	<u>28,703,755</u>	<u>11,841,032</u>	<u>12,850,967</u>
Valuation adjustments	8,579,847	10,880,218	15,700,205
	<u>\$ 37,283,602</u>	<u>\$ 22,721,250</u>	<u>\$ 28,551,172</u>

A. The Group has elected to classify investments in Hon Hai Precision Industry Co., Ltd., etc. that are considered to be steady dividend income as financial assets at fair value through other comprehensive income. The fair value of such investments amounted to \$37,543,025, \$23,023,898 and \$28,853,214 as at September 30, 2025, December 31, 2024 and September 30, 2024, respectively.

B. For the three-month and nine-month periods ended September 30, 2025 and 2024, the Group sold stocks with fair values of \$66,198, \$71,438, \$121,987 and \$143,367, respectively, to raise the capital for operations; the cumulative gains (losses) on disposal are \$8,101, \$19,721, (\$134,451) and (\$151,679), respectively, and the realised losses were carried forward from other equity to retained earnings.

C. Amounts recognised in other comprehensive income in relation to the financial assets at fair value through other comprehensive income are listed below:

	For the three-month period ended September 30, 2025	For the three-month period ended September 30, 2024
<u>Equity instruments at fair value through other comprehensive income</u>		
Fair value change recognised in other comprehensive (loss) income	(\$ 412,512)	\$ 81,524
Cumulative losses reclassified to retained earnings due to derecognition	\$ 8,101	\$ 19,721
Dividend income recognised in profit or loss		
Held at end of period	\$ 322,322	\$ 701,138

	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
<u>Equity instruments at fair value through other comprehensive income</u>		
Fair value change recognised in other comprehensive loss	(\$ 2,585,792)	(\$ 2,073,020)
Cumulative losses reclassified to retained earnings due to derecognition	(\$ 134,451)	(\$ 151,679)
Dividend income recognised in profit or loss		
Held at end of period	\$ 810,531	\$ 992,095

D. Details of the Group's financial assets at fair value through other comprehensive income pledged to others as collateral are provided in Note 8.

E. Information relating to the price risk and fair value information of financial assets at fair value through other comprehensive income is provided in Note 12(2)(3).

F. On July 30, 2025, the Company passed a resolution of the Board of Directors and conducted a share exchange with Hon Hai Precision Industry Co., Ltd. for the purpose of strategic collaboration. By combining the strengths of both companies and capitalizing on the global trends in AI data center development, we aim to enhance our operational momentum. The Company issued 1 share of its common stock in exchange for 0.305 shares of Hon Hai Precision Industry Co., Ltd.'s common stock at the effective date for the share exchange on September 25, 2025. In total, the Company issued 237,644,068 new common shares to acquire 72,481,441 shares of Hon Hai Precision Industry Co., Ltd.'s common stock. The amount of the Company's financial assets at fair value through other comprehensive income acquired at the effective date for the share exchange was \$16,670,731.

(4) Financial assets at amortised cost

Items	September 30, 2025	December 31, 2024	September 30, 2024
Non-current items:			
Ordinary corporate bond	\$ 846,854	\$ -	\$ -
Government bond	157,972	90,560	89,805
Time deposits	10,253	12,675	16,176
Structured bonds	6,089	6,554	-
	<u>\$ 1,021,168</u>	<u>\$ 109,789</u>	<u>\$ 105,981</u>

A. Amounts recognised in profit or loss in relation to financial assets at amortised cost are listed below:

	For the three-month period ended September 30, 2025	For the three-month period ended September 30, 2024
Interest income	\$ 3,179	\$ 1,235
	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Interest income	\$ 6,505	\$ 2,616

- B. As at September 30, 2025, December 31, 2024 and September 30, 2024, without taking into account any collateral held or other credit enhancements, the maximum exposure to credit risk in respect of the amount that best represents the financial assets at amortised cost held by the Group were \$1,021,168, \$109,789 and \$105,981, respectively.
- C. Details of the Group's financial assets at amortised cost pledged to others as collateral are provided in Note 8.
- D. Information relating to credit risk of financial assets at amortised cost is provided in Note 12(2). The counterparties of the Group's investments in certificates of deposit and ordinary corporate bonds are financial institutions with high credit quality, so the Group expects that the probability of counterparty default is remote.

(5) Notes and accounts receivable

	<u>September 30, 2025</u>	<u>December 31, 2024</u>	<u>September 30, 2024</u>
Notes receivable	\$ 836,928	\$ 717,180	\$ 734,207
Less: Allowance for bad	(1,648)	(1,621)	(1,638)
	<u>\$ 835,280</u>	<u>\$ 715,559</u>	<u>\$ 732,569</u>
Accounts receivable	10,282,493	\$ 9,545,185	9,489,092
Less: Allowance for bad	(197,630)	(201,944)	(188,692)
	<u>\$ 10,084,863</u>	<u>\$ 9,343,241</u>	<u>\$ 9,300,400</u>

- A. The ageing analysis of notes and accounts receivable is as follows:

	<u>September 30, 2025</u>	<u>December 31, 2024</u>	<u>September 30, 2024</u>
Not past due	\$ 8,778,395	\$ 8,105,233	\$ 7,975,981
Up to 30 days	853,962	903,784	872,274
31 to 90 days	729,583	544,966	713,669
91 to 180 days	226,589	231,168	278,101
Over 180 days	<u>530,892</u>	<u>477,214</u>	<u>383,274</u>
	<u>\$ 11,119,421</u>	<u>\$ 10,262,365</u>	<u>\$ 10,223,299</u>

The above ageing analysis was based on past due date.

- B. As of September 30, 2025, December 31, 2024 and September 30, 2024, the balances of receivables (including notes receivable) from contracts with customers amounted to \$10,747,605, \$9,878,645 and \$9,860,074, respectively.
- C. As of September 30, 2025, December 31, 2024 and September 30, 2024, without taking into account any collateral held or other credit enhancements, the maximum exposure to credit risk in respect of the amount that best represents the Group's notes receivable were \$835,280, \$715,559 and \$732,569, respectively, and accounts receivable were \$10,084,863, \$9,343,241 and \$9,300,400, respectively.
- D. Details of the Group's notes receivable pledged to others are provided in Note 8.
- E. Information relating to credit risk of accounts receivable and notes receivable is provided

in Note 12(2).

(6) Inventories

September 30, 2025			
	Cost	Allowance for valuation loss	Book value
Raw materials	\$ 4,025,228	(\$ 191,320)	\$ 3,833,908
Work in progress	1,680,469	(103,300)	1,577,169
Finished goods	7,671,290	(625,964)	7,045,326
Inventory in transit	721,670	-	721,670
Merchandise inventories	635,345	(4,391)	630,954
	<u>\$ 14,734,002</u>	<u>(\$ 924,975)</u>	<u>\$ 13,809,027</u>
December 31, 2024			
	Cost	Allowance for valuation loss	Book value
Raw materials	\$ 3,499,696	(\$ 220,834)	\$ 3,278,862
Work in progress	1,702,405	(44,097)	1,658,308
Finished goods	7,656,581	(549,360)	7,107,221
Inventory in transit	923,348	-	923,348
Merchandise inventories	546,235	(31,108)	515,127
	<u>\$ 14,328,265</u>	<u>(\$ 845,399)</u>	<u>\$ 13,482,866</u>
September 30, 2024			
	Cost	Allowance for valuation loss	Book value
Raw materials	\$ 3,405,715	(\$ 217,237)	\$ 3,188,478
Work in progress	1,494,039	(46,094)	1,447,945
Finished goods	6,846,322	(533,014)	6,313,308
Inventory in transit	792,731	-	792,731
Merchandise inventories	537,110	(3,755)	533,355
	<u>\$ 13,075,917</u>	<u>(\$ 800,100)</u>	<u>\$ 12,275,817</u>

A. The cost of inventories recognised as expense for the three-month and nine-month periods ended September 30, 2025 and 2024 were \$6,697,359, \$6,632,835, \$21,303,083 and \$20,241,236, respectively, including \$73,247, \$39,798, \$278,374 and \$191,921 that the Group wrote down from cost to the net realizable value accounted for as cost of goods sold for the three-month and nine-month periods ended September 30, 2025 and 2024, respectively.

B. The Group has no inventory pledged to others.

(7) Investments accounted for under the equity method

	<u>September 30, 2025</u>	<u>December 31, 2024</u>	<u>September 30, 2024</u>
Associates:			
1. Tung Pei Industrial Co., Ltd.	\$ 2,391,532	\$ 2,401,899	\$ 2,389,621
2. Lien Chang Electronic Enterprise Co., Ltd.	426,588	461,299	464,445
3. Others	<u>692,278</u>	<u>697,254</u>	<u>685,004</u>
	<u>3,510,398</u>	<u>3,560,452</u>	<u>3,539,070</u>
Less: Credit balance of investments accounted for under the equity method such as Royal Host Taiwan Co., Ltd. (shown as deductions on accounts receivable - related parties as well as other receivables - related parties, and other non-current liabilities)	(<u>78,744</u>)	(<u>87,108</u>)	(<u>92,203</u>)
	<u>\$ 3,431,654</u>	<u>\$ 3,473,344</u>	<u>\$ 3,446,867</u>

The share of profit/loss of associates and joint ventures accounted for under the equity method for the three-month and nine-month periods ended September 30, 2025 and 2024, are as follows:

	<u>For the three-month period ended September 30, 2025</u>	<u>For the three-month period ended September 30, 2024</u>
Associates:		
1. Tung Pei Industrial Co., Ltd.	\$ 23,651	\$ 33,805
2. Lien Chang Electronic Enterprise Co., Ltd.	(7,581)	(5,678)
3. Others	(17)	5,672
	<u>\$ 16,053</u>	<u>\$ 33,799</u>
	<u>For the nine-month period ended September 30, 2025</u>	<u>For the nine-month period ended September 30, 2024</u>
Associates:		
1. Tung Pei Industrial Co., Ltd.	\$ 32,492	\$ 88,942
2. Lien Chang Electronic Enterprise Co., Ltd.	(18,998)	(18,038)
3. Others	<u>11,659</u>	<u>10,715</u>
	<u>\$ 25,153</u>	<u>\$ 81,619</u>

A. Associates

(a) The basic information of the associates that are material to the Group is as follows:

Company name	Principal place of business	Shareholding ratio			Nature of relationship	Method of measurement
		September 30, 2025	December 31, 2024	September 30, 2024		
Tung Pei Industrial Co., Ltd.	R.O.C.	31.14%	31.14%	31.14%	Financial investment	Equity method
Lien Chang Electronic Enterprise Co., Ltd.	R.O.C.	33.84%	33.84%	33.84%	Financial investment	Equity method

(b) The summarized financial information of the associates that are material to the Group is shown below:

Balance sheet

	Tung Pei Industrial Co., Ltd.		
	September 30, 2025	December 31, 2024	September 30, 2024
Current assets	\$ 4,854,405	\$ 5,386,630	\$ 5,436,936
Non-current assets	6,563,835	7,115,339	7,282,199
Current liabilities	(2,595,717)	(3,066,786)	(3,222,874)
Non-current liabilities	(646,348)	(912,011)	(986,429)
Total assets	<u>\$ 8,176,175</u>	<u>\$ 8,523,172</u>	<u>\$ 8,509,832</u>
Share in associate's net assets	\$ 2,391,532	\$ 2,401,899	\$ 2,389,621
Goodwill	-	-	-
Carrying amount of the associate	<u>\$ 2,391,532</u>	<u>\$ 2,401,899</u>	<u>\$ 2,389,621</u>
	Lien Chang Electronic Enterprise Co., Ltd.		
	September 30, 2025	December 31, 2024	September 30, 2024
Current assets	\$ 1,008,098	\$ 1,155,305	\$ 1,137,876
Non-current assets	423,548	431,052	435,051
Current liabilities	(132,385)	(188,869)	(164,790)
Non-current liabilities	(38,807)	(34,473)	(35,825)
Total net assets	<u>\$ 1,260,454</u>	<u>\$ 1,363,015</u>	<u>\$ 1,372,312</u>
Share in associate's net assets	\$ 426,588	\$ 461,299	\$ 464,445
Goodwill	-	-	-
Carrying amount of the associate	<u>\$ 426,588</u>	<u>\$ 461,299</u>	<u>\$ 464,445</u>

Statement of comprehensive income

Tung Pei Industrial Co., Ltd.		
	For the three-month period ended September 30, 2025	For the three-month period ended September 30, 2024
Revenue	\$ 1,725,074	\$ 1,889,496
Profit for the period from continuing operations	79,977	137,707
Other comprehensive income, net of tax	-	-
Total comprehensive income	\$ 79,977	\$ 137,707
Dividends received from associates	\$ -	\$ -
Tung Pei Industrial Co., Ltd.		
	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Revenue	\$ 5,105,171	\$ 5,296,501
Profit for the period from continuing operations	95,935	308,370
Other comprehensive income, net of tax	-	-
Total comprehensive income	\$ 95,935	\$ 308,370
Dividends received from associates	\$ 58,718	\$ 39,145
Lien Chang Electronic Enterprise Co., Ltd.		
	For the three-month period ended September 30, 2025	For the three-month period ended September 30, 2024
Revenue	\$ 85,142	\$ 112,196
Loss for the period from continuing operations	(22,113)	(16,777)
Other comprehensive income, net of tax	47,990	55,509
Total comprehensive income	\$ 25,877	\$ 38,732
Dividends received from associates	\$ -	\$ -

Lien Chang Electronic Enterprise Co., Ltd.		
	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Revenue	\$ 306,825	\$ 299,420
Loss for the period from continuing operations	(56,134)	(53,297)
Other comprehensive (loss) income, net of tax	(46,427)	88,654
Total comprehensive (loss) income	(\$ 102,561)	\$ 35,357
Dividends received from associates	\$ -	\$ -

- (c) The carrying amount of the Group's interests in all individually immaterial associates and the Group's share of the operating results are summarized below:

As of September 30, 2025, December 31, 2024 and September 30, 2024, the carrying amount of the Group's individually immaterial associates amounted to \$692,278, \$697,254 and \$685,004, respectively.

	For the three-month period ended September 30, 2025	For the three-month period ended September 30, 2024
(Loss) profit for the period from continuing operations	(\$ 17)	\$ 5,672
Total comprehensive (loss) income	(\$ 17)	\$ 5,672
	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Profit for the period from continuing operations	\$ 11,659	\$ 10,715
Total comprehensive income	\$ 11,659	\$ 10,715

- (d) The fair values of the Group's material associates with quoted market prices are as follows:

	September 30, 2025	December 31, 2024	September 30, 2024
Lien Chang Electronic Enterprise Co., Ltd.	\$ 504,942	\$ 521,836	\$ 499,311

- (e) The Group is the single largest shareholder of Lien Chang Electronic Enterprise Co., Ltd. with a 33.84% equity interest. The company is a listed company and its ownership is dispersed. Also, since the Group's shareholding ratio in the company is lower than 50%, which indicates that the Group has no current ability to direct the relevant activities of Lien Chang Electronic Enterprise Co., Ltd., the Group has no control, but only has significant influence, over the investee.

- B. The Group has no investments accounted for using equity method pledged to others as collateral.

(8) Property, plant and equipment

	Land	Buildings and structures	Leased assets - buildings and structures	Machinery and equipment	Leased assets - machinery and equipment	Transportation equipment	Leasehold improvements	Miscellaneous equipment	Unfinished construction	Total
<u>At January 1, 2025</u>										
Cost	\$ 5,453,763	\$ 8,090,424	\$ 9,840,359	\$ 13,069,728	\$ 577,846	\$ 1,328,581	\$ 728,250	\$ 8,039,168	\$ 612,898	\$ 47,741,017
Accumulated depreciation and impairment	-	(4,659,213)	(3,047,909)	(10,638,629)	(512,678)	(853,208)	(581,492)	(6,954,469)	-	(27,247,598)
	<u>\$ 5,453,763</u>	<u>\$ 3,431,211</u>	<u>\$ 6,792,450</u>	<u>\$ 2,431,099</u>	<u>\$ 65,168</u>	<u>\$ 475,373</u>	<u>\$ 146,758</u>	<u>\$ 1,084,699</u>	<u>\$ 612,898</u>	<u>\$ 20,493,419</u>
<u>2025</u>										
Opening net book amount	\$ 5,453,763	\$ 3,431,211	\$ 6,792,450	\$ 2,431,099	\$ 65,168	\$ 475,373	\$ 146,758	\$ 1,084,699	\$ 612,898	\$ 20,493,419
Additions	-	38,638	47,906	237,075	-	31,349	33,351	201,588	277,643	867,550
Acquired from business combinations	-	28,043	-	317,274	-	1,992	-	48,750	10,526	406,585
Disposals	(5,466)	(61,116)	-	(9,651)	-	(1,532)	(40)	(1,416)	-	(79,221)
Reclassifications	-	(1,818)	102,734	18,567	19,953	4,443	-	(35,407)	(108,472)	-
Depreciation charge	-	(126,096)	(191,578)	(297,475)	(4,116)	(70,726)	(27,103)	(226,533)	-	(943,627)
Net exchange differences	(6,434)	(113,127)	59	(40,293)	-	(2,030)	(4,343)	(27,014)	-	(193,182)
Closing net book amount	<u>\$ 5,441,863</u>	<u>\$ 3,195,735</u>	<u>\$ 6,751,571</u>	<u>\$ 2,656,596</u>	<u>\$ 81,005</u>	<u>\$ 438,869</u>	<u>\$ 148,623</u>	<u>\$ 1,044,667</u>	<u>\$ 792,595</u>	<u>\$ 20,551,524</u>
<u>At September 30, 2025</u>										
Cost	\$ 5,441,863	\$ 7,905,195	\$ 9,990,998	\$ 13,386,817	\$ 598,715	\$ 1,322,159	\$ 745,835	\$ 8,120,020	\$ 792,595	\$ 48,304,197
Accumulated depreciation and impairment	-	(4,709,460)	(3,239,427)	(10,730,221)	(517,710)	(883,290)	(597,212)	(7,075,353)	-	(27,752,673)
	<u>\$ 5,441,863</u>	<u>\$ 3,195,735</u>	<u>\$ 6,751,571</u>	<u>\$ 2,656,596</u>	<u>\$ 81,005</u>	<u>\$ 438,869</u>	<u>\$ 148,623</u>	<u>\$ 1,044,667</u>	<u>\$ 792,595</u>	<u>\$ 20,551,524</u>

	Land	Buildings and structures	Leased assets - buildings and structures	Machinery and equipment	Leased assets - machinery and equipment	Transportation equipment	Leasehold improvements	Miscellaneous equipment	Unfinished construction	Total
<u>At January 1, 2024</u>										
Cost	\$ 5,537,731	\$ 8,271,906	\$ 9,726,751	\$ 12,684,730	\$ 522,171	\$ 1,312,043	\$ 688,387	\$ 7,650,845	\$ 503,776	\$ 46,898,340
Accumulated depreciation and impairment	(34,697)	(4,828,446)	(2,802,290)	(10,369,172)	(504,694)	(817,103)	(540,013)	(6,711,421)	-	(26,607,836)
	<u>\$ 5,503,034</u>	<u>\$ 3,443,460</u>	<u>\$ 6,924,461</u>	<u>\$ 2,315,558</u>	<u>\$ 17,477</u>	<u>\$ 494,940</u>	<u>\$ 148,374</u>	<u>\$ 939,424</u>	<u>\$ 503,776</u>	<u>\$ 20,290,504</u>
<u>2024</u>										
Opening net book amount	\$ 5,503,034	\$ 3,443,460	\$ 6,924,461	\$ 2,315,558	\$ 17,477	\$ 494,940	\$ 148,374	\$ 939,424	\$ 503,776	\$ 20,290,504
Additions	-	11,882	25,165	161,310	-	25,267	10,514	247,630	610,887	1,092,655
Disposals	- (94,646)	- (14,957)	- (769)	(74)	(11,286)	- (121,732)
Reclassifications	(349,854)	(14,100)	3,106	132,609	1,866	-	5,025	(3,019)	(307,420)	(531,787)
Depreciation charge	- (138,041)	(182,664)	(244,529)	(3,212)	(68,081)	(25,975)	(212,728)	- (875,230)
Net exchange differences	<u>5,746</u>	<u>89,103</u>	<u>-</u>	<u>48,416</u>	<u>-</u>	<u>1,466</u>	<u>2,032</u>	<u>23,568</u>	<u>-</u>	<u>170,331</u>
Closing net book amount	<u>\$ 5,158,926</u>	<u>\$ 3,297,658</u>	<u>\$ 6,770,068</u>	<u>\$ 2,398,407</u>	<u>\$ 16,131</u>	<u>\$ 452,823</u>	<u>\$ 139,896</u>	<u>\$ 983,589</u>	<u>\$ 807,243</u>	<u>\$ 20,024,741</u>
<u>At September 30, 2024</u>										
Cost	\$ 5,158,926	\$ 8,186,271	\$ 9,755,023	\$ 13,106,010	\$ 524,037	\$ 1,318,936	\$ 709,030	\$ 7,959,983	\$ 807,243	\$ 47,525,459
Accumulated depreciation and impairment	- (4,888,613)	(2,984,955)	(10,707,603)	(507,906)	(866,113)	(569,134)	(6,976,394)	- (27,500,718)
	<u>\$ 5,158,926</u>	<u>\$ 3,297,658</u>	<u>\$ 6,770,068</u>	<u>\$ 2,398,407</u>	<u>\$ 16,131</u>	<u>\$ 452,823</u>	<u>\$ 139,896</u>	<u>\$ 983,589</u>	<u>\$ 807,243</u>	<u>\$ 20,024,741</u>

- A. For the nine-month periods ended September 30, 2025 and 2024, no borrowing cost capitalised as part of property, plant and equipment.
- B. The Group entered into a development contract for the joint construction and allocation of housing units with Kindom Development Co., Ltd. Using the 16 lots located in No. 148, Hong Fu Section, Xin Zhuang District, New Taipei City which were provided by the subsidiary, Tong-An Investment Co., Ltd., as resolved by the Board of Directors on March 23, 2021. Kindom Development Co., Ltd. is responsible for planning and designing, dismantling the existing buildings, constructing and assuming all other expenses. The expected equity ratio is 52%~55% by reference to the appraisal report issued by real estate appraiser firm. As of September 30, 2025, as the competent authority of the area where the land located, New Taipei City government, denied the Company's application for the development, resulting in a default of the joint construction contract. On October 23, 2023, Kindom Development Co., Ltd. sent a letter to Tong-An Investment Co., Ltd. to ask Tong-An Investment Co., Ltd. returning the development guarantee and input development cost in the amount of \$350,000 and \$188,544, respectively. On September 24, 2024, both parties had entered into an agreement for the termination of the contract. In addition to returning the development guarantee in the amount of \$350,000, Tong-An Investment Co., Ltd. also needed to pay the termination fee in the amount of \$68,000. The Group had fully accrued and recorded the amount.
- C. Information about the property, plant and equipment that were pledged to others as collateral is provided in Note 8.
- D. The Group was unable to transfer the title of certain farmland to the Group's name due to legal restrictions. The land title was registered under an individual's name. Accordingly, the Group entered into an agreement with the said individual to secure the title and the first mortgage right.
- E. The Board of Directors of the Group's subsidiary, Tong-An Assets Management & Development Co., Ltd., approved the investment proposal for the construction of the Taipei City Songjiang building on July 1, 2020, which was in line with the government's promotion to expedite the reconstruction of unsafe and old buildings. Additionally, on February 10, 2023, the company entered into the agreement of land joint construction with MSIG Mingtai Insurance Company, Limited. The agreement stipulates that the construction will be carried out and invested jointly by TECO and Tong-An Assets. Subsequently, TECO and Tong-An Assets entered into an agreement with Fuchu General Contractor Co, Ltd. on June 17, 2023 and commissioned Fuchu General Contractor Co, Ltd. to perform the construction. In accordance with the agreement, the Group was required to pay \$1,430,000 for the construction. As of September 30, 2025, the Group has paid \$187,188.

(9) Leasing arrangements - lessee

- A. The Group leases various assets including land, buildings, machinery and equipment as well as business vehicles. Rental contracts are typically made for periods of 2 to 99 years. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose covenants, but certain leased assets may not be used as security for borrowing purposes.
- B. On January 14, 2005, the Group's subsidiary, Century Development Corporation, completed the registration of right of superficies and paid royalties to Taipei City Government for acquiring land used for construction of the Nankang Software Park. The right of superficies is available for 50 years from the registration date. Land and building shall be returned to Taipei City Government unconditionally upon expiry of the right of superficies. Century Development Corporation's right-of-use assets are amortized over the useful life of right of superficies of 50 years.
- C. On July 4, 2018, the Group's subsidiary, Century Biotech Development Corp., completed the registration of right of superficies and paid royalties to the Taipei City Government for acquiring land used for the construction of the Taipei City Nangang Biotechnology Industry Cluster Development BOT Project. The right of superficies is available for 50 years from the registration date. Land and building shall be returned to the Taipei City Government unconditionally upon expiry of the right of superficies. Century Biotech Development Corp.'s prepaid rents are amortized over the useful life of right of superficies of 50 years.
- D. The Group's subsidiary, CDC Development India Private Limited, acquired the land use right from the local government agency, KIADB, for India industrial park development. The total amount remitted for the land use right was INR 1,752,409 thousand and acquired land ownership of certificate for 99 years. On July 16, 2021, an agreement was signed with KIADB with a transfer of ownership term, agreeing to transfer the ownership to the lessee at the end of the 10-year lease term for the amount of royalties paid by the lessee and recognised by the landlord, if the lessee completes the development conditions specified in the terms.
- E. For the three-month and nine-month periods ended September 30, 2025 and 2024, the additions to right-of-use assets were \$33,625, \$126,125, \$122,719 and \$380,018, respectively, and the sublease income were \$326,682, \$261,433, \$1,057,670 and \$931,305, respectively.
- F. The carrying amount of right-of-use assets and the depreciation charge are as follows:

	<u>Carrying amount</u>	<u>Carrying amount</u>	<u>Carrying amount</u>
	<u>September 30, 2025</u>	<u>December 31, 2024</u>	<u>September 30, 2024</u>
Land (including royalties)	\$ 4,313,411	\$ 4,541,823	\$ 4,581,462
Buildings	2,555,697	2,892,761	2,858,887
Machinery and equipment	25,008	26,986	29,211
Transportation equipment			
(Business vehicles)	33,911	36,827	38,185
	<u>\$ 6,928,027</u>	<u>\$ 7,498,397</u>	<u>\$ 7,507,745</u>

	Depreciation charge For the three-month period ended September 30, 2025	Depreciation charge For the three-month period ended September 30, 2024
Land (including royalties)	\$ 29,202	\$ 28,403
Buildings	134,674	126,012
Machinery and equipment	2,289	2,847
Transportation equipment (Business vehicles)	4,951	3,987
	<u>\$ 171,116</u>	<u>\$ 161,249</u>
	Depreciation charge For the nine-month period ended September 30, 2025	Depreciation charge For the nine-month period ended September 30, 2024
Land (including royalties)	\$ 86,064	\$ 87,200
Buildings	412,879	377,498
Machinery and equipment	8,017	8,428
Transportation equipment (Business vehicles)	13,421	11,191
	<u>\$ 520,381</u>	<u>\$ 484,317</u>

G. Interest expenses on lease liabilities for the three-month and nine-month periods ended September 30, 2025 and 2024, were \$31,997, \$35,584, \$98,060 and \$104,567, respectively, and the cash outflows were \$200,269, \$166,981, \$614,241 and \$543,765, respectively.

H. Expenses on short-term leases were \$92,523, \$66,036, \$251,457 and \$210,338 and leases of low-value assets were \$7,498, \$7,287, \$22,951 and \$21,632 which are not subject to IFRS 16 for the three-month and nine-month periods ended September 30, 2025 and 2024, respectively.

(10) Investment property

	Land	Buildings and structures	Right-of-use assets	Total
<u>At January 1, 2025</u>				
Cost	\$ 1,776,359	\$ 3,602,163	\$ 78,729	\$ 5,457,251
Accumulated depreciation and impairment	(34,697)	(2,190,081)	(46,204)	(2,270,982)
	<u>\$ 1,741,662</u>	<u>\$ 1,412,082</u>	<u>\$ 32,525</u>	<u>\$ 3,186,269</u>
<u>2025</u>				
Opening net book amount	\$ 1,741,662	\$ 1,412,082	\$ 32,525	\$ 3,186,269
Depreciation charge	-	(64,518)	(7,391)	(71,909)
Net exchange differences	(14,320)	(18,303)	12,794	(19,829)
Closing net book amount	<u>\$ 1,727,342</u>	<u>\$ 1,329,261</u>	<u>\$ 37,928</u>	<u>\$ 3,094,531</u>
<u>At September 30, 2025</u>				
Cost	\$ 1,762,039	\$ 3,548,394	\$ 115,958	\$ 5,426,391
Accumulated depreciation and impairment	(34,697)	(2,219,133)	(78,030)	(2,331,860)
	<u>\$ 1,727,342</u>	<u>\$ 1,329,261</u>	<u>\$ 37,928</u>	<u>\$ 3,094,531</u>

	Land	Buildings and structures	Right-of-use assets	Total
<u>At January 1, 2024</u>				
Cost	\$ 1,436,681	\$ 3,280,847	\$ 59,941	\$ 4,777,469
Accumulated depreciation and impairment	-	(1,955,900)	(36,382)	(1,992,282)
	<u>\$ 1,436,681</u>	<u>\$ 1,324,947</u>	<u>\$ 23,559</u>	<u>\$ 2,785,187</u>
<u>2024</u>				
Opening net book amount	\$ 1,436,681	\$ 1,324,947	\$ 23,559	\$ 2,785,187
Additions	-	427	-	427
Reclassification	349,854	178,135	-	527,989
Depreciation charge	-	(65,701)	(6,365)	(72,066)
Net exchange differences	5,783	16,937	2,179	24,899
Closing net book amount	<u>\$ 1,792,318</u>	<u>\$ 1,454,745</u>	<u>\$ 19,373</u>	<u>\$ 3,266,436</u>
<u>At September 30, 2024</u>				
Cost	\$ 1,827,015	\$ 3,643,581	\$ 64,871	\$ 5,535,467
Accumulated depreciation and impairment	(34,697)	(2,188,836)	(45,498)	(2,269,031)
	<u>\$ 1,792,318</u>	<u>\$ 1,454,745</u>	<u>\$ 19,373</u>	<u>\$ 3,266,436</u>

A. Rental income from the lease of the investment property and direct operating expenses arising from the investment property are shown below:

	For the three-month period ended September 30, 2025	For the three-month period ended September 30, 2024
Rental income from investment property	<u>\$ 42,401</u>	<u>\$ 49,103</u>
Direct operating expenses arising from the investment property that generated rental income during the period	<u>\$ 16,239</u>	<u>\$ 19,571</u>
Direct operating expenses arising from the investment property that did not generate rental income during the period	<u>\$ 2,101</u>	<u>\$ 2,779</u>

	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Rental income from investment property	\$ 126,072	\$ 131,952
Direct operating expenses arising from the investment property that generated rental income during the period	\$ 52,152	\$ 55,574
Direct operating expenses arising from the investment property that did not generate rental income during the period	\$ 6,304	\$ 8,337

B. The fair value of the investment property held by the Group as at September 30, 2025, December 31, 2024 and September 30, 2024, were \$7,130,355, \$7,317,924 and \$7,701,501, respectively, which is categorised within Level 3 in the fair value hierarchy.

(11) Goodwill (listed as '1780 Intangible assets')

	2025	2024
<u>At January 1</u>		
Cost	\$ 5,076,100	\$ 5,045,600
Accumulated amortization and impairment	(419,442)	(315,284)
	<u>\$ 4,656,658</u>	<u>\$ 4,730,316</u>
Opening net book amount	\$ 4,656,658	\$ 4,730,316
Additions	909,479	-
Net exchange differences	176,144	194,266
Closing net book amount	<u>\$ 5,742,281</u>	<u>\$ 4,924,582</u>
<u>At September 30</u>		
Cost	\$ 6,161,723	\$ 5,239,866
Accumulated amortization and impairment	(419,442)	(315,284)
	<u>\$ 5,742,281</u>	<u>\$ 4,924,582</u>

Goodwill is allocated as follows to the Group's cash-generating units identified according to operating segment:

	September 30, 2025	December 31, 2024	September 30, 2024
Green mechatronic solution business group	\$ 5,584,869	\$ 4,656,658	\$ 4,924,582
Intelligence energy business group	157,412	-	-
	<u>\$ 5,742,281</u>	<u>\$ 4,656,658</u>	<u>\$ 4,924,582</u>

A. On October 15, 2015, the Group acquired 100% equity and obtained control over Motovario S.p.A., which is headquartered in Italy and is primarily engaged in manufacturing and sales of power transmission equipment such as motors and gear reducers, and its subsidiaries for a cash consideration of \$3,989,850 (EUR 108,214 thousand). As of September 30, 2025, the goodwill arising from the merger amounted to \$4,844,958.

- B. On September 24, 2024, the Group acquired 57.21% equity and obtained control over Shen Chang Electric Co., Ltd., which is primarily engaged in design and manufacturing of transformers, for a cash consideration of \$548,330. As of September 30, 2025, the goodwill arising from the merger amounted to \$6,393.
- C. On January 3, 2025, the Group acquired 78.49% equity and obtained control over EVK Company, which is primarily engaged in development, manufacture and sales of high-performance hair-pin machines, for a cash consideration of \$1,119,500 (RMB\$250,000 thousand). As of September 30, 2025, the goodwill arising from the merger amounted to \$708,106.
- D. On April 30, 2025, the Group acquired 80% equity and obtained control over NCL Energy Sdn. Bhd., which is primarily engaged in providing mechatronic and solar power engineering services, for a cash consideration of \$489,828 (MYR 70,000 thousand). As of September 30, 2025, the goodwill arising from the acquisition of NCL Energy Sdn. Bhd. amounted to \$157,412.

(12) Non-current assets held for sale and discontinued operations

- A. On November 12, 2024, the Group passed the resolution of the Board of Directors and approved the sale of the entire equity in AnTai Innovative Technology (Xiamen) Co., Ltd. to a non-affiliated party. The assets and liabilities related to this company have been reclassified as a disposal group held for sale. The transaction had been completed in February 2025. As of December 31, 2024, the assets and liabilities of the disposal group held for sale are \$292,198 and \$27,770, respectively.

B. Assets of disposal group classified as held for sale:

	<u>September 30, 2025</u>	<u>December 31, 2024</u>	<u>September 30, 2024</u>
Cash and cash equivalents	\$ -	\$ 119,150	\$ 103,188
Accounts receivable	-	1,965	4,646
Other receivables	-	398	137
Inventories	-	-	284
Prepayments	-	1,162	1,129
Property, plant and equipment	-	169,417	176,406
Other non-current assets	-	106	128
	<u>\$ -</u>	<u>\$ 292,198</u>	<u>\$ 285,918</u>

C. Liabilities directly relating to non-current assets held for sale:

	<u>September 30, 2025</u>	<u>December 31, 2024</u>	<u>September 30, 2024</u>
Accounts payable and other payables	\$ -	\$ 11,936	\$ 4,056
Other current liabilities	-	15,834	12,854
	<u>\$ -</u>	<u>\$ 27,770</u>	<u>\$ 16,910</u>

- D. As of September 30, 2025, the assets and liabilities have not yet met the requirements of the disposal group and are therefore still classified under various items in the Group's consolidated balance sheet.
- E. The disposal group was remeasured to the lower of its carrying amount and fair value less costs to sell and no impairment loss was incurred.
- F. The consideration received by the Group due to the transaction amounted to \$599,904 in cash. In addition, the Group disposed the disposal group held for sale and recognised gains on disposal of \$335,476 in February 2025.

(13) Other non-current assets

	<u>September 30, 2025</u>	<u>December 31, 2024</u>	<u>September 30, 2024</u>
Refundable deposits	\$ 220,361	\$ 336,621	\$ 373,824
Prepayment of investment	-	72,963	-
Long-term notes and accounts receivable	42,026	59,788	69,617
Deferred expenses	27,126	28,893	20,261
Other assets	44,296	40,951	43,293
	<u>\$ 333,809</u>	<u>\$ 539,216</u>	<u>\$ 506,995</u>

(14) Short-term borrowings

<u>Type of borrowings</u>	<u>September 30, 2025</u>	<u>Interest rate range</u>	<u>Collateral</u>
Bank borrowings	<u>\$ 4,875,545</u>	1.79%~5.70%	Notes receivable, land, buildings and structures, demand deposits and time deposits
<u>Type of borrowings</u>	<u>December 31, 2024</u>	<u>Interest rate range</u>	<u>Collateral</u>
Bank borrowings	<u>\$ 1,137,120</u>	1.26%~7.50%	Notes receivable, land, buildings and structures, demand deposits and time deposits
<u>Type of borrowings</u>	<u>September 30, 2024</u>	<u>Interest rate range</u>	<u>Collateral</u>
Bank borrowings	<u>\$ 2,268,583</u>	1.26%~7.50%	Notes receivable, land, buildings and structures, demand deposits and time deposits

(15) Short-term notes and bills payable

	<u>September 30, 2025</u>	<u>Interest rate range</u>	<u>Collateral</u>
Commercial papers payable	\$ 7,000,000	1.69~1.70%	None
Less: unamortized discount	(3,640)		
	<u>\$ 6,996,360</u>		

A. As of December 31, 2024 and September 30, 2024, there was no such transaction.

B. The above commercial papers payable was issued under securities and acceptance offered by the financial institutions to fund short-term capital.

(16) Financial liabilities at fair value through profit or loss

<u>Items</u>	<u>September 30, 2025</u>	<u>December 31, 2024</u>	<u>September 30, 2024</u>
Current items:			
Financial liabilities held for trading			
Non-hedging derivatives	<u>\$ 1,286</u>	<u>\$ 1,305</u>	<u>\$ 4,694</u>

A. The Group recognised net (loss) profit of (\$671), (\$2,454), \$19 and \$1,156 on financial liabilities held for trading for the three-month and nine-month periods ended September 30, 2025 and 2024, respectively.

B. Explanations of the transactions and contract information in respect of non-hedged derivative financial liabilities are as follows:

September 30, 2025				
Derivative instrument	Contract period	Contract amount (Notional principal)		Fair value
Forward foreign exchange contracts				
SELL USD/BUY RMB	September 10, 2025~November 10, 2025	USD	2,350,000	\$ 41
BUY EUR/SELL AUD	September 11, 2025~October 7, 2025	EUR	61,814	15
Interest rate swap				
SELL USD/BUY TWD	September 24, 2025~October 27, 2025	USD	6,000,000	1,230
				<u>\$ 1,286</u>
December 31, 2024				
Derivative instrument	Contract period	Contract amount (Notional principal)		Fair value
Exchange rate swap				
SELL TWD/BUY USD	November 22, 2024~January 27, 2025	USD	3,000,000	<u>\$ 1,305</u>
September 30, 2024				
Derivative instrument	Contract period	Contract amount (Notional principal)		Fair value
Forward foreign exchange contracts				
BUY USD/SELL EUR	June 25, 2024~December 30, 2024	EUR	2,100,000	\$ 1,478
BUY JPY/SELL USD	July 15, 2024~October 29, 2024	JPY	80,000,000	1,205
BUY AUD/SELL USD	August 20, 2024~November 27, 2024	AUD	2,000,000	1,234
BUY EUR/SELL AUD	June 20, 2024~December 12, 2024	EUR	50,000	227
Exchange rate swap				
BUY USD/SELL TWD	September 27, 2024~October 24, 2024	USD	11,000,000	550
				<u>\$ 4,694</u>

C. The Group entered into forward foreign exchange contracts to sell to hedge exchange rate risk of export proceeds. However, these forward foreign exchange contracts are not accounted for under hedge accounting.

(17) Hedging financial assets and liabilities

		December 31, 2024			
		Assets		Liabilities	
		Current	Non-current	Current	Non-current
Cash flow hedges:					
<u>Exchange rate risk</u>					
Forward foreign					
exchange contracts					
		\$ 5,887	\$ -	\$ -	\$ -
		September 30, 2024			
		Assets		Liabilities	
		Current	Non-current	Current	Non-current
Cash flow hedges:					
<u>Exchange rate risk</u>					
Forward foreign					
exchange contracts					
		\$ -	\$ -	\$ 4,523	\$ -
A. As of September 30, 2025, the Group has no hedging financial assets and liabilities.					
B. Hedge accounting is applied to remove the accounting inconsistency between the hedging instrument and the hedged item. To hedge the risk arising from foreign currency denominated future commercial transactions, the Group uses forward foreign exchange transactions to control the exchange rate risk under their acceptable range as the exchange rate fluctuations will change future cash flows.					
C. Transaction information associated with the Group adopting hedge accounting is as follows:					
		December 31, 2024			
		For the year ended December 31, 2024			
				Changes in fair value in relation to recognising hedge ineffectiveness basis	Gains (losses) on valuation of ineffective hedge that will be recognised in financial assets/liabilities at fair value through profit or loss
<u>Hedging instruments</u>	Notional amount	Contract period	Assets carrying amount	Liabilities carrying amount	Average price or fee (in dollars)
Cash flow hedges					
<u>Exchange rate risk</u>					
Forward foreign					
exchange					
transactions					
	USD 8,328	October 24, 2024 ~ January 24, 2025	\$ 5,887	\$ -	\$ -

September 30, 2024						For the nine-month period ended September 30, 2024	
Hedging instruments	Notional amount	Contract period	Assets carrying amount	Liabilities carrying amount	Changes in fair value in relation to recognising hedge ineffectiveness basis	Average price or fee (in dollars)	Gains (losses) on valuation of ineffective hedge that will be recognised in financial assets/liabilities at fair value through profit or loss
Cash flow hedges							
Exchange rate risk							
Forward foreign exchange transactions	USD 8,328	June 26, 2024 ~ November 26, 2024	\$ -	(\$ 4,523)	\$ -	32.08	\$ -

D. Cash flow hedge:

	2025	2024
<u>Other equity - cash flow hedge reserve</u>		
At January 1	\$ 20,070	(\$ 5,025)
Add: Gains on hedge effectiveness-amount recognised in other comprehensive income	2,715	14,326
Less: Reclassified to profit or loss as the hedged item has affected profit or loss	(15,353)	-
Less: Reclassified to profit or loss – forecast transaction is no longer expected to occur	(7,432)	-
At September 30	\$ -	\$ 9,301

Exchange rate risk

To hedge exposed exchange rate risk arising from forecast input cost of construction in progress, the Group entered into a forward forecast purchase agreement of US dollar, and the hedge ratio is 1:1. The effective portion with respect to the changes in the fair value of the hedging instruments is deferred to recognise in the cash flow hedge reserve, which is under other comprehensive income, and will be directly included in the cost of construction in progress when the hedged items are subsequently recognised in construction in progress.

(18) Other payables

	<u>September 30, 2025</u>	<u>December 31, 2024</u>	<u>September 30, 2024</u>
Salary and wages payable	\$ 1,739,638	\$ 2,109,453	\$ 2,107,368
Employees' compensation payable	764,744	788,153	876,816
Dealers' bonus commission payable	286,576	166,317	214,754
Directors' and supervisors' remuneration payable	128,528	148,059	166,233
Equipment payable	135,160	175,598	116,865
Dividends payable	54,096	55,896	58,032
Others	2,915,340	2,705,292	2,491,329
	<u>\$ 6,024,082</u>	<u>\$ 6,148,768</u>	<u>\$ 6,031,397</u>

(19) Bonds payable

	<u>December 31, 2024</u>	<u>September 30, 2024</u>
Issuance of bonds payable	\$ 5,000,000	\$ 5,000,000
Less: Current portion of bonds payable (listed as '2320 Long-term liabilities, current portion')	(5,000,000)	(5,000,000)
	<u>\$ -</u>	<u>\$ -</u>

- A. As of September 30, 2025, the Group has no bonds payable.
- B. The terms of the first domestic unsecured ordinary corporate bonds issued by the Company in 2020 are as follows:
The Company issued \$3,000,000, 0.70% first domestic unsecured ordinary corporation bonds, as approved by the regulatory authority on June 9, 2020. The bonds mature 5 years from the issue date (June 12, 2020 ~ June 12, 2025). The unsecured ordinary corporation bonds had been settled on June 12, 2025.
- C. The terms of the second domestic unsecured ordinary corporate bonds issued by the Company in 2020 are as follows:
The Company issued \$2,000,000, 0.60% first domestic unsecured ordinary corporation bonds, as approved by the regulatory authority on September 4, 2020. The bonds mature 5 years from the issue date (September 15, 2020 ~ September 15, 2025) and had been settled on September 15, 2025.

(20) Long-term borrowings

Type of borrowings	Borrowing period and repayment term	Interest rate range	Collateral	September 30, 2025
Long-term bank borrowings and commercial papers payable	Both borrowing periods are from April 5, 2017 to June 27, 2038; payable based on the agreed terms.	1.35%~9.35%	Note	\$ 5,785,045
Less: Current portion (listed as '2320 Long-term liabilities, current portion')				(384,535)
				<u>\$ 5,400,510</u>
Type of borrowings	Borrowing period and repayment term	Interest rate range	Collateral	December 31, 2024
Long-term bank borrowings and commercial papers payable	Both borrowing periods are from March 12, 2020 to June 27, 2038; payable based on the agreed terms.	1.90%~9.35%	Note	\$ 5,794,576
Less: Current portion (listed as '2320 Long-term liabilities, current portion')				(1,260,101)
				<u>\$ 4,534,475</u>
Type of borrowings	Borrowing period and repayment term	Interest rate range	Collateral	September 30, 2024
Long-term bank borrowings and commercial papers payable	Both borrowing periods are from March 12, 2020 to June 27, 2038; payable based on the agreed terms.	1.35%~9.35%	Note	\$ 5,241,821
Less: Current portion (listed as '2320 Long-term liabilities, current portion')				(1,216,947)
				<u>\$ 4,024,874</u>

Note: Details of the Group's assets pledged to others as collateral for borrowings are provided in Note 8.

Under the long-term contracts with certain financial institutions, the Group is required to maintain certain financial ratios and capital requirements as well as meet certain restrictions relative to significant asset acquisitions or disposals.

(21) Pensions

A.(a) The Company and its domestic subsidiaries have a defined benefit pension plan in accordance with the Labor Standards Act, covering all regular employees' service years prior to the enforcement of the Labor Pension Act on July 1, 2005 and service years thereafter of employees who chose to continue to be subject to the pension mechanism under the Act. Under the defined benefit pension plan, two units are accrued for each year of service for the first 15 years and one unit for each additional year thereafter, subject to a maximum of 45 units. Pension benefits are based on the number of units accrued and the average monthly salaries and wages of the last 6 months prior to retirement. The Company and its domestic subsidiaries contribute monthly an amount equal to 2% of the employees' monthly salaries and wages to the retirement fund deposited with Bank of Taiwan, the trustee, under the name of the independent retirement fund committee. Also, the Company and its domestic subsidiaries would assess the balance in the aforementioned labor pension reserve account by December 31, every year. If the account balance is not sufficient to pay the pension calculated by the aforementioned method to the employees expected to qualify for retirement in the following year, the Company and its domestic subsidiaries will make contribution to cover the deficit by next March.

(b) The pension costs under the defined contribution pension plans of the Group for the three-month and nine-month periods ended September 30, 2025 and 2024 were \$5,212, \$5,138,

\$15,562 and \$16,525, respectively.

- (c) Expected contributions to the defined benefit pension plans of the Group for the year ending December 31, 2026 amount to \$220,158.

B.(a) Effective July 1, 2005, the Company and its domestic subsidiaries have established a defined contribution pension plan (the “New Plan”) under the Labor Pension Act (the “Act”), covering all regular employees with R.O.C. nationality. Under the New Plan, the Company and its domestic subsidiaries contribute monthly an amount based on 6% of the employees’ monthly salaries and wages to the employees’ individual pension accounts at the Bureau of Labor Insurance. The benefits accrued are paid monthly or in lump sum upon termination of employment.

- (b) The Group’s mainland China subsidiaries have a defined contribution plan. Monthly contributions to an independent fund administered by the government in accordance with the pension regulations in the People’s Republic of China (PRC) are based on certain percentage of employees’ monthly salaries and wages. The contribution percentage for the three-month and nine-month periods ended September 30, 2025 and 2024 ranged from 14%~20%. Other than the monthly contributions, the Group has no further obligations.

- (c) Monthly contributions to an independent fund administered by the local pension managing agency are based on a certain percentage of monthly salaries and wages of the Group’s other overseas subsidiaries’ employees.

- (d) The pension costs under the defined contribution pension plans of the Group for the three-month and nine-month periods ended September 30, 2025 and 2024 were \$109,400, \$101,815, \$320,276 and \$309,190, respectively.

(22) Share capital

- A. As of September 30, 2025, the Company’s authorized capital was \$30,305,500, consisting of 3,030,550 thousand shares of ordinary stock, including 100 million shares reserved for employee stock options, and the paid-in capital was \$23,764,407 with a par value of \$10 (in dollars) per share. All proceeds from shares issued have been collected.

	2025	2024
At January 1	2,138,797	2,138,797
Issuance of ordinary shares	237,644	-
At September 30	2,376,441	2,138,797

Note: Shares in thousands.

- B. The Company issued 1 share of its common stock in exchange for 0.305 shares of Hon Hai Precision Industry Co., Ltd.’s common stock. In total, the Company will issue 237,644,068 new common shares to acquire 72,481,441 shares of Hon Hai Precision Industry Co., Ltd.’s common stock. The effective date for the share exchange was set on September 25, 2025, and the registration for changes was completed on October 14, 2025. The Company’s paid-in capital after the share exchange was \$23,764,407.

C. Treasury shares

- (a) Reason for share reacquisition and movements in the number of the Company’s treasury shares are as follows:

Name of company holding the shares	Reason for reacquisition	September 30, 2025	
		Number of shares (thousand shares)	Carrying amount
The Company	To be reissued to employees	5,000	\$ 249,012

Not applicable until December 31 and September 30, 2024.

- (b) Pursuant to the R.O.C. Securities and Exchange Act, the number of shares bought back as treasury share should not exceed 10% of the number of the Company's issued and outstanding shares and the amount bought back should not exceed the sum of retained earnings, paid-in capital in excess of par value and realised capital surplus.
- (c) Pursuant to the R.O.C. Securities and Exchange Act, treasury shares should not be pledged as collateral and is not entitled to dividends before it is reissued.
- (d) Pursuant to the R.O.C. Securities and Exchange Act, treasury shares should be reissued to the employees within five years from the reacquisition date and shares not reissued within the five-year period are to be retired. Treasury shares to enhance the Company's credit rating and the stockholders' equity should be retired within six months of acquisition.

D. All of the shares of the Company held by the Company's subsidiaries-Tong-An Investment Co., Ltd. and An-Tai International Investment Co., Ltd. were acquired in or before 2000 for the purpose of general investment. In addition, Top-Tower Enterprises Co., Ltd. also held the Company's shares before the Company obtained control of Top-Tower Enterprises Co., Ltd. In August 2013, and Top-Tower Enterprises Co., Ltd. acquired the Company's shares. Furthermore, the subsidiary - Taiwan Pelican Express Co., Ltd. is a subsidiary over which the Company has substantial control, and such investment on the Company's shares is a general investment. As of September 30, 2025, December 31, 2024 and September 30, 2024, book value of the shares of the Company held by the subsidiaries and second-tier subsidiaries were all \$511,710.

Details are as follows:

	September 30, 2025		
	Shares (in thousands)	Cost (in dollars)	Market value (in dollars)
Tong-An Investment Co., Ltd.	19,540	\$ 14.92	\$ 95.10
An-Tai International Investment Co., Ltd.	2,826	10.37	95.10
Top-Tower Enterprises Co., Ltd.	77	9.37	95.10
Taiwan Pelican Express Co., Ltd.	7,070	26.89	95.10
	<u>29,513</u>		
	December 31, 2024		
	Shares (in thousands)	Cost (in dollars)	Market value (in dollars)
Tong-An Investment Co., Ltd.	19,540	\$ 14.92	\$ 52.20
An-Tai International Investment Co., Ltd.	2,826	10.37	52.20
Top-Tower Enterprises Co., Ltd.	77	9.37	52.20
Taiwan Pelican Express Co., Ltd.	7,070	26.89	52.20
	<u>29,513</u>		
	September 30, 2024		
	Shares (in thousands)	Cost (in dollars)	Market value (in dollars)
Tong-An Investment Co., Ltd.	19,540	\$ 14.92	\$ 48.80
An-Tai International Investment Co., Ltd.	2,826	10.37	48.80
Top-Tower Enterprises Co., Ltd.	77	9.37	48.80
Taiwan Pelican Express Co., Ltd.	7,070	26.89	48.80
	<u>29,513</u>		

(23) Capital surplus

Pursuant to the R.O.C Company Law, capital surplus arising from paid-in capital in excess of par

value on issuance of common stocks and donations can be used to cover accumulated deficit or to issue new stocks or cash to shareholders in proportion to their share ownership, provided that the Company has no accumulated deficit. Further, the R.O.C Securities and Exchange Law requires that the amount of capital surplus to be capitalised mentioned above should not exceed 10% of the paid-in capital each year. Capital surplus should not be used to cover accumulated deficit unless the legal reserve is insufficient.

(24) Retained earnings

A. As stipulated in the Company's Articles of Incorporation, the current earnings, if any, shall be distributed in the following order:

- (a) Payment of taxes and duties.
- (b) Covering prior years' accumulated deficit, if any.
- (c) After deducting items (a) and (b), set aside 10% of the remaining amount as legal reserve.
- (d) Set aside a certain amount as special reserve, if any.
- (e) Distributing the remaining amount plus prior years' retained earnings to shareholders according to their shareholding percentage. The distribution rate is principally 80%, of which cash dividends shall account for 5% ~ 50% of the distributed amount. Stock dividends shall be approved by the shareholders at the shareholders' meeting while cash dividends shall be approved by the Board of Directors under a resolution adopted by a majority vote at a meeting of the Board of Directors attended by two-thirds of the total number of directors and reported to the shareholders at the shareholders' meeting.

B. The Company's dividend policy is summarized below:

The Company's operating environment is in the stable growth stage. However, investee companies are still in the growth stage. In view of the future plant expansion and investment plans, the appropriations of earnings are based on the distributable earnings and appropriate principally 80% to shareholders as dividends. Cash dividends shall account for at least 5% up to maximum of 50% of total dividends distributed.

C. Except for covering accumulated deficit or issuing new stocks or cash to shareholders in proportion to their share ownership, the legal reserve shall not be used for any other purpose. The use of legal reserve for the issuance of stocks or cash to shareholders in proportion to their share ownership is permitted, provided that the distribution of the reserve is limited to the portion in excess of 25% of the Company's paid-in capital.

D. (a) In accordance with the regulations, the Company shall set aside special reserve from the debit balance on other equity items at the balance sheet date before distributing earnings. When debit balance on other equity items is reversed subsequently, the reversed amount could be included in the distributable earnings.

(b) The amounts previously set aside by the Company as special reserve on initial application of IFRSs in accordance with Order No. Financial-Supervisory-Securities-Corporate-1090150022, dated March 31, 2011, shall be reversed proportionately when the relevant assets are used, disposed of or reclassified subsequently. Such amounts are reversed upon disposal or reclassified if the assets are investment property of land, and reversed over the use periods if the assets are investment property other than land. As of September 30, 2025, the amount previously set aside as special reserve on initial application of IFRSs and yet to be reversed amounted to \$3,640,779.

E. The appropriations of the 2024 and 2023 net income was respectively resolved by the stockholders on June 3, 2025 and May 27, 2024 as follows:

	For the year ended December 31, 2024		For the year ended December 31, 2023	
	Dividend per share		Dividend per share	
	Amount	(in dollars)	Amount	(in dollars)
Legal reserve	\$ 602,097		\$ 626,570	
Cash dividends	4,694,353	\$ 2.2	4,705,353	\$ 2.2

Note: For the year ended December 31, 2024, the amount of cash dividends was changed due to the Company repurchasing treasury stocks before the effective date, resulting in a change of outstanding shares of common shares. The distribution amount of cash dividends was adjusted under the unchanged shareholder yield as approved by the Board of Directors.

(25) Other equity items

	Unrealised gains (losses) on valuation	Hedging reserve	Currency translation	Total
At January 1, 2025	\$ 10,677,750	\$ 20,070	(\$ 1,301,814)	\$ 9,396,006
Unrealised gains and losses on financial assets:				
Revaluation - group	(2,742,165)	-	-	(2,742,165)
Revaluation - associates	(3,251)	-	-	(3,251)
Revaluation transferred to retained earnings	134,451	-	-	134,451
Cash flow hedge:				
Fair value gain	-	2,715	-	2,715
Transfer to profit or loss	-	(22,785)	-	(22,785)
Currency translation differences:				
–Group	-	-	(1,073,276)	(1,073,276)
At September 30, 2025	\$ 8,066,785	\$ -	(\$ 2,375,090)	\$ 5,691,695
	Unrealised gains (losses) on valuation	Hedging reserve	Currency translation	Total
At January 1, 2024	\$ 17,649,701	(\$ 5,025)	(\$ 2,280,016)	\$ 15,364,660
Unrealised gains and losses on financial assets:				
Revaluation - group	(2,039,528)	-	-	(2,039,528)
Revaluation - associates	18,586	-	-	18,586
Revaluation transferred to retained earnings	151,679	-	-	151,679
Cash flow hedge:				
Fair value loss	-	14,326	-	14,326
Currency translation differences:				
–Group	-	-	980,876	980,876
At September 30, 2024	\$ 15,780,438	\$ 9,301	(\$ 1,299,140)	\$ 14,490,599

(26) Operating revenue

	For the three-month period ended September 30, 2025	For the three-month period ended September 30, 2024
Revenue from customers	\$ 14,168,019	\$ 13,185,622
Others - rental revenue	370,126	271,722
	<u>\$ 14,538,145</u>	<u>\$ 13,457,344</u>
	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Revenue from customers	\$ 42,680,297	\$ 40,912,231
Others - rental revenue	1,078,984	800,638
	<u>\$ 43,759,281</u>	<u>\$ 41,712,869</u>

A. Disaggregation of revenue from customers

The Group derives revenue from the transfer of goods and services over time and at a point in time in the following major product lines:

	For the three-month period ended September 30, 2025	For the three-month period ended September 30, 2024
	Revenue from external customer contracts	Revenue from external customer contracts
Sales of green mechatronic solution business group products	\$ 7,080,464	\$ 7,161,873
Sales of intelligence energy business group product	3,725,919	2,438,082
Sales of air and intelligent life business group product	1,627,037	1,767,742
Others	1,734,599	1,817,925
	<u>\$ 14,168,019</u>	<u>\$ 13,185,622</u>
	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
	Revenue from external customer contracts	Revenue from external customer contracts
Sales of green mechatronic solution business group products	\$ 21,619,282	\$ 22,015,615
Sales of air and intelligent life business group product	10,366,212	8,143,420
Sales of air and intelligent life business group product	5,282,378	5,121,691
Others	5,412,425	5,631,505
	<u>\$ 42,680,297</u>	<u>\$ 40,912,231</u>

B. Revenue recognised that was included in the contract liability balance at the beginning of the period

	For the three-month period ended September 30, 2025	For the three-month period ended September 30, 2024
Revenue recognised that was included in the contract liability balance at the beginning of the period		
Advance sales receipts	\$ 78,770	\$ 180,011
	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Revenue recognised that was included in the contract liability balance at the beginning of the period		
Advance sales receipts	\$ 691,550	\$ 748,082

(27) Interest income

	For the three-month period ended September 30, 2025	For the three-month period ended September 30, 2024
Interest income from bank deposits	\$ 152,573	\$ 193,467
Interest income from financial assets measured at amortised cost	3,179	1,235
	\$ 155,752	\$ 194,702
	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Interest income from bank deposits	\$ 485,282	\$ 578,359
Interest income from financial assets measured at amortised cost	6,505	2,616
	\$ 491,787	\$ 580,975

(28) Other income

	For the three-month period ended September 30, 2025	For the three-month period ended September 30, 2024
Rental revenue	\$ 59,248	\$ 45,509
Dividend income	326,300	742,192
Other non-operating income	25,600	99,013
	\$ 411,148	\$ 886,714
	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Rental revenue	\$ 150,044	\$ 134,663
Dividend income	919,176	1,106,602
Other non-operating income	109,228	241,335
	\$ 1,178,448	\$ 1,482,600

(29) Other gains and losses

	For the three-month period ended September 30, 2025	For the three-month period ended September 30, 2024
Gain (loss) on disposal of property, plant and equipment	\$ 5,711	(\$ 154)
Gain on disposal of right-of-use assets	107,430	-
(Loss) gain arising from lease modifications	(2,124)	3
Net currency exchange gain (loss)	94,557	(31,042)
Gain (loss) on financial assets at fair value through profit or loss	82,776	(81,032)
Loss on financial liabilities at fair value through profit or loss	(671)	(2,454)
Miscellaneous disbursements	(221,273)	(141,844)
	<u>\$ 66,406</u>	<u>(\$ 256,523)</u>
	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Gain on disposal of property, plant and equipment	\$ 22,310	\$ 117,654
Gain on disposal of non-current assets held for sale	335,476	-
Gain on disposal of right-of-use assets	107,430	-
Loss arising from lease modifications	(2,122)	(12)
Net currency exchange gain	92,543	17,488
Gain on financial assets at fair value through profit or loss	22,087	70,675
Gain on financial liabilities at fair value through profit or loss	19	1,156
Miscellaneous disbursements	(541,097)	(494,888)
	<u>\$ 36,646</u>	<u>(\$ 287,927)</u>

(30) Finance costs

	For the three-month period ended September 30, 2025	For the three-month period ended September 30, 2024
Interest expense	\$ 114,534	\$ 110,040
Other finance expenses	2,234	390
	<u>\$ 116,768</u>	<u>\$ 110,430</u>
	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Interest expense	\$ 296,246	\$ 283,709
Other finance expenses	5,120	1,693
	<u>\$ 301,366</u>	<u>\$ 285,402</u>

(31) Expenses by nature (including employee benefit expense)

	<u>For the three-month period ended September 30, 2025</u>	<u>For the three-month period ended September 30, 2024</u>
Wages and salaries	\$ 1,932,518	\$ 1,849,314
Employees' compensation and directors' remuneration	191,894	229,754
Labor and health insurance fees	294,372	288,478
Pension costs	114,612	106,953
Other personnel expenses	115,421	94,818
Depreciation charges on property, plant and equipment as well as investment property	330,720	313,854
Depreciation charges on right-of-use assets and amortization charges on intangible assets	193,893	183,357
	<u>For the nine-month period ended September 30, 2025</u>	<u>For the nine-month period ended September 30, 2024</u>
Wages and salaries	\$ 6,251,756	\$ 6,100,895
Employees' compensation and directors' remuneration	603,116	689,430
Labor and health insurance fees	885,180	851,334
Pension costs	335,838	325,715
Other personnel expenses	342,601	295,448
Depreciation charges on property, plant and equipment as well as investment property	1,015,536	947,296
Depreciation charges on right-of-use assets and amortization charges on intangible assets	591,519	550,171

- A. According to the Articles of Incorporation of the Company, a ratio of distributable profit of the current year, after covering accumulated losses, shall be distributed as employees' compensation and directors' remuneration. The ratio shall be 1%~10% for employees' compensation (No less than 25% of this should be allocated to rank-and-file employees) and shall not be higher than 5% for directors' remuneration.
- B. For the three-month and nine-month periods ended September 30, 2025 and 2024, employees' compensation was accrued at \$93,951, \$121,161, \$278,951 and \$372,858, respectively; while directors' remuneration was accrued at \$33,346, \$34,403, \$99,010 and \$105,873, respectively. The aforementioned amounts were recognised in salary expenses.
- C. For the year ended December 31, 2024, after considering each year's earnings, the employee benefit expenses were accrued based on past experience and ratio. The employees' compensation and directors' and supervisors' remuneration resolved by the Board of Directors were \$400,483 and \$108,327, and the employees' compensation will be distributed in the form of cash.

The difference of (\$42,530) between employees' compensation of \$443,013 and the difference of (\$1,418) between directors' remuneration of \$109,745 as resolved by the Board of Directors which is mainly arising from changes in estimate of directors' remuneration and the amount recognised in the 2024 financial statements had been adjusted in the profit or loss of 2025.

Information about employees' compensation and directors' and supervisors' remuneration of the Company as resolved by the Board of Directors will be posted in the "Market Observation Post System" at the website of the Taiwan Stock Exchange.

(32) Income tax

A. Income tax expense

(a) Components of income tax expense:

	<u>For the three-month period ended September 30, 2025</u>	<u>For the three-month period ended September 30, 2024</u>
Current tax:		
Current tax on profits for the period	\$ 861,665	\$ 355,343
Prior year income tax under estimation	26,000	-
Total current tax	<u>887,665</u>	<u>355,343</u>
Deferred tax:		
Origination and reversal of temporary differences	(412,294)	122,311
Total deferred tax	(412,294)	122,311
Income tax expense	<u>\$ 475,371</u>	<u>\$ 477,654</u>
	<u>For the nine-month period ended September 30, 2025</u>	<u>For the nine-month period ended September 30, 2024</u>
Current tax:		
Current tax on profits for the year	\$ 1,169,703	\$ 1,523,788
Tax on undistributed surplus earnings	36,226	42,423
Prior year income tax (over) under estimation	(60,182)	77,805
Total current tax	<u>1,145,747</u>	<u>1,644,016</u>
Deferred tax:		
Origination and reversal of temporary differences	105,927	(144,703)
Total deferred tax	<u>105,927</u>	<u>(144,703)</u>
Income tax expense	<u>\$ 1,251,674</u>	<u>\$ 1,499,313</u>

(b) The income tax charge relating to components of other comprehensive income is as follows:

	<u>For the three-month period ended September 30, 2025</u>	<u>For the three-month period ended September 30, 2024</u>
Deferred tax:		
Currency translation differences	\$ 199,582	\$ 13,907
Income tax charge relating to components of other comprehensive income	<u>\$ 199,582</u>	<u>\$ 13,907</u>
	<u>For the nine-month period ended September 30, 2025</u>	<u>For the nine-month period ended September 30, 2024</u>
Deferred tax:		
Currency translation differences	(\$ 294,552)	\$ 189,493
Income tax charge relating to components of other comprehensive income	<u>(\$ 294,552)</u>	<u>\$ 189,493</u>

- B. As of September 30, 2025, the Company and its subsidiaries' income tax returns through various years between 2021 and 2023, respectively, have been assessed and approved by the Tax Authority.
- C. The Group has applied the exception to recognising and disclosing information about deferred tax assets and liabilities related to Pillar Two income taxes.
- D. The Group had no current tax expense related to Pillar Two income taxes for the three-month and nine-month periods ended September 30, 2025 and 2024.
- E. The Group's exposure to Pillar Two income taxes arising from the Pillar Two legislation is as follows:

The Group is within the scope of the Pillar Two model rules published by the Organisation for Economic Co-operation and Development (OECD). Since Pillar Two legislation was enacted in Singapore, Malaysia and Thailand, the jurisdiction in which subsidiaries of the Group is incorporated, and will come into effect from January 1, 2025.

Under the Pillar Two legislation, the Group was liable to pay a top-up tax for the difference between its GloBE effective tax rate per jurisdiction and the 15% minimum rate.

For 2025, the average effective tax rate calculated in accordance with IAS 12 of subsidiaries of the Group operating in jurisdiction should be higher than 15%. The Group is in the process of assessing its exposure to the Pillar Two legislation for when it comes into effect. Due to the complexities in applying the legislation and calculating GloBE income as well as the impact of specific adjustments envisaged in the Pillar Two legislation which give rise to different effective tax rates compared to those calculated in accordance with IAS 12, the quantitative impact of the enacted or substantively enacted legislation is not yet reasonably estimable. The Group is currently engaged with tax specialists to assist it with applying the legislation.

(33) Earnings per share

For the three-month period ended September 30, 2025			
	Amount after tax	Weighted average number of ordinary shares outstanding (in thousands)	Earnings per share (in dollars)
<u>Basic (Diluted) earnings per share</u>			
Profit attributable to ordinary shareholders of the parent	<u>\$ 1,592,723</u>	<u>2,119,782</u>	<u>\$ 0.75</u>

Note: The earnings per share of \$0.74 (in dollars) given the shares of the Company held by the subsidiary, which were deemed as treasury shares, were excluded from the weighted average number of ordinary shares outstanding.

For the three-month period ended September 30, 2024			
	Amount after tax	Weighted average number of ordinary shares outstanding (in thousands)	Earnings per share (in dollars)
<u>Basic (Diluted) earnings per share</u>			
Profit attributable to ordinary shareholders of the parent	<u>\$ 1,770,005</u>	<u>2,109,284</u>	<u>\$ 0.84</u>

Note: The earnings per share of \$0.83 (in dollars) given the shares of the Company held by the subsidiary, which were deemed as treasury shares, were excluded from the weighted average number of ordinary shares outstanding.

For the nine-month period ended September 30, 2025			
	Amount after tax	Weighted average number of ordinary shares outstanding (in thousands)	Earnings per share (in dollars)
<u>Basic (Diluted) earnings per share</u>			
Profit attributable to ordinary shareholders of the parent	<u>\$ 4,188,795</u>	<u>2,111,440</u>	<u>\$ 1.98</u>

Note: The earnings per share of \$1.96 (in dollars) given the shares of the Company held by the subsidiary, which were deemed as treasury shares, were excluded from the weighted average number of ordinary shares outstanding.

For the nine-month period ended September 30, 2024			
	Amount after tax	Weighted average number of ordinary shares outstanding (in thousands)	Earnings per share (in dollars)
<u>Basic (Diluted) earnings per share</u>			
Profit attributable to ordinary shareholders of the parent	<u>\$ 4,576,095</u>	<u>2,109,284</u>	<u>\$ 2.17</u>

Note: The earnings per share of \$2.14 (in dollars) given the shares of the Company held by the subsidiary, which were deemed as treasury shares, were excluded from the weighted average number of ordinary shares outstanding.

(34) Supplemental cash flow information

A. Investing activities with partial cash payments:

	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Acquisition of property, plant and equipment	\$ 867,550	\$ 1,092,655
Add:		
Payables at beginning of the period	175,598	130,788
Less:		
Payables at end of the period	(135,160)	(116,865)
Cash paid	<u>\$ 907,988</u>	<u>\$ 1,106,578</u>

B. October 21, 2024 is used as the base date to acquire Shen Chang Electric Co., Ltd. in the current period, and the book value of its assets and liabilities is as follows:

	October 21, 2024
Cash	\$ 68,322
Cash - issuance of shares	400,000
Accounts and notes receivable	37,575
Inventory	286,217
Other current assets	18,267
Property, plant and equipment	313,532
Intangible assets	69,219
Other non-current assets	53,098
Bank borrowings	(133,542)
Accounts and notes payable	(77,785)
Other payables	(30,836)
Current income tax liabilities	(6,550)
Other current liabilities	(21,501)
Other non-current liabilities	(28,740)
Non-controlling interest's proportionate share of the recognised amounts of acquiree's identifiable net assets	(405,339)
	<u>\$ 541,937</u>
Consideration for the acquisition of the subsidiary	\$ 548,330
Balance of cash in the subsidiary	(468,322)
Effect on net cash from the consolidated subsidiary	<u>\$ 80,008</u>

C. January 3, 2025 is used as the base date to acquire EVK Company in the current period, and the book value of its assets and liabilities is as follows:

	<u>January 3, 2025</u>
Cash	\$ 16,929
Subscriptions receivable	486,006
Accounts and notes receivable	233,256
Other receivables	4,113
Inventory	104,511
Other current assets	44,060
Property, plant and equipment	333,555
Other non-current assets	11,975
Bank borrowings	(179,120)
Accounts payable	(464,901)
Other payables	(31,810)
Other current liabilities	(887)
Other non-current liabilities	(89,560)
Non-controlling interest's proportionate share of the recognised amounts of acquiree's identifiable net assets	(100,694)
	<u>\$ 367,433</u>
Consideration for the acquisition of the subsidiary	\$ 1,119,500
Paid capital increase	(486,006)
Balance of cash in the subsidiary	(16,929)
Effect on net cash from the consolidated subsidiary	<u>\$ 616,565</u>

D. April 30, 2025 is used as the base date to acquire NCL Energy Sdn. Bhd. in the current period, and the book value of its assets and liabilities is as follows:

	<u>April 30, 2025</u>
Cash	\$ 34,449
Subscriptions receivable	364,019
Accounts and notes receivable	58,676
Other receivables	56
Other current assets	31,949
Property, plant and equipment	73,030
Other non-current assets	1,275
Bank borrowings	(18,905)
Accounts payable	(83,697)
Other payables	(33,017)
Other non-current liabilities	(12,315)
Non-controlling interest's proportionate share of the recognised amounts of acquiree's identifiable net assets	(83,104)
	<u>\$ 332,416</u>
Consideration for the acquisition of the subsidiary	\$ 489,828
Paid capital increase	(364,019)
Balance of cash in the subsidiary	(34,449)
Effect on net cash from the consolidated subsidiary	<u>\$ 91,360</u>

(35) Changes in liabilities from financing activities

	Short-term borrowings	Short-term notes and bills payable	Dividends payable (Note 1)	Bonds payable (Note 2)	Long-term borrowings (Note 2)	Lease liabilities	Liabilities from financing activities - gross
January 1, 2025	\$ 1,137,121	\$ -	\$ 55,896	\$ 5,000,000	\$ 5,794,576	\$ 6,020,390	\$ 18,007,983
Interest expenses on lease liabilities	-	-	-	-	-	98,060	98,060
Recognised in right-of-use assets	-	-	-	-	-	122,719	122,719
Remeasurement	-	-	-	-	-	(16,513)	(16,513)
Changes in cash flow from financing activities	3,540,399	6,996,360	-	(5,000,000)	(9,531)	(614,241)	4,912,987
Effect of business combinations	198,025	-	-	-	-	-	198,025
Cash dividends declared	-	-	4,694,353	-	-	-	4,694,353
Cash dividends paid	-	-	(4,694,353)	-	-	-	(4,694,353)
Other	-	-	(1,800)	-	-	-	(1,800)
Effect of foreign exchange	-	-	-	-	-	10,363	10,363
September 30, 2025	<u>\$ 4,875,545</u>	<u>\$ 6,996,360</u>	<u>\$ 54,096</u>	<u>\$ -</u>	<u>\$ 5,785,045</u>	<u>\$ 5,620,778</u>	<u>\$ 23,331,824</u>

	Short-term borrowings	Dividends payable (Note 1)	Bonds payable (Note 2)	Long-term borrowings (Note 2)	Lease liabilities	Liabilities from financing activities - gross
January 1, 2024	\$ 1,357,111	\$ 62,359	\$ 5,000,000	\$ 3,549,846	\$ 5,877,521	\$ 15,846,837
Interest expenses on lease liabilities	-	-	-	-	104,567	104,567
Recognised in right-of-use assets	-	-	-	-	380,018	380,018
Remeasurement	-	-	-	-	113,644	113,644
Changes in cash flow from financing activities	911,472	-	-	1,691,975	(543,765)	2,059,682
Cash dividends declared	-	4,705,353	-	-	-	4,705,353
Cash dividends paid	-	(4,705,353)	-	-	-	(4,705,353)
Other	-	(4,327)	-	-	-	(4,327)
Effect of foreign exchange	-	-	-	-	2,518	2,518
September 30, 2024	<u>\$ 2,268,583</u>	<u>\$ 58,032</u>	<u>\$ 5,000,000</u>	<u>\$ 5,241,821</u>	<u>\$ 5,934,503</u>	<u>\$ 18,502,939</u>

Note 1: Shown as ‘other payables’.

Note 2: Including the portion shown as ‘2320 long-term liabilities, current portion’.

(36) Details of significant non-controlling interests

A. As of September 30, 2025, December 31, 2024 and September 30, 2024, the non-controlling interest amounted to \$6,490,327, \$6,285,595 and \$6,121,886, respectively. The information on non-controlling interest and respective subsidiaries is as follows:

Name of subsidiary	Principal place of business	Non-controlling interest			
		September 30, 2025		December 31, 2024	
		Amount	Ownership	Amount	Ownership
Tecom Co., Ltd. and subsidiaries	R.O.C	\$ 285,156	36.48%	\$ 279,224	36.48%
Taiwan Pelican Express Co., Ltd. and subsidiaries	R.O.C	1,450,864	66.62%	1,365,681	66.62%
Century Development Corporation and subsidiaries	R.O.C	3,050,636	47.25%	3,064,227	47.25%
Information Technology Total Services Co., Ltd. and subsidiaries	R.O.C	308,403	50.99%	305,299	50.99%
				Non-controlling interest	
				September 30, 2024	
Name of subsidiary	Principal place of business	Amount		Ownership	
Tecom Co., Ltd. and subsidiaries	R.O.C	\$ 285,409		36.48%	
Taiwan Pelican Express Co., Ltd. and subsidiaries	R.O.C	1,404,164		66.62%	
Century Development Corporation and subsidiaries	R.O.C	2,984,843		47.25%	
Information Technology Total Services Co., Ltd. and subsidiaries	R.O.C	295,933		50.99%	

B. Summarized financial information of the subsidiaries:

Balance sheets

	Tecom Co., Ltd. and subsidiaries		
	September 30, 2025	December 31, 2024	September 30, 2024
Current assets	\$ 639,315	\$ 656,666	\$ 638,723
Non-current assets	612,974	636,170	657,440
Current liabilities	(415,286)	(646,008)	(624,960)
Non-current liabilities	(387,405)	(205,749)	(214,442)
Total net assets	<u>\$ 449,598</u>	<u>\$ 441,079</u>	<u>\$ 456,761</u>

	Taiwan Pelican Express Co., Ltd. and subsidiaries		
	<u>September 30, 2025</u>	<u>December 31, 2024</u>	<u>September 30, 2024</u>
Current assets	\$ 1,241,435	\$ 1,419,974	\$ 1,584,134
Non-current assets	2,939,723	2,850,608	2,704,837
Current liabilities	(844,656)	(927,620)	(987,206)
Non-current liabilities	(1,158,682)	(1,293,006)	(1,185,564)
Total net assets	<u>\$ 2,177,820</u>	<u>\$ 2,049,956</u>	<u>\$ 2,116,201</u>

	Century Development Corporation and subsidiaries		
	<u>September 30, 2025</u>	<u>December 31, 2024</u>	<u>September 30, 2024</u>
Current assets	\$ 1,504,225	\$ 1,266,894	\$ 998,318
Non-current assets	10,696,115	11,053,171	11,057,982
Current liabilities	(886,849)	(872,324)	(722,466)
Non-current liabilities	(4,342,028)	(4,502,223)	(4,540,707)
Total net assets	<u>\$ 6,971,463</u>	<u>\$ 6,945,518</u>	<u>\$ 6,793,127</u>

	Information Technology Total Services Co., Ltd. and subsidiaries		
	<u>September 30, 2025</u>	<u>December 31, 2024</u>	<u>September 30, 2024</u>
Current assets	\$ 774,309	\$ 794,523	\$ 704,687
Non-current assets	181,085	211,350	212,146
Current liabilities	(340,776)	(395,774)	(325,072)
Non-current liabilities	(9,307)	(11,451)	(11,439)
Total net assets	<u>\$ 605,311</u>	<u>\$ 598,648</u>	<u>\$ 580,322</u>

Statements of comprehensive income

	Tecom Co., Ltd. and subsidiaries	
	<u>For the three-month period ended September 30, 2025</u>	<u>For the three-month period ended September 30, 2024</u>
Revenue	\$ 187,204	\$ 130,795
Profit (loss) before income tax	7,300	(1,094)
Income tax (expense) benefit	(4,256)	875
Profit (loss) for the period	3,044	(219)
Other comprehensive loss (income) (net of tax)	(104)	10,664
Total comprehensive income for the period	<u>\$ 2,940</u>	<u>\$ 10,445</u>
Comprehensive income attributable to non-controlling interest	<u>\$ 1,636</u>	<u>\$ 1,659</u>
Dividends paid to non-controlling interest	<u>\$ -</u>	<u>\$ -</u>

Tecom Co., Ltd. and subsidiaries		
	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Revenue	\$ 557,685	\$ 465,261
Profit (loss) before income tax	4,106 (12,408)
Income tax (expense) benefit	(4,882)	115
Loss for the period	(776) (12,293)
Other comprehensive income (net of tax)	3,814	19,498
Total comprehensive income for the period	<u>\$ 3,038</u>	<u>\$ 7,205</u>
Comprehensive income attributable to non-controlling interest	<u>\$ 3,008</u>	<u>\$ 1,855</u>
Dividends paid to non-controlling interest	<u>\$ -</u>	<u>\$ -</u>
Taiwan Pelican Express Co., Ltd. and subsidiaries		
	For the three-month period ended September 30, 2025	For the three-month period ended September 30, 2024
Revenue	\$ 944,301	\$ 1,018,223
Loss before income tax	(24,236) (2,465)
Income tax benefit	108	2,913
(Loss) profit for the period	(24,128)	448
Other comprehensive income (loss) (net of tax)	325,321 (45,628)
Total comprehensive income (loss) for the period	<u>\$ 301,193</u>	<u>(\$ 45,180)</u>
Comprehensive income (loss) attributable to non-controlling interest	<u>\$ 200,655</u>	<u>(\$ 30,099)</u>
Dividends paid to non-controlling interest	<u>\$ -</u>	<u>\$ -</u>

Taiwan Pelican Express Co., Ltd. and subsidiaries		
	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Revenue	\$ 2,896,347	\$ 3,043,099
(Loss) profit before income tax	(77,794)	28,760
Income tax benefit (expense)	16,851	(442)
(Loss) profit for the period	(60,943)	28,318
Other comprehensive income (loss) (net of tax)	236,541	(60,831)
Total comprehensive income (loss) for the period	<u>\$ 175,598</u>	<u>(\$ 32,513)</u>
Comprehensive income (loss) attributable to non-controlling interest	<u>\$ 116,984</u>	<u>(\$ 21,660)</u>
Dividends paid to non-controlling interest	<u>\$ 31,800</u>	<u>\$ 50,880</u>
Century Development Corporation and subsidiaries		
	For the three-month period ended September 30, 2025	For the three-month period ended September 30, 2024
Revenue	\$ 402,530	\$ 344,722
Profit before income tax	192,449	199,397
Income tax expense	(36,985)	(25,105)
Profit for the period	155,464	174,292
Other comprehensive income (loss) (net of tax)	11,472	(25,075)
Total comprehensive income for the period	<u>\$ 166,936</u>	<u>\$ 149,217</u>
Comprehensive income attributable to non-controlling interest	<u>\$ 71,996</u>	<u>\$ 10,717</u>
Dividends paid to non-controlling interest	<u>\$ -</u>	<u>\$ -</u>

Century Development Corporation and subsidiaries		
	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Revenue	\$ 1,130,923	\$ 1,000,939
Profit before income tax	561,124	503,188
Income tax expense	(107,768)	(71,254)
Profit for the period	453,356	431,934
Other comprehensive (loss) income (net of tax)	(76,195)	26,019
Total comprehensive income for the period	<u>\$ 377,161</u>	<u>\$ 457,953</u>
Comprehensive income attributable to non-controlling interest	<u>\$ 209,679</u>	<u>\$ 85,501</u>
Dividends paid to non-controlling interest	<u>\$ 165,803</u>	<u>\$ 155,855</u>
Information Technology Total Services Co., Ltd. and subsidiaries		
	For the three-month period ended September 30, 2025	For the three-month period ended September 30, 2024
Revenue	\$ 331,891	\$ 275,188
Profit before income tax	23,935	21,332
Income tax expense	(4,724)	(3,635)
Profit for the period	19,211	17,697
Other comprehensive income (loss) (net of tax)	2,367	(537)
Total comprehensive income for the period	<u>\$ 21,578</u>	<u>\$ 17,160</u>
Comprehensive income attributable to non-controlling interest	<u>\$ 9,775</u>	<u>\$ 9,311</u>
Dividends paid to non-controlling interest	<u>\$ -</u>	<u>\$ -</u>

Information Technology Total Services Co., Ltd.
and subsidiaries

	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Revenue	\$ 1,021,264	\$ 890,084
Profit before income tax	91,664	66,558
Income tax expense	(22,242)	(11,968)
Profit for the period	69,422	54,590
Other comprehensive (loss) income (net of tax)	(5,380)	2,410
Total comprehensive income for the period	<u>\$ 64,042</u>	<u>\$ 57,000</u>
Comprehensive income attributable to non-controlling interest	<u>\$ 35,378</u>	<u>\$ 28,121</u>
Dividends paid to non-controlling interest	<u>\$ 29,258</u>	<u>\$ 30,651</u>

Statements of cash flows

Tecom Co., Ltd. and subsidiaries

	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Net cash (used in) provided by operating activities	(\$ 270)	\$ 19,785
Net cash (used in) provided by investing activities	(6,557)	111,983
Net cash used in financing activities	(53,630)	(93,307)
(Decrease) increase in cash and cash equivalents	(\$ 60,457)	\$ 38,461
Cash and cash equivalents, beginning of period	<u>\$ 225,484</u>	<u>\$ 143,638</u>
Cash and cash equivalents, end of period	<u>\$ 165,027</u>	<u>\$ 182,099</u>

Taiwan Pelican Express Co., Ltd. and subsidiaries		
	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Net cash provided by operating activities	\$ 172,118	\$ 308,565
Net cash used in investing activities	(50,522)	(96,318)
Net cash used in financing activities	(254,496)	(233,179)
Effect of exchange rates on cash and cash equivalents	(828)	115
Decrease in cash and cash equivalents	(\$ 133,728)	(\$ 20,817)
Cash and cash equivalents, beginning of period	\$ 718,642	\$ 927,500
Cash and cash equivalents, end of period	\$ 584,914	\$ 906,683
Century Development Corporation and subsidiaries		
	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Net cash provided by operating activities	\$ 936,457	\$ 615,368
Net cash used in investing activities	(266,224)	(324,021)
Net cash used in financing activities	(466,424)	(276,397)
Effect of exchange rates on cash and cash equivalents	4,333	983
Increase in cash and cash equivalents	\$ 208,142	\$ 15,933
Cash and cash equivalents, beginning of period	\$ 322,662	\$ 189,579
Cash and cash equivalents, end of period	\$ 530,804	\$ 205,512

Information Technology Total Services Co., Ltd. and subsidiaries		
	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Net cash provided by operating activities	\$ 75,297	\$ 17,232
Net cash provided by investing activities	36,153	13,364
Net cash used in financing activities	(61,227)	(63,519)
Effect of exchange rates on cash and cash equivalents	(4,233)	1,988
Increase (decrease) in cash and cash equivalents	\$ 45,990	(\$ 30,935)
Cash and cash equivalents, beginning of period	\$ 301,109	\$ 306,754
Cash and cash equivalents, end of period	\$ 347,099	\$ 275,819

(37) Transactions with non-controlling interest

Acquisition of additional equity interest in a subsidiary

- A. On August 31, 2024, the Group acquired an additional 38.93% of shares of its subsidiary—Teco Electro Devices Co., Ltd. for a total cash consideration of \$236,671. The carrying amount of non-controlling interest in Teco Electro Devices Co., Ltd. was \$153,047 at the acquisition date. This transaction resulted in a decrease in the non-controlling interest by \$153,047 and a decrease in the equity attributable to owners of the parent by \$83,624.
- B. On July 19, 2024, the Group acquired an additional 10% of shares of its subsidiary—Taian-Etacom Technology Co., Ltd. for a total cash consideration of \$20,829. The carrying amount of non-controlling interest in Taian-Etacom Technology Co., Ltd. was \$16,919 at the acquisition date. This transaction resulted in a decrease in the non-controlling interest by \$16,919 and a decrease in the equity attributable to owners of the parent by \$3,910.
- The effect of changes in interests in Teco Electro Devices Co., Ltd. and Taian-Etacom Technology Co., Ltd. on the equity attributable to owners of the parent for the year 2024 is shown below:

	2024
Carrying amount of non-controlling interest acquired	\$ 169,966
Consideration paid to non-controlling interest	(257,500)
Capital surplus - difference between proceeds on actual acquisition of or disposal of equity interest in a subsidiary and its carrying amount	(\$ 87,534)

(38) Business combinations

- A. On September 24, 2024, the Group passed a resolution of the Board of Directors and approved the acquisition of 6,449,112 shares from the original shareholders of Shen Chang Electric Co., Ltd. at \$23 (in dollars) per share, amounting to \$148,330, and obtained a cash capital increase of \$23 (in dollars) per share from Shen Chang Electric Co., Ltd. to issue 17,391,304 new shares, amounting to \$400,000, accounting for 57.21% of the total shares. The total transaction price is \$548,330, and the delivery date is October 21, 2024. Shen Chang Electric Co., Ltd. is concentrated on high-efficiency and energy-saving transformer technology. The Group

expected that the gap of electrical product portfolio was filled after the acquisition, which is an important milestone that the Group become an integrator of industrial electrification.

(a) The following table summarises the consideration paid for Shen Chang Electric Co., Ltd. and the fair values of the assets acquired and liabilities assumed at the acquisition date:

	October 21, 2024
Purchase consideration	
Cash paid	\$ 548,330
Non-controlling interest's proportionate share of the recognised amounts of acquiree's identifiable net assets	405,339
	<u>953,669</u>
Fair value of the identifiable assets acquired and liabilities assumed	
Cash	68,322
Cash-issuance of shares	400,000
Accounts and notes receivable	37,575
Inventories	286,217
Other current assets	18,267
Property, plant and equipment	313,532
Intangible assets	69,219
Other non-current assets	53,098
Bank borrowings	(133,542)
Accounts and notes payable	(77,785)
Other payables	(30,836)
Current income tax liabilities	(6,550)
Other current liabilities	(21,501)
Other non-current liabilities	(28,740)
Total identifiable net assets	<u>947,276</u>
Goodwill	<u>\$ 6,393</u>

(b) The assessment and adjustment of the fair value of the acquired identifiable net assets of Shen Chang Electric Co., Ltd. was completed, and the measured amount on December 31, 2024 had been retrospectively adjusted, resulting in a decrease in other assets and intangible assets amounting to \$14,939 and \$42,525, respectively, and an increase of property, plant and equipment, deferred income tax liabilities and non-controlling interest amounting to \$180,782, \$28,567, and \$94,751, respectively.

(c) Had Shen Chang Electric Co., Ltd. been consolidated from January 1, 2024, the consolidated statement of comprehensive income for the year ended December 31, 2024 would show operating revenue of \$55,816,850 and profit before income tax of \$8,160,742.

B. On December 17, 2024, the Company's subsidiaries, Wuxi Teco and Jiangxi Teco, passed the resolution of the Board of Directors and approved the acquisition of 6,340,675 shares and 2,508,896 shares, respectively, from the original shareholders of EVK Company at RMB\$11.99 per share, amounting to RMB\$141,468 thousand. In addition, EVK Company was expected to increase its capital by issuing 11,999,780 new shares at RMB\$9.04 per share in February 2025. Wuxi Teco and Jiangxi Teco would acquire 7,001,872 shares and 4,997,908 shares, respectively, amounting to RMB\$108,532 thousand. The total transaction price was RMB\$250,000 thousand. The total shares acquired by Wuxi Teco and Jiangxi Teco were 13,342,547 shares and 7,506,804 shares, accounting for 50.23% and 28.26% of the total shares, respectively. The effective date for the acquisition as stipulated in the contracts was set on January 3, 2025. The company is primarily engaged in technique development, production and sales of hairpin motor. The Group

expected to acquire hairpin motor technique, production line, team and customer resources, and enter the commercial electric vehicle drivetrain in the European and American markets.

(a) The following table summarises the consideration paid for EVK Company and the fair values of the assets acquired and liabilities assumed at the acquisition date:

	<u>January 3, 2025</u>
Purchase consideration	
Cash paid	\$ 1,119,500
Non-controlling interest's proportionate share of the recognised amounts of acquiree's identifiable net assets	<u>100,694</u>
	<u>1,220,194</u>
Fair value of the identifiable assets acquired and liabilities assumed	
Cash	16,929
Subscriptions receivable	486,006
Accounts and notes receivable	233,256
Other receivables	4,113
Inventories	104,511
Other current assets	44,060
Property, plant and equipment	333,555
Other non-current assets	11,975
Bank borrowings	(179,120)
Accounts payable	(464,901)
Other payables	(31,810)
Other current liabilities	(887)
Other non-current liabilities	(89,560)
Total identifiable net assets	<u>468,127</u>
	<u>\$ 752,067</u>

(b) The fair value of the identifiable net assets acquired has yet to be finalized.

(c) Had EVK Company been consolidated from January 1, 2025, the consolidated statement of comprehensive income for the nine-month period ended September 30, 2025 would show operating revenue of \$43,760,817 and profit before income tax of \$5,725,273.

C. On March 14, 2025, the Group passed a resolution of the Board of Directors and approved the acquisition of 375,000 shares from the original shareholders of NCL Energy Sdn. Bhd. and the subscription to 1,125,000 newly issued shares from the company at MRD\$46.67 per share, for a total acquisition of 1,500,000 shares, accounting for 80% of the total shares. The total transaction price was MRD\$70,000 thousand and the effective date for the acquisition as stipulated in the contracts was set on April 30, 2025. The company is primarily engaged in mechatronic and solar power engineering business in Malaysia. Through this acquisition, the Group expected to provide completely mechatronics engineering service in Malaysia for the customer who is a leading global cloud provider.

- (a) The following table summarises the consideration paid for NCL Energy Sdn. Bhd. and the fair values of the assets acquired and liabilities assumed at the acquisition date:

	April 30, 2025
Purchase consideration	
Cash paid	\$ 489,828
Non-controlling interest's proportionate share of the recognised amounts of acquiree's identifiable net assets	83,104
	<u>572,932</u>
Fair value of the identifiable assets acquired and liabilities assumed	
Cash	34,449
Subscriptions receivable	364,019
Accounts and notes receivable	58,676
Other receivables	56
Other current assets	31,949
Property, plant and equipment	73,030
Other non-current assets	1,275
Bank borrowings	(18,905)
Accounts payable	(83,697)
Other payables	(33,017)
Other non-current liabilities	(12,315)
Total identifiable net assets	415,520
	<u>\$ 157,412</u>

- (b) The fair value of the identifiable net assets acquired has yet to be finalized.

- (c) Had NCL Energy Sdn. Bhd. been consolidated from January 1, 2025, the consolidated statement of comprehensive income for the nine-month periods ended September 30, 2025 would show operating revenue of \$43,826,882 and profit before income tax of \$5,709,460.

7. Related Party Transactions

(1) Names of related parties and relationship with the Group

Names of related parties	Relationship with the Group	Names of related parties	Relationship with the Group
Teco (PHILIPPINES) 3C & Appliances, Inc. (Teco 3C)	Associate	Shanghai Tungpei Enterprise Co., Ltd. (Shanghai Tungpei)	Associate
Taian-Jaya Electric Sdn. Bhd. (Taian-Jaya)	"	ABC Cooking Studio Taiwan Co., Ltd. (ABC Cooking)	"
An-Sheng Travel Co., Ltd. (An-Sheng)	"	Qingdao Teco Century Advanced HighTech Mechatronics Co., Ltd. (Teco Century)	"
Le-Li Co., Ltd. (Le-Li)	"	Teco EV Philippines Corporation (Teco EV)	"
Lien Chang Electronic Enterprise Co., Ltd. (Lien Chang)	"	Fujio Food System Taiwan Co., Ltd. (Fujio Food)	"
Tung Pei Industrial Co., Ltd. (Tung Pei)	"	Teco Group Science Technology (Han Zou) Co., Ltd. (Teco Group)	"
Taian Electric Co., Ltd. (Taian Electric)	"	An-shin Food Service Co., Ltd. (An-shin)	Other related party

Names of related parties	Relationship with the Group	Names of related parties	Relationship with the Group
Royal Host Taiwan Co., Ltd. (Royal Host)	Associate	Taiwan Art & Business Interdisciplinary Foundation (Taiwan Art)	Other related party
Taisan Electric Co., Ltd. (Taisan Electric)	"	YUBAN & COMPANY (YUBAN)	"
Tension Envelope Taiwan Co., Ltd. (Tension)	"	An-Hui Information Technology., Ltd. (An-Hui Technology)	"
Teco-Motech Co., Ltd. (Teco-Motech)	"	Xia Men An-Shin Food Management Co., Ltd. (Xia Men An-Shin)	Note 1
ZEPT Inc. (ZEPT)	"	MOS BURGER AUSTRALIA PTY. LTD. (MOS BURGER AUSTRALIA)	Note 2
Jinglaoman Food & Beverage Co., Ltd. (Jinglaoman)	"		

Note 1: The company has been liquidated according to the resolution of the Board of Directors in May 2024.

Note 2: The company had completed the retirement procedure on March 21, 2025.

(2) Significant related party transactions

A. Operating revenue:

	For the three-month period ended September 30, 2025	For the three-month period ended September 30, 2024
Sales of goods and services:		
Associates	\$ 62,648	\$ 88,159
Other related parties	121,425	99,054
	<u>\$ 184,073</u>	<u>\$ 187,213</u>
	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Sales of goods and services:		
Associates	\$ 205,830	\$ 235,638
Other related parties	338,834	254,105
	<u>\$ 544,664</u>	<u>\$ 489,743</u>

The Group sells commodities and services to related parties based on mutually agreed selling price and terms as there is no similar transaction to be compared with.

B. Purchases of goods:

	For the three-month period ended September 30, 2025	For the three-month period ended September 30, 2024
Purchases of goods:		
Associates	\$ 31,341	\$ 34,613
Other related parties	7,214	3,934
	<u>\$ 38,555</u>	<u>\$ 38,547</u>
	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Purchases of goods:		
Associates	\$ 125,421	\$ 92,508
Other related parties	26,764	8,482
	<u>\$ 152,185</u>	<u>\$ 100,990</u>

The purchase terms, including pricing and payments, were based on mutual agreement and have

no similar transaction to be compared with.

C. Receivables from related parties:

	<u>September 30, 2025</u>	<u>December 31, 2024</u>	<u>September 30, 2024</u>
Receivables from related parties:			
Associates	\$ 107,354	\$ 100,664	\$ 88,336
Other related parties	<u>103,145</u>	<u>102,900</u>	<u>85,839</u>
	<u>210,499</u>	<u>203,564</u>	<u>174,175</u>
Other receivables - others			
Associates	\$ 14,429	\$ 73,154	\$ 17,759
Other related parties	<u>4,978</u>	<u>3,620</u>	<u>3,749</u>
	<u>19,407</u>	<u>76,774</u>	<u>21,508</u>
	<u>\$ 229,906</u>	<u>\$ 280,338</u>	<u>\$ 195,683</u>

(a) The receivables from related parties arise mainly from sale transactions. The receivables are due 30 to 90 days after the date of sale, unsecured in nature and bear no interest. There are no provisions held against receivables from related parties.

(b) The other receivables arise mainly from other receivables for rental and reimbursement.

D. Payables to related parties:

	<u>September 30, 2025</u>	<u>December 31, 2024</u>	<u>September 30, 2024</u>
Payables to related parties:			
Associates	\$ 42,524	\$ 52,002	\$ 37,391
Other related parties	<u>6,270</u>	<u>4,571</u>	<u>4,500</u>
	<u>\$ 48,794</u>	<u>\$ 56,573</u>	<u>\$ 41,891</u>

The payables to related parties arise mainly from purchase transactions and are due 180 days after the date of purchase. The payables bear no interest.

E. Property transactions:

Acquisition of property, plant and equipment:

	<u>For the three-month period ended September 30, 2025</u>	<u>For the three-month period ended September 30, 2024</u>
Other related parties	<u>\$ -</u>	<u>\$ -</u>
	<u>For the nine-month period ended September 30, 2025</u>	<u>For the nine-month period ended September 30, 2024</u>
Other related parties	<u>\$ 142</u>	<u>\$ -</u>

F. Rent income:

	<u>For the three-month period ended September 30, 2025</u>	<u>For the three-month period ended September 30, 2024</u>
Associates	\$ 7,249	\$ 7,666
Other related parties	<u>5,842</u>	<u>5,419</u>
	<u>\$ 13,091</u>	<u>\$ 13,085</u>
	<u>For the nine-month period ended September 30, 2025</u>	<u>For the nine-month period ended September 30, 2024</u>
Associates	\$ 21,463	\$ 21,970
Other related parties	<u>17,545</u>	<u>15,619</u>
	<u>\$ 39,008</u>	<u>\$ 37,589</u>

The Group leases offices from the related parties. Rent was determined based on rental terms by

reference to market prices and collected within the mutually agreed terms.

(3) Key management compensation

	For the three-month period ended September 30, 2025	For the three-month period ended September 30, 2024
Salaries and other short-term employee benefits	\$ 52,421	\$ 59,302
Long-term employee benefits	6,778	7,913
Post-employment benefits	1,920	1,577
	<u>\$ 61,119</u>	<u>\$ 68,792</u>
	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Salaries and other short-term employee benefits	\$ 182,170	\$ 167,729
Long-term employee benefits	17,128	21,874
Post-employment benefits	5,862	7,989
	<u>\$ 205,160</u>	<u>\$ 197,592</u>

8. Pledged Assets

Pledged asset	September 30, 2025	December 31, 2024	Purpose
Notes receivable	\$ 18,954	\$ 17,061	Short-term borrowings
Other current assets			
Demand deposits	50,916	49,676	Short-term borrowings, guarantee deposits for lease, performance guarantee and engineering bond
Time deposits	48,538	36,192	Short-term borrowings, performance guarantee, engineering bond
Financial assets at fair value through other comprehensive income - non-current			
Taiwan High Speed Rail Corporation	227,947	219,620	Long-term borrowings
Non-current financial assets at amortised cost	10,253	10,000	Performance guarantee
Property, plant, and equipment			
Land	17,411	186,539	Long-term borrowings, short-term borrowings
Buildings and structures	103,902	39,626	"
Leased asset-buildings and structures	4,225,927	4,293,483	"
Machinery and equipment	577,247	726,261	"
Right-of-use assets	786,412	794,438	"
Other non-current assets			
Refundable deposits	39,248	31,247	Exercise guarantee or warranty for construction and exercise guarantee for tender
	<u>\$ 6,106,755</u>	<u>\$ 6,404,143</u>	

Pledged asset	September 30, 2024	Purpose
Notes receivable	\$ 18,354	Short-term borrowings and deposits for acceptance bill
Other current assets		
Demand deposits	72,294	Short-term borrowings, guarantee deposits for lease, performance guarantee and engineering bond
Time deposits	42,892	Short-term borrowings, performance guarantee, engineering bond
Financial assets at fair value through other comprehensive income - non-current		
Taiwan High Speed Rail Corporation	233,840	Long-term borrowings
Non-current financial assets at amortised cost	10,000	Performance guarantee
Property, plant, and equipment		
Land	89,164	Long-term borrowings, short-term borrowings
Buildings and structures	9,509	"
Leased asset-buildings and structures	4,254,722	"
Machinery and equipment	851,726	"
Right-of-use assets	799,021	"
Other non-current assets		
Refundable deposits	43,982	Exercise guarantee or warranty for construction and exercise guarantee for tender
	<u>\$ 6,425,504</u>	

9. Significant Contingent Liabilities and Unrecognised Contract Commitments

(1) Contingencies

On August 20, 2024, a workplace accident occurred at HAI LONG wind farm which was the construction site contracted by the Company. As of November 13, 2025, the related amount of the claim is primarily paid by an insurance company.

(2) Commitments

A. Capital expenditures contracted for at the balance sheet date but not yet incurred are as follows:

	September 30, 2025	December 31, 2024	September 30, 2024
Property, plant and equipment	\$ 1,371,004	\$ 1,411,695	\$ 1,518,061
Intangible assets	144	750	2,328
	<u>\$ 1,371,148</u>	<u>\$ 1,412,445</u>	<u>\$ 1,520,389</u>

B. As of September 30, 2025, the outstanding usance L/C used for acquiring raw materials and equipment was \$28,408.

10. Significant Disaster Loss

None.

11. Significant Events after the Balance Sheet Date

On October 15, 2025, the Board of Directors of the Company's subsidiary, TECO Technology (Vietnam) Company Limited, resolved to dispose the land use right of TECO science-technology industrial park in Binh Duong Province, Vietnam to the Group's non-related party. The total transaction price is no lower than US\$20,600 thousand, and the expected gain on disposal is US\$11,800 thousand.

12. Others

(1) Capital management

The Group's objectives when managing capital are based on the industrial scale, considering

industrial future growth and product development, and setting appropriate market share, as well as plan of corresponding capital expenditure, calculation of operating capital needed for financial operations, and considering operating profit and cash inflows arising from product competitiveness, to determine appropriate capital structure.

(2) Financial instruments

A. Financial instruments by category

The related information of the Company's financial assets (cash and cash equivalents, financial assets at amortised cost, notes receivable, accounts receivable, other receivables, guarantee deposits paid, restricted bank deposits, financial assets for hedging, financial assets at fair value through profit or loss, financial assets at fair value through other comprehensive income) and financial liabilities (short-term borrowings, short-term notes and bills payable, notes payable, accounts payable, other payables, bonds payable (including current portion), long-term borrowings (including current portion), financial liabilities at fair value through profit or loss) is provided in the consolidated balance sheet and Note 6.

B. Financial risk management policies

- (a) The Group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, interest rate risk and price risk), credit risk and liquidity risk. To minimise any adverse effects on the financial performance of the Group, derivative financial instruments, such as foreign exchange forward contracts are used to hedge certain exchange rate risk. Derivatives are used exclusively for hedging purposes and not as trading or speculative instruments.
- (b) Risk management is carried out by a central treasury department (Group treasury) under policies approved by the Board of Directors. Group treasury identifies, evaluates and hedges financial risks in close cooperation with the Group's operating units. The Board provides written principles for overall risk management, as well as written policies covering specific areas and matters, such as foreign exchange risk, interest rate risk, credit risk, use of derivative financial instruments and non-derivative financial instruments, and investment of excess liquidity.
- (c) Information about derivative financial instruments that are used to hedge certain exchange rate risk are provided in Notes 6(2), 6(16) and 6(17).

C. Significant financial risks and degrees of financial risks

(a) Market risk

Foreign exchange risk

- i. The Group operates internationally and is exposed to foreign exchange risk arising from the transactions of the Company and its subsidiaries used in various functional currency, primarily with respect to the USD and RMB. Foreign exchange risk arises from recognised assets and liabilities.
- ii. Management has set up a policy to require group companies to manage their foreign exchange risk against their functional currency. The companies are required to hedge their entire foreign exchange risk exposure with the Group treasury. Exchange rate risk is measured through a forecast of highly probable USD and RMB expenditures. Forward foreign exchange contracts are adopted to minimise the volatility of the exchange rate affecting cost of forecast inventory purchases.
- iii. The Group hedges foreign exchange rate by using forward exchange contracts. However, the Group does not adopt hedging accounting. Details of financial assets or liabilities at fair value through profit or loss are provided in Notes 6(2), 6(16) and 6(17).
- iv. The Group's businesses involve some non-functional currency operations (the Company's and certain subsidiaries' functional currency: NTD; other certain subsidiaries' functional currency: USD and RMB). The information on assets and liabilities denominated in foreign currencies whose values would be materially affected by the exchange rate fluctuations is as follows:

September 30, 2025

					Sensitivity Analysis						
Foreign currency amount (In thousands)					Exchange rate	Book value (NTD)	Degree of variation	Effect on profit or loss	Effect on other comprehensive income		
(Foreign currency: functional currency)											
<u>Financial assets</u>											
<u>Monetary items</u>											
USD:NTD	USD	\$	64,104	30.4450	\$	1,948,906	1%	\$	19,489	\$	-
EUR:NTD	EUR		13,010	35.7700		465,368	1%		4,654		-
USD:RMB	USD		42,069	7.1283		1,280,791	1%		12,808		-
RMB:NTD	RMB		24,957	4.2710		106,591	1%		1,066		-
AUD:NTD	AUD		62	20.1100		1,247	1%		12		-
USD:SGD	USD		5,065	1.2895		154,204	1%		1,542		-
USD:EUR	USD		5,660	0.8511		172,319	1%		1,723		-
USD:MRD	USD		5,325	4.2073		162,120	1%		1,621		-
MRD:SGD	MRD		14,239	0.3065		103,036	1%		1,030		-
CAD:USD	CAD		7,167	0.7190		156,886	1%		1,569		-
<u>Non-monetary items</u>											
USD:NTD	USD		797,933	30.4450		24,293,070					
EUR:NTD	EUR		141,021	35.7700		5,044,321					
SGD:NTD	SGD		98,705	23.6100		2,330,425					
VND:NTD	VND		172,588,333	0.0012		207,106					
MRD:NTD	MRD		9,254	7.2362		66,964					
<u>Financial liabilities</u>											
<u>Monetary items</u>											
USD:NTD	USD		35,603	30.4450		1,083,933	1%		10,839		-
USD:VND	USD		4,073	25,370.8333		124,002	1%		1,240		-
USD:SGD	USD		2,091	1.2895		63,660	1%		637		-
USD:EUR	USD		4,583	0.8511		139,524	1%		1,395		-
USD:RMB	USD		4,595	7.1283		139,895	1%		1,399		-

December 31, 2024

					Sensitivity Analysis				
Foreign currency amount (In thousands)					Exchange rate	Book value (NTD)	Degree of variation	Effect on profit or loss	Effect on other comprehensive income
(Foreign currency: functional currency)									
<u>Financial assets</u>									
<u>Monetary items</u>									
USD:NTD	USD	\$	72,508		32.7850	\$	2,377,175	1%	\$ 23,772 \$ -
EUR:NTD	EUR		6,773		34.1400		231,230	1%	2,312 -
USD:RMB	USD		60,966		7.3213		1,998,770	1%	19,988 -
RMB:NTD	RMB		28,438		4.4780		127,345	1%	1,273 -
AUD:NTD	AUD		10,895		20.3900		222,149	1%	2,221 -
USD:SGD	USD		9,913		1.3587		324,998	1%	3,250 -
USD:EUR	USD		5,758		0.9603		188,776	1%	1,888 -
USD:MRD	USD		6,979		4.4728		228,807	1%	2,288 -
<u>Non-monetary items</u>									
USD:NTD	USD		761,249		32.7850		24,957,548		
EUR:NTD	EUR		143,247		34.1400		4,890,453		
SGD:NTD	SGD		104,671		24.1300		2,525,711		
VND:NTD	VND		191,896,923		0.0013		249,466		
MRD:NTD	MRD		8,871		7.3299		65,024		
<u>Financial liabilities</u>									
<u>Monetary items</u>									
USD:NTD	USD		54,115		32.7850		1,774,160	1%	17,742 -
USD:VND	USD		3,778		25,219.2308		123,862	1%	1,239 -
USD:MRD	USD		5,495		4.4728		180,154	1%	1,802 -
USD:AUD	USD		4,621		1.6079		151,499	1%	1,515 -
USD:SGD	USD		4,249		1.3587		139,303	1%	1,393 -
USD:EUR	USD		5,987		0.9603		196,284	1%	1,963 -

September 30, 2024

					Sensitivity Analysis						
Foreign currency amount					Effect on profit			Effect on other			
(In thousands)					Exchange rate	Book value (NTD)	Degree of variation	or loss	comprehensive income		
(Foreign currency: functional currency)											
Financial assets											
Monetary items											
USD:NTD	USD	\$	67,306	31.6500	\$	2,130,235	1%	\$	21,302	\$	-
EUR:NTD	EUR		6,931	35.3800		245,219	1%		2,452		-
USD:RMB	USD		51,557	6.9976		1,631,779	1%		16,318		-
RMB:NTD	RMB		36,152	4.5230		163,515	1%		1,635		-
AUD:NTD	AUD		6,828	21.9300		149,738	1%		1,497		-
USD:SGD	USD		11,415	1.2803		361,285	1%		3,613		-
USD:EUR	USD		8,836	0.8946		279,659	1%		2,797		-
USD:MRD	USD		6,384	4.1209		202,054	1%		2,021		-
USD:AUD	USD		4,572	1.4432		100,264	1%		1,003		-
Non-monetary items											
USD:NTD	USD		760,799	31.6500		24,079,288					
EUR:NTD	EUR		148,153	35.3800		5,241,653					
SGD:NTD	SGD		102,287	24.7200		2,528,535					
VND:NTD	VND		198,443,846	0.0013		257,977					
MRD:NTD	MRD		8,835	7.6804		67,856					
Financial liabilities											
Monetary items											
USD:NTD	USD		63,576	31.6500		2,012,180	1%		20,122		-
USD:VND	USD		3,966	24,346.1538		125,524	1%		1,255		-
USD:MRD	USD		7,434	4.1209		235,286	1%		2,353		-
USD:AUD	USD		5,812	1.4432		183,950	1%		1,840		-

- v. Total exchange gain, including realised and unrealised, arising from significant foreign exchange variation on the monetary items held by the Group for the nine-month periods ended September 30, 2025 and 2024 amounted to \$92,543 and \$17,488, respectively.

Price risk

- i. The Group's financial instruments, which are exposed to price risk, are those characterized as financial assets at fair value through profit or loss and financial assets at fair value through other comprehensive income. To manage its price risk arising from such investments the Group diversifies its portfolio. Diversification of the portfolio is done in accordance with limits set by the Group.
- ii. The Group's investments in equity securities comprise shares and open-end funds issued by domestic companies. The prices of equity securities would change due to the change of the future value of investee companies. If the prices of these equity securities had increased/decreased by 5% with all other variables held constant, post-tax profit for the nine-month periods ended September 30, 2025 and 2024 would have increased/decreased by \$77,867 and \$108,283, respectively, as a result of gains/losses on equity securities classified as at fair value through profit or loss. Other components of equity would have increased/decreased by \$1,857,167 and \$1,425,939, respectively, as a result of other comprehensive income classified as equity investment at fair value through other comprehensive income.

Cash flow and fair value interest rate risk

- i. The Group's main interest rate risk arises from long-term borrowings with variable rates, which expose the Group to cash flow interest rate risk. Group policy is to maintain at least 30% of its borrowings at fixed rate using interest rate swaps to achieve this when necessary. For the nine-month periods ended September 30, 2025 and 2024, the Group's borrowings at variable rate were mainly denominated in NTD, USD, MRD and EUR.
 - ii. The Group's borrowings are measured at amortized cost. The borrowings are periodically contractually repriced and to that extent are also exposed to the risk of future changes in market interest rates.
 - iii. As at September 30, 2025 and 2024, if interest rates at that date had been 0.25% higher/lower with all other variables held constant, post-tax profit for the nine-month periods ended September 30, 2025 and 2024, would have been \$26,485 and \$11,266 lower/higher, respectively, mainly as a result of higher/lower interest expense on floating rate borrowings.
- (b) Credit risk
- i. Credit risk refers to the risk of financial loss to the Group arising from default by the clients or counterparties of financial instruments on the contract obligations. The main factor is that counterparties could not repay in full the accounts receivable based on the agreed terms, and the contract cash flows of debt instruments stated at amortized cost.
 - ii. The Group manages their credit risk taking into consideration the entire group's concern. For banks and financial institutions, only independently rated parties with a minimum rating of 'A' are accepted. According to the Group's credit policy, each local entity in the Group is responsible for managing and analysing the credit risk for each of their new clients before standard payment and delivery terms and conditions are offered. Internal risk control assesses the credit quality of the customers, taking into account their financial position, past experience and other factors. Individual risk limits are set based on internal or external ratings in accordance with limits set by the Board of Directors. The utilisation of credit limits is regularly monitored.

- iii. The Group adopts the following assumption under IFRS 9 to assess whether there has been a significant increase in credit risk on that instrument since initial recognition:
If the contract payments were past due over 30 days based on the terms, there has been a significant increase in credit risk on that instrument since initial recognition.
- iv. The Group adopts the assumption under IFRS 9, whereby the default occurs when the contract payments are past due over 90 days.
- v. The Group classifies customers' accounts receivable, contract assets and rents receivable in accordance with credit rating of customer and credit risk on trade. The Group applies the simplified approach using loss rate methodology to estimate expected credit loss under the provision matrix basis.
- vi. The following indicators are used to determine whether the credit impairment of debt instruments has occurred:
 - (i) It becomes probable that the issuer will enter bankruptcy or other financial reorganisation due to their financial difficulties;
 - (ii) The disappearance of an active market for that financial asset because of financial difficulties;
 - (iii) Default or delinquency in interest or principal repayments;
 - (iv) Adverse changes in national or regional economic conditions that are expected to cause a default.
- vii. The Group uses the forecast ability of Taiwan Institute of Economic Research boom observation report to adjust historical and timely information to assess the default possibility of notes and accounts receivable. As of September 30, 2025, December 31, 2024 and September 30, 2024, the loss rate methodology is as follows:

September 30, 2025			
	Expected credit loss rate	Total book value	Loss allowance
Not past due	0%~1%	\$ 8,778,395	(\$ 15,539)
Up to 30 days	0%~2%	853,962	(4,443)
31 to 90 days	1%~20%	729,583	(19,625)
91 to 180 days	1%~100%	226,589	(23,359)
Over 180 days	1%~100%	530,892	(136,312)
		<u>\$ 11,119,421</u>	<u>(\$ 199,278)</u>
December 31, 2024			
	Expected credit loss rate	Total book value	Loss allowance
Not past due	0%~1%	\$ 8,105,233	(\$ 18,001)
Up to 30 days	0%~2%	903,784	(7,345)
31 to 90 days	1%~20%	544,966	(25,711)
91 to 180 days	1%~100%	231,168	(31,394)
Over 180 days	1%~100%	477,214	(121,114)
		<u>\$ 10,262,365</u>	<u>(\$ 203,565)</u>

September 30, 2024			
	Expected credit loss rate	Total book value	Loss allowance
Not past due	0%~1%	\$ 7,975,981	(\$ 21,183)
Up to 30 days	0%~2%	872,274	(4,433)
31 to 90 days	1%~20%	713,669	(19,221)
91 to 180 days	1%~100%	278,101	(26,838)
Over 180 days	1%~100%	383,274	(118,655)
		<u>\$ 10,223,299</u>	<u>(\$ 190,330)</u>
September 30, 2025			
	Expected credit loss rate	Total book value	Loss allowance
Individual	100%	\$ 25,250	(\$ 25,250)
Group A	0%~5%	6,464,579	(33,066)
Group B	0%~10%	1,590,370	(15,776)
Group C	1%~20%	1,435,308	(21,233)
Group D	1%~40%	373,187	(7,504)
Group E	1%~100%	1,230,727	(96,449)
		<u>\$ 11,119,421</u>	<u>(\$ 199,278)</u>
December 31, 2024			
	Expected credit loss rate	Total book value	Loss allowance
Individual	100%	\$ 25,250	(\$ 25,250)
Group A	0%~5%	4,824,109	(20,905)
Group B	0%~10%	2,102,597	(26,650)
Group C	1%~20%	1,450,274	(29,357)
Group D	1%~40%	602,136	(11,888)
Group E	1%~100%	1,257,999	(89,515)
		<u>\$ 10,262,365</u>	<u>(\$ 203,565)</u>
September 30, 2024			
	Expected credit loss rate	Total book value	Loss allowance
Individual	100%	\$ 25,250	(\$ 25,250)
Group A	0%~5%	5,014,534	(13,117)
Group B	0%~10%	2,135,878	(15,655)
Group C	1%~20%	1,505,708	(25,780)
Group D	1%~40%	524,496	(16,315)
Group E	1%~100%	1,017,433	(94,213)
		<u>\$ 10,223,299</u>	<u>(\$ 190,330)</u>

- viii. Movements in relation to the Group applying the simplified approach to provide loss allowance for notes receivable and accounts receivable are as follows:

	2025
	Notes receivable and accounts receivable
At January 1	\$ 203,565
Reversal of impairment	(2,685)
Write-offs during the period	(11,663)
Acquired from business combinations	9,083
Effect of foreign exchange	978
At September 30	\$ 199,278
	2024
	Notes receivable and accounts receivable
At January 1	\$ 202,273
Provision for impairment	908
Write-offs during the period	(18,251)
Effect of foreign exchange	5,400
At September 30	\$ 190,330

For the nine-month periods ended September 30, 2025 and 2024, the Group reversed (recognised) impairment losses from other receivables at amortised cost amounting to \$8,556 and (\$656), respectively.

(c) Liquidity risk

- i. Cash flow forecasting is performed in the operating entities of the Group and aggregated by Group treasury. Group treasury monitors rolling forecasts of the Group's liquidity requirements to ensure it has sufficient cash to meet operational needs while maintaining sufficient headroom on its undrawn committed borrowing facilities at all times so that the Group does not breach borrowing limits or covenants on any of its borrowing facilities. Such forecasting takes into consideration the Group's debt financing plans, covenant compliance, compliance with internal balance sheet ratio targets and, if applicable, external regulatory or legal requirements, for example, currency restrictions.
- ii. As of September 30, 2025, December 31, 2024 and September 30, 2024, the undrawn credit amounts are \$12,737,211, \$11,407,263 and \$22,757,399, respectively.
- iii. The table below analyses the Group's non-derivative financial liabilities and net-settled or gross-settled derivative financial liabilities into relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity date for non-derivative financial liabilities and to the expected maturity date for derivative financial liabilities. The amounts disclosed in the table are the contractual undiscounted cash flows.

Non-derivative financial liabilities:

<u>September 30, 2025</u>	<u>Up to 1 year</u>	<u>Between 1 and 2 years</u>	<u>Between 2 and 3 years</u>	<u>Between 3 and 5 years</u>	<u>Over 5 years</u>
Short-term borrowings	\$ 4,875,545	\$ -	\$ -	\$ -	\$ -
Short-term notes and bills payable	6,996,360	-	-	-	-
Notes payable	695,507	-	-	-	-
Accounts payable	8,723,911	-	-	-	-
Lease liabilities	756,246	564,882	631,300	1,088,882	4,065,271
Other payables	6,024,082	-	-	-	-
Long-term borrowings (including current portion)	2,790,516	372,773	504,429	1,031,506	1,409,596

Non-derivative financial liabilities:

<u>December 31, 2024</u>	<u>Up to 1 year</u>	<u>Between 1 and 2 years</u>	<u>Between 2 and 3 years</u>	<u>Between 3 and 5 years</u>	<u>Over 5 years</u>
Short-term borrowings	\$ 1,137,121	\$ -	\$ -	\$ -	\$ -
Notes payable	648,775	-	-	-	-
Accounts payable	9,536,042	-	-	-	-
Lease liabilities	760,318	700,825	622,941	1,092,465	4,312,471
Other payables	6,148,768	-	-	-	-
Bonds payable (including current portion)	5,000,000	-	-	-	-
Long-term borrowings (including current portion)	3,543,288	357,527	351,643	599,062	1,279,914

Non-derivative financial liabilities:

<u>September 30, 2024</u>	<u>Up to 1 year</u>	<u>Between 1 and 2 years</u>	<u>Between 2 and 3 years</u>	<u>Between 3 and 5 years</u>	<u>Over 5 years</u>
Short-term borrowings	\$ 2,268,583	\$ -	\$ -	\$ -	\$ -
Notes payable	576,133	-	-	-	-
Accounts payable	8,788,293	-	-	-	-
Lease liabilities	700,303	651,112	581,634	1,033,493	4,417,978
Other payables	6,031,397	-	-	-	-
Bonds payable (including current portion)	5,000,000	-	-	-	-
Long-term borrowings (including current portion)	2,981,364	303,509	287,730	285,186	1,528,677

iv. As of September 30, 2025, December 31, 2024 and September 30, 2024, the derivative financial liabilities which were executed by the Group were all due within one year.

(3) Fair value information

A. Details of the fair value of the Group's financial assets and financial liabilities not measured at fair value are provided in Note 12(2) A. Details of the fair value of the Group's investment property measured at cost are provided in Note 6(10).

B. The different levels that the inputs to valuation techniques are used to measure fair value of financial and non-financial instruments have been defined as follows:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date. A market is regarded as active where a market in which transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis. The fair value of the Group's investment in listed stocks, beneficiary certificates and others is included in Level 1.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. The fair value of the Group's investment in derivative instruments is included in Level 2.

Level 3: Unobservable inputs for the asset or liability. The fair value of the Group's investment in derivative instruments is included in Level 3.

C. The related information of financial and non-financial instruments measured at fair value by level on the basis of the nature, characteristics and risks of the assets and liabilities is as follows:

<u>September 30, 2025</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Assets				
<u>Recurring fair value measurements</u>				
Financial assets at fair value through profit or loss				
Equity instrument/equity securities	\$ 1,557,333	\$ -	\$ 1,129,936	\$ 2,687,269
Non-hedging derivatives	-	188	-	188
Financial assets at fair value through other comprehensive income				
Equity instrument/equity securities	<u>37,143,349</u>	<u>-</u>	<u>399,676</u>	<u>37,543,025</u>
	<u>\$ 38,700,682</u>	<u>\$ 188</u>	<u>\$ 1,529,612</u>	<u>\$ 40,230,482</u>
Liabilities				
<u>Recurring fair value measurements</u>				
Financial liabilities at fair value through profit or loss				
Non-hedging derivatives	<u>\$ -</u>	<u>\$ 1,286</u>	<u>\$ -</u>	<u>\$ 1,286</u>

<u>December 31, 2024</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Assets				
<u>Recurring fair value measurements</u>				
Financial assets at fair value through profit or loss				
Equity instrument/equity securities	\$ 1,891,590	\$ -	\$ 1,131,237	\$ 3,022,827
Non-hedging derivatives	-	211	-	211
Financial assets at fair value through other comprehensive income				
Equity instrument/equity securities	22,695,205	-	328,693	23,023,898
Financial assets for hedging	-	5,887	-	5,887
	<u>\$ 24,586,795</u>	<u>\$ 6,098</u>	<u>1,459,930</u>	<u>\$ 26,052,823</u>
Liabilities				
<u>Recurring fair value measurements</u>				
Financial liabilities at fair value through profit or loss				
Non-hedging derivatives	\$ -	\$ 1,305	\$ -	\$ 1,305
<u>September 30, 2024</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Assets				
<u>Recurring fair value measurements</u>				
Financial assets at fair value through profit or loss				
Equity securities	\$ 2,165,667	\$ -	\$ 1,097,385	\$ 3,263,052
Financial assets at fair value through other comprehensive income				
Equity instrument/equity securities	28,518,777	-	334,437	28,853,214
	<u>\$ 30,684,444</u>	<u>\$ -</u>	<u>\$ 1,431,822</u>	<u>\$ 32,116,266</u>
Liabilities				
<u>Recurring fair value measurements</u>				
Financial liabilities at fair value through profit or loss				
Non-hedging derivatives	\$ -	\$ 4,694	\$ -	\$ 4,694
Financial liabilities for hedging	-	4,523	-	4,523
	<u>\$ -</u>	<u>\$ 9,217</u>	<u>\$ -</u>	<u>\$ 9,217</u>

- D. The methods and assumptions the Group used to measure fair value are as follows:
- (a) The instruments the Group used market quoted prices as their fair values (that is, Level 1) are listed below by characteristics:

	Listed shares	Open-end fund
Market quoted price	Closing price	Net asset value
(b) Except for financial instruments with active markets, the fair value of other financial instruments is measured by using valuation techniques or by reference to counterparty quotes. The fair value of financial instruments measured by using valuation techniques method can be referred to current fair value of instruments with similar terms and characteristics in substance, discounted cash flow method or other valuation methods.		
(c) The valuation of derivative financial instruments is based on valuation model widely accepted by market participants, such as present value techniques and option pricing models. Forward exchange contracts are usually valued based on the current forward exchange rate.		
(d) The output of valuation model is an estimated value and the valuation technique may not be able to capture all relevant factors of the Group's financial and non-financial instruments. Therefore, the estimated value derived using valuation model is adjusted accordingly with additional inputs, for example, model risk or liquidity risk and etc. In accordance with the Group's management policies and relevant control procedures relating to the valuation models used for fair value measurement, management believes adjustment to valuation is necessary in order to reasonably represent the fair value of financial and non-financial instruments at the consolidated balance sheet. The inputs and pricing information used during valuation are carefully assessed and adjusted based on current market conditions.		

- E. For the nine-month periods ended September 30, 2025 and 2024, there was no transfer between Level 1 and Level 2.

- F. The following chart is the movement of Level 3 for the nine-month periods ended September 30, 2025 and 2024:

	Non-derivative equity	
	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Beginning balance	\$ 1,429,942	\$ 1,297,962
Gains and losses recognised in profit or loss	(88)	29,144
Gain and loss recognised in other comprehensive income	(6,812)	28,220
Acquired during the period	138,490	145,607
Sold during the period	- (46,235)
Transfer out of the Level 3	(31,920)	(22,876)
Ending balance	<u>\$ 1,529,612</u>	<u>\$ 1,431,822</u>

- G. Since International Integrated Systems, Inc. began to register for emerging stock market in September 2024, sufficient observable market information was available. Therefore, the group transferred the fair value used from Level 3 to Level 1 at the end of the month when the event occurred.
- H. Since TAHO Pharmaceuticals Ltd. began to register for emerging stock market in December 2024, sufficient observable market information was available. Therefore, the

Group transferred the fair value used from Level 3 to Level 1 at the end of the month when the event occurred.

- I. Since HanchorBio Inc. began to register for emerging stock market in June 2025, sufficient observable market information was available. Therefore, the Group transferred the fair value used from Level 3 to Level 1 at the end of the month when the event occurred.
- J. Finance and Accounting Department is in charge of valuation procedures for fair value measurements being categorized within Level 3, which is to verify independent fair value of financial instruments. Such assessment is to ensure the valuation results are reasonable by applying independent information to make results close to current market conditions, confirming the source of information is independent, reliable and in line with other resources and represented as the exercisable price, and frequently calibrating valuation model, performing back-testing, updating inputs used to the valuation model and making any other necessary adjustments to the fair value.
- K. The following is the qualitative information of significant unobservable inputs and sensitivity analysis of changes in significant unobservable inputs to valuation model used in Level 3 fair value measurement:

	Fair value at September 30, 2025	Valuation technique	Significant unobservable input	Range (weighted average)	Relationship of inputs to fair value
Non-derivative equity:					
Unlisted shares	\$ 1,529,612	Market comparable companies	Price to earnings ratio multiple	1.27~1.79	The higher the multiple, the higher the fair value
Private equity fund		Net asset value methods	Not applicable	Not applicable	Not applicable
	Fair value at December 31, 2024	Valuation technique	Significant unobservable input	Range (weighted average)	Relationship of inputs to fair value
Non-derivative equity:					
Unlisted shares	\$ 1,429,942	Market comparable companies	Price to earnings ratio multiple	1.27~1.79	The higher the multiple, the higher the fair value
Private equity fund		Net asset value methods	Not applicable	Not applicable	Not applicable

	Fair value at September 30, 2024	Valuation technique	Significant unobservable input	Range (weighted average)	Relationship of inputs to fair value
Non-derivative equity:					
Unlisted shares	\$ 1,431,822	Market comparable companies	Price to earnings ratio multiple	1.27~1.79	The higher the multiple, the higher the fair value
Private equity fund		Net asset value methods	Not applicable	Not applicable	Not applicable

L. The Group has carefully assessed the valuation models and assumptions used to measure fair value; therefore, the fair value measurement is reasonable. However, use of different valuation models or assumptions may result in different measurement. The following is the effect of profit or loss or of other comprehensive income from financial assets and liabilities categorized within Level 3 if the inputs used to valuation models have changed:

September 30, 2025						
			Recognised in profit or loss		Recognised in other comprehensive income	
			Favourable change	Unfavourable change	Favourable change	Unfavourable change
Input	Change					
Financial assets Equity instrument	Discount for lack of marketability	±5%	\$ 56,497	(\$ 56,497)	\$ 19,984	(\$ 19,984)
December 31, 2024						
			Recognised in profit or loss		Recognised in other comprehensive income	
			Favourable change	Unfavourable change	Favourable change	Unfavourable change
Input	Change					
Financial assets Equity instrument	Discount for lack of marketability	±5%	\$ 56,562	(\$ 56,562)	\$ 14,953	(\$ 14,953)

September 30, 2024

				Recognised in other	
		Recognised in profit or loss		comprehensive income	
		Favourable	Unfavourable	Favourable	Unfavourable
		change	change	change	change
Financial	Input	Change			
assets					
Equity	Discount for				
instrument	lack of	±5%	\$ 54,869	(\$ 54,869)	\$ 16,722
	marketability				(\$ 16,722)

13. Supplementary Disclosures

(1) Significant transactions information

- A. Loans to others: Please refer to table 1.
- B. Provision of endorsements and guarantees to others: Please refer to table 2.
- C. Holding of significant marketable securities at the end of the periods (not including subsidiaries, associates and joint ventures): Please refer to table 3.
- D. Purchases or sales of goods from or to related parties reaching \$100 million or 20% of paid-in capital or more: Please refer to table 4.
- E. Receivables from related parties reaching \$100 million or 20% of paid-in capital or more: Please refer to table 5.
- F. Significant inter-company transactions during the reporting periods: Please refer to table 6.

(2) Information on investees

Names, locations and other information of investee companies (not including investees in Mainland China): Please refer to table 7.

(3) Information on investments in Mainland China

- A. Basic information: Please refer to table 8.
- B. Significant transactions, either directly or indirectly through a third party, transactions with the investee companies in Mainland Area: Please refer to table 9.

14. Segment Information

(1) General information

Information provided to Chief Operating Decision-Maker for allocating resources and assessing segment's performance focus on the category of each delivery or provision of products or services. The Group's reportable operating segments are as follows:

- A. Green Mechatronic Solution Business Group (GM): This Group is primary engaged in manufacture and sales of various motors and generators.
- B. Intelligence Energy Business Group (IE): This Group is primarily engaged in research, design, manufacture and sales of electrical equipment and contracting construction of transportation and electricity.
- C. Air and Intelligent Life Business Group (AI): This Group is primarily engaged in manufacture and sales of various home appliances and providing data processing, electronic information and logistics services.
- D. Others Group: This Group is primarily engaged in investment in various businesses and leasing and development of real estate.

(2) Measurement of segment information

The Group's segment profit (loss) is measured with the operating profit (loss) before tax, which is used as a basis for the Group in assessing the performance of the operating segments. The accounting policies of the operating segments are in agreement with the significant accounting policies summarized in Note 4.

(3) Financial information by industry

The segment information of the reportable segments provided to the Chief Operating Decision-Maker for the nine-month periods ended September 30, 2025 and 2024 is as follows:

For the nine-month period ended September 30, 2025						
	Green mechatronic solution business Group	Intelligence energy business Group	Air and intelligent life business Group	Others	Adjustment and elimination	Total
<u>Operating revenues</u>						
Operating revenues from external customers	\$ 21,619,282	\$ 10,366,212	\$ 5,282,378	\$ 6,491,409	\$ -	\$ 43,759,281
Operating revenues from internal segments	12,465,100	641,294	3,405,274	873,078	(17,384,746)	-
Total operating revenues	<u>\$ 34,084,382</u>	<u>\$ 11,007,506</u>	<u>\$ 8,687,652</u>	<u>\$ 7,364,487</u>	<u>(\$ 17,384,746)</u>	<u>\$ 43,759,281</u>
Segment profits and losses	<u>\$ 2,959,213</u>	<u>\$ 554,336</u>	<u>(\$ 28,317)</u>	<u>\$ 810,269</u>	<u>\$ -</u>	<u>\$ 4,295,501</u>
For the nine-month period ended September 30, 2024						
	Green mechatronic solution business Group	Intelligence energy business Group	Air and intelligent life business Group	Others	Adjustment and elimination	Total
<u>Operating revenues</u>						
Operating revenues from external customers	\$ 22,015,615	\$ 8,143,420	\$ 5,121,691	\$ 6,432,143	\$ -	\$ 41,712,869
Operating revenues from internal segments	13,493,374	564,945	3,049,337	783,599	(17,891,255)	-
Total operating revenues	<u>\$ 35,508,989</u>	<u>\$ 8,708,365</u>	<u>\$ 8,171,028</u>	<u>\$ 7,215,742</u>	<u>(\$ 17,891,255)</u>	<u>\$ 41,712,869</u>
Segment profits and losses	<u>\$ 3,676,936</u>	<u>\$ 337,685</u>	<u>\$ 146,181</u>	<u>\$ 718,342</u>	<u>\$ -</u>	<u>\$ 4,879,144</u>

(4) Reconciliation for segment profit (loss)

Sales between segments are carried out at arm's length. The revenue from external parties reported to the Chief Operating Decision-Maker is measured in a manner consistent with that in the statement of comprehensive income. A reconciliation of reportable segment profit or loss to the profit before tax and discontinued operations for the nine-month periods ended September 30, 2025 and 2024 is provided as follows:

	For the nine-month period ended September 30, 2025	For the nine-month period ended September 30, 2024
Adjusted operating income of reportable segments	\$ 3,485,232	\$ 4,160,802
Adjusted operating income of other operating segments	810,269	718,342
Interest income	491,787	580,795
Dividend income	919,176	1,106,602
Gains on financial instruments	22,106	71,831
Financial cost	(301,366)	(285,402)
Associates' and joint ventures' profit and loss accounted for under the equity method	25,153	81,619
Gains on disposals of property, plant and equipment	22,310	117,654
Gain on disposal of non-current assets held for sale	335,476	-
Others	(83,974)	(101,234)
Income before income tax	<u>\$ 5,726,169</u>	<u>\$ 6,451,009</u>

TECO ELECTRIC & MACHINERY CO., LTD. AND SUBSIDIARIES

Loans to others

For the nine-month period ended September 30, 2025

Table 1

Expressed in thousands of NTD

(Except as otherwise indicated)

Number (Note 1)	Creditor	Borrower	General ledger account	Related party	Maximum outstanding balance during the nine- month period		Actual amount drawn down	Interest rate (%)	Nature of loans	Amount of transactions with the borrower	Reason for short-term financing	Allowance for doubtful accounts	Collateral		Limit on loans granted to a single party	Ceiling on total loans granted	Footnote
					ended September 30, 2025	Balance at September 30, 2025							Item	Value			
1	U.V.G.	Teco Netherlands	Other receivables	Yes	\$ 254,800	\$ 250,390	\$ 250,390	-	Short-term financing	\$ -	For operating capital	\$ -	-	\$ -	\$ 489,975	\$ 816,626	Note 2
2	Great Teco Motor (PTE) Ltd.	Teco Netherlands	"	"	211,120	207,466	207,466	4.55%	Short-term financing	-	For operating capital	-	-	-	279,423	465,705	Note 3
3	Motovario Corp.	Motovario S.p.A.	"	"	152,743	121,780	121,780	4.52%	Short-term financing	-	For operating capital	-	-	-	265,798	332,248	Note 4
4	TECO Holdings. USA, Inc.	Teco Electric & Machinery S.A. DE C.V.	"	"	234,527	215,033	201,028	4.58%	Short-term financing	-	For operating capital	-	-	-	1,502,558	3,005,116	Note 5

Note 1: The numbers filled in for the loans provided by the Company or subsidiaries are as follows:

(1)The Company is '0'.

(2)The subsidiaries are numbered in order starting from '1'.

Note 2: In accordance with U.V.G.'s policy, limit on total loans shall not exceed 10% of U.V.G.'s net assets based on the latest financial statements (September 30, 2025), and limit on loans to a single party shall not exceed 6% of U.V.G.'s net assets based on the latest financial statements (September 30, 2025).

Note 3: Great Teco Motor (PTE) Ltd.'s limit on total loans shall not exceed 10% of Great Teco Motor (PTE) Ltd.'s net assets based on the latest financial statements (September 30, 2025), and limit on loans to a single party shall not exceed 6% of Great Teco Motor (PTE) Ltd.'s net assets based on the latest financial statements (September 30, 2025).

Note 4: In accordance with Motovario Corp.'s policy, limit on total loans shall not exceed 40% of Motovario Corp.'s net assets based on the latest audited financial statement (September 30, 2025), and limit on loans to a single party shall not exceed 30% of Motovario Corp.'s net assets based on the latest audited financial statement (September 30, 2025). Limit on total loans between wholly-owned subsidiaries shall not exceed 100% of Motovario Corp.'s net assets based on the latest audited financial statement (September 30, 2025), and limit on loans to a single party shall not exceed 80% of Motovario Corp.'s net assets based on the latest audited financial statement (September 30, 2025).

Note 5: In accordance with TECO Holdings. USA, Inc.'s policy, limit on total loans shall not exceed 20% of TECO Holdings. USA, Inc.'s net assets based on the latest audited financial statement (September 30, 2025), and limit on loans to a single party shall not exceed 10% of TECO Holdings. USA, Inc.'s net assets based on the latest audited financial statement (September 30, 2025).

TECO ELECTRIC & MACHINERY CO., LTD. AND SUBSIDIARIES

Provision of endorsements and guarantees to others
For the nine-month period ended September 30, 2025

Table 2

Expressed in thousands of NTD
(Except as otherwise indicated)

Number (Note 1)	Endorser/ guarantor	Company name	Party being endorsed/guaranteed	Limit on endorsements/ guarantees provided for a single party	Maximum outstanding endorsement/ guarantee amount as of September 30, 2025	Outstanding endorsement/ guarantee amount at September 30, 2025	Actual amount drawn down	Amount of endorsements/ guarantees secured with collateral	Ratio of accumulated endorsement/ guarantee amount to net asset value of the endorser/ guarantor company (%)	Ceiling on total amount of endorsements/ guarantees provided	Provision of endorsements/ guarantees by parent company to subsidiary	Provision of endorsements/ guarantees by subsidiary to parent company	Provision of endorsements/ guarantees to the party in Mainland China	Footnote
			Relationship with the endorser/ guarantor (Note 2)											
0	TECO ELECTRIC & MACHINERY CO., LTD.	Motorvario S.p.A.	(4)	\$ 17,522,735	\$ 873,600	\$ 858,480	\$ 858,480	-	0.98	\$ 52,568,204	Y	N	N	Note 3
1	Teco Westinghouse	Teco Electric & Machinery S.A. DE C.V.	(4)	478,546	66,410	60,890	8,379	-	1.27	957,091	Y	N	N	Note 4
2	Century Development	CDC DEVELOPMENT INDIA PRIVATE LIMITED	(6)	464,656	164,503	127,370	127,370	-	2.74	929,313	Y	N	N	Note 5
3	Tong-An Assets	CDC DEVELOPMENT INDIA PRIVATE LIMITED	(6)	534,330	123,377	95,527	95,527	-	1.79	1,068,659	N	N	N	Note 6
4	Tong-An Investment Co., Ltd.	CDC DEVELOPMENT INDIA PRIVATE LIMITED	(6)	150,934	123,377	95,527	95,527	-	0.62	200,000	N	N	N	Note 7

Note 1: The numbers filled in for the loans provided by the Company or subsidiaries are as follows:

- (1) The Company is '0'.
- (2) The subsidiaries are numbered in order starting from '1'.

Note 2: Relationship between the endorser/guarantor and the party being endorsed/guaranteed is classified into the following seven categories:

- (1) Having business relationship.
- (2) The endorser/guarantor parent company owns directly and indirectly more than 50% voting shares of the endorsed/guaranteed subsidiary.
- (3) The endorsed/guaranteed company owns directly and indirectly more than 50% voting shares of the endorser/guarantor parent company.
- (4) The endorser/guarantor parent company owns directly and indirectly more than 90% voting shares of the endorsed/guaranteed company.
- (5) Mutual guarantee of the trade made by the endorsed/guaranteed company or joint contractor as required under the construction contract.
- (6) Due to joint venture, all shareholders provide endorsements/guarantees to the endorsed/guaranteed company in proportion to its ownership.
- (7) Joint guarantee of the performance guarantee for pre-sold home sales contract as required under the Consumer Protection Act.

Note 3: In accordance with the Company's policy, the total guarantee amount shall not exceed 60% of Company's net assets based on the latest financial statements (September 30, 2025), and the guarantee to a single party shall not exceed 20% of the Company's net assets. If the guarantee amount is denominated in foreign currency, the amount shall be translated at the exchange rate prevailing on the date of approval by the Board of Directors to assess whether the guarantee amount exceeds the limit.

Note 4: In accordance with the Teco Westinghouse's policy, the total guarantee amount shall not exceed 20% of Teco Westinghouse's net assets based on the latest financial statements (September 30, 2025), and the guarantee to a single party shall not exceed 10% of Teco Westinghouse's net assets. If the guarantee amount is denominated in foreign currency, the amount shall be translated at the exchange rate prevailing on the date of approval by the Board of Directors to assess whether the guarantee amount exceeds the limit.

Note 5: In accordance with Century Development's policy, the total guarantee amount shall not exceed 20% of Century Development's net assets based on the latest financial statements (September 30, 2025), and the guarantee to a single party shall not exceed 10% of Century Development's net assets. If the guarantee amount is denominated in foreign currency, the amount shall be translated at the exchange rate prevailing on the date of approval by the Board of Directors to assess whether the guarantee amount exceeds the limit.

Note 6: In accordance with Tong-An Asset's policy, the total guarantee amount shall not exceed 20% of Tong-An Asset's net assets based on the latest financial statements (September 30, 2025), and the guarantee to a single party shall not exceed 10% of Tong-An Asset's net assets. If the guarantee amount is denominated in foreign currency, the amount shall be translated at the exchange rate prevailing on the date of approval by the Board of Directors to assess whether the guarantee amount exceeds the limit.

Note 7: In accordance with Tong-An Investment Co., Ltd.'s policy, the total guarantee amount shall not exceed NT\$200 million, and the guarantee to a single party shall not exceed NT\$50 million. If due to special needs, the guarantee amount exceeds the limit, stockholders' resolution is required.

TECO ELECTRIC & MACHINERY CO., LTD. AND SUBSIDIARIES

Holding of marketable securities at the end of the period (not including subsidiaries, associates and joint ventures)

September 30, 2025

Table 3

Expressed in thousands of NTD

(Except as otherwise indicated)

Securities held by	Marketable securities	Relationship with the securities issuer	General ledger account	As of September 30, 2025				Footnote
				Number of shares	Book value	Ownership (%)	Fair value	
TECO ELECTRIC & MACHINERY CO., LTD.	Stock 1	The Company is a director of the investee	Note 1	10,666	\$ 411,160	14.01	\$ 411,160	
	Stock 2	None	"	210,333	5,458,133	4.75	5,458,133	
	Stock 3	The Company is a director of the investee	"	190,061	5,340,702	3.38	5,340,702	
	Stock 4	None	"	72,481	15,655,991	0.52	15,655,991	
	Stock 5	"	"	6,494	165,270	12.92	165,270	
	Stock 6, etc.	"	Note 4	15,796	9,197	-	9,197	
	Stock 7	The Company is a director of the investee	"	12,217	582,152	1.67	582,152	
	Stock 8	"	"	32,980	322,975	10.99	322,975	
	Stock 9	None	"	7,500	492,600	5.00	492,600	
	Stock 10, etc.	"	"	18,302	154,779	-	154,779	
	Fund 1	"	"	-	13,784	-	13,784	
	Fund 2	"	"	-	105,787	-	105,787	
	Stock 11	"	Note 1	720	50,434	0.50	50,434	
	Stock 12	Related company is a director of the investee	"	320	77,215	0.12	77,215	
Teco International	Stock 13	None	"	3,177	494,082	0.63	494,082	
	Stock 7	The Company is a corporate director of the investee	"	830	39,532	0.11	39,532	
	Stock 14, etc.	None	"	6,400	256,784	-	256,784	
	Stock 15, etc.	"	Note 3	1,694	145,791	-	145,791	
Tong-An Investment	Stock 11	"	Note 1	1,225	85,738	0.85	85,738	
	Stock 16	An investee company accounted for under the equity method by the Company	"	19,540	1,858,259	0.82	1,858,259	
	Stock 14	Related party in substance	"	5,901	172,885	5.24	172,885	
	Stock 17	None	"	8,692	768,369	0.24	768,369	
	Stock 18	"	"	1,285	140,065	0.03	140,065	
	Stock 12	The Company is a director of the investee	"	26,581	6,419,325	10.03	6,419,325	
	Stock 19	None	"	1,217	47,173	0.37	47,173	
	Stock 2	"	"	22,093	573,306	0.50	573,306	
	Stock 20	"	"	2,500	50,000	0.54	50,000	
	Stock 21	"	"	-	31,945	-	31,945	
	Stock 22	"	"	388	70,228	0.75	70,228	
	Stock 23	"	"	454	35,210	0.06	35,210	

Securities held by	Marketable securities	Relationship with the securities issuer	General ledger account	As of September 30, 2025				Footnote
				Number of shares	Book value	Ownership (%)	Fair value	
Tong-An Investment	Stock 24	None	"	1,530	\$ 33,155	1.24	\$ 33,155	
	Stock 25	Related company is a director of the investee	"	3,000	30,000	-	30,000	
	Stock 26	The Company is a director of the investee	Note 1	313	-	-	-	
	Stock 27	None	"	7,500	75,000	4.55	75,000	
	Stock 28	"	"	4,000	138,800	2.00	138,800	
	Stock 29, etc.	"	"	17,300	324,012	-	324,012	
	Stock 30	"	Note 3	500	20,725	0.41	20,725	
	Stock 12	The Company is a director of the investee	Note 4	1,323	319,473	0.50	319,473	
	Fund 3	"	"	50,000	621,500	-	621,500	
	Fund 4	"	"	625	21,655	-	21,655	
U.V.G	Stock 31, etc.	"	Note 1	118	7,899	-	7,899	
An-Tai International	Stock 16	An investee company accounted for under the equity method by the Company	"	2,826	268,729	0.12	268,729	
	Stock 14	Related party in substance	"	444	13,013	0.39	13,013	
	Stock 32	"	"	2,756	162,585	8.51	162,585	
	Stock 33	None	"	237	20,373	0.15	20,373	
	Stock 7	The Company is a corporate director of the investee	"	830	39,532	0.11	39,532	
	Stock 15, etc.	None	Note 3	1,079	92,837	-	92,837	
Jie-Zheng Property	Fund 5, etc.	"	Note 2	-	12,455	-	12,455	
Information Technology Total Service	Stock 34, etc.	"	Note 1	3,269	32,249	-	32,249	
Teco Singapore	Stock 12, etc.	"	"	394	95,073	-	95,073	
Taiwan Pelican Express	Stock 16	An investee company accounted for under the equity method by the Company	"	7,070	672,357	0.30	672,357	
	Stock 12	None	"	868	209,713	0.33	209,713	
Teco Australia	Stock 12	"	"	403	97,360	0.15	97,360	
Teco Japan	Stock 35	"	"	68	4,968	-	4,968	
Tecom and its subsidiaries	Stock 3	The Company is a corporate director of the investee	"	8,112	227,947	0.14	227,947	
	Stock 6, etc.	None	"	74	5,254	-	5,254	
	Fund 6	"	Note 2	1,342	21,754	-	21,754	
Tong Dai	Stock 16	An investee company accounted for under the equity method by the Company	Note 3	77	7,344	-	7,344	
	Stock 36, etc.	None	"	2	70	-	70	
Shen Chang	Fund 7, etc.	"	Note 4	-	18,356	-	18,356	
	Fund 8	"	Note 5	-	6,089	-	6,089	
Teco Indonesia	Bond 1	"	"	-	157,972	-	157,972	
Teco Holdings	Bond 2, etc.	"	"	-	846,854	-	846,854	

Note 1: Financial assets at fair value through other comprehensive income-non-current.

Note 2: Financial assets at fair value through profit or loss - current.

Note 3: Financial assets at fair value through other comprehensive income-current.

Note 4: Financial assets at fair value through profit or loss - non-current.

Note 5: Financial assets at amortised cost - non-current.

TECO ELECTRIC & MACHINERY CO., LTD. AND SUBSIDIARIES

Purchases or sales of goods from or to related parties reaching \$100 million or 20% of paid-in capital or more
For the nine-month period ended September 30, 2025

Table 4

Expressed in thousands of NTD
(Except as otherwise indicated)

Purchaser/seller	Counterparty	Relationship with the counterparty	Transaction		Percentage of total purchases (sales)	Credit term	Differences in transaction terms compared to third party transactions		Notes/accounts receivable (payable)		Footnote
			Purchases (sales)	Amount			Unit price	Credit term	Balance	Percentage of total notes/accounts receivable (payable)	
TECO ELECTRIC & MACHINERY CO., LTD.	Tesen	An investee accounted for under the equity method	Purchases	\$ 2,297,459	14%	30 days	Note 1	Note 1	\$ -	-	
	Taian (Subic) Electric	"	"	217,946	1%	"	"	"	(97,173)	(2%)	
	Wuxi Teco	An indirect investee accounted for under the equity method	"	1,060,352	6%	"	"	"	(384,873)	(8%)	
	TECO (VIETNAM) ELECTRIC & MACHINERY	"	"	620,378	4%	"	"	"	(145,134)	(3%)	
	Tai-An Wuxi	"	"	550,073	3%	"	"	"	(152,009)	(3%)	
	Teco Electric & Machinery S.A. DE C.V.	"	"	148,817	1%	"	"	"	(12,394)	-	
	Jiangxi Teco	"	"	107,235	1%	"	"	"	(37,044)	(1%)	
	Tong Dai	An investee accounted for under the equity method	Sales	(821,953)	(4%)	90 days	"	"	246,718	5%	
	Teco Singapore	"	"	(528,872)	(3%)	"	"	"	38,593	1%	
	E-Joy International	"	"	(398,087)	(2%)	"	"	"	126,059	3%	
	Taisan Electric	"	"	(153,448)	(1%)	"	"	"	21,287	-	
	Teco Westinghouse	An indirect investee accounted for under the equity method	"	(2,312,582)	(11%)	"	"	"	241,083	5%	
	Teco Australia	"	"	(689,647)	(3%)	"	"	"	247,883	5%	
	Teco Westinghouse Canada	"	"	(666,584)	(3%)	"	"	"	124,183	3%	
	Teco Netherlands	"	"	(245,996)	(1%)	"	"	"	165,732	4%	
	Teco Japan	"	"	(193,477)	(1%)	"	"	"	81,375	2%	
	Motovario S.p.A.	"	"	(179,230)	(1%)	"	"	"	149,825	3%	
	Top-Tower	"	"	(159,932)	(1%)	"	"	"	61,557	1%	
	Teco Electric & Machinery S.A. DE C.V.	"	"	(144,363)	(1%)	"	"	"	88,130	2%	

Note 1: Comparable with other types of transactions, trading conditions are handled in accordance with the agreement of the conditions.

TECO ELECTRIC & MACHINERY CO., LTD. AND SUBSIDIARIES
Receivables from related parties reaching \$100 million or 20% of paid-in capital or more
September 30, 2025

Table 5

Expressed in thousands of NTD
(Except as otherwise indicated)

Creditor	Counterparty	Relationship with the counterparty	Balance as at September 30, 2025	Turnover rate	Overdue receivables		Amount collected subsequent to the balance sheet date	Allowance for doubtful accounts
					Amount	Action taken		
TECO ELECTRIC & MACHINERY CO., LTD.	Tong Dai	An investee accounted for under the equity method	\$ 246,875	4.27	\$ -	-	\$ 32,826	
"	Tesen	"	455,339	0.08	-	-	-	
"	E-Joy International	"	126,753	4.78	-	-	-	
"	Teco Westinghouse	An indirect investee accounted for under the equity method	360,757	7.65	-	-	-	
"	Teco Electric & Machinery S.A. DE C.V.	"	247,985	1.16	-	-	-	
"	Teco Australia	"	247,906	3.93	-	-	-	
"	Motovario S.p.A.	"	216,158	1.40	-	-	33,973	
"	Teco Netherlands	"	165,754	2.88	-	-	-	
"	Teco Westinghouse Canada	"	124,183	8.25	-	-	-	
Wuxi Teco	TECO ELECTRIC & MACHINERY CO., LTD.	An indirect investee accounted for under the equity method	387,229	3.08	-	-	2,653	
Tai-An Wuxi	"	"	155,762	3.34	-	-	-	
TECO (VIETNAM) ELECTRIC & MACHINERY	"	"	145,199	4.75	-	-	36,341	
U.V.G.	Teco Netherlands	An investee accounted for under the equity method	250,390	-	-	-	-	
Teco Holdings USA Inc.	Teco Electric & Machinery S.A. DE C.V.	"	215,033	-	-	-	-	
Great Teco Motor (PTE) Ltd.	Teco Netherlands	Fellow subsidiary	207,466	-	-	-	-	
Motovario Corp.	Motovario S.p.A.	An investee accounted for under the equity method	121,780	-	-	-	-	Total amount was \$3,338

TECO ELECTRIC & MACHINERY CO., LTD. AND SUBSIDIARIES
Significant inter-company transactions during the reporting period
For the nine-month period ended September 30, 2025

Table 6

Expressed in thousands of NTD
(Except as otherwise indicated)

Number (Note 1)	Company name	Counterparty	Relationship (Note 2)	Transaction		Transaction terms	Percentage of consolidated total operating revenues or total assets (Note 3)
				General ledger account	Amount		
0	TECO ELECTRIC & MACHINERY CO., LTD.	Tong Dai	(1)	Notes receivable, accounts receivable and other receivables	\$ 246,875	Because there is no transaction in same type which can be compared with, it is based on the condition and the period specified in the agreement.	-
0	"	Teco Westinghouse	"	Accounts receivable and other receivables	360,757	"	-
0	"	Teco Electric & Machinery S.A. DE C.V.	"	"	247,985	"	-
0	"	Teco Australia	"	"	247,906	"	-
0	"	Motovario S.p.A	"	"	216,158	"	-
0	"	E-Joy International	"	"	126,753	"	-
0	"	Teco Netherlands	"	"	165,754	"	-
0	"	Teco Westinghouse Canada	"	"	124,183	"	-
0	"	Tesen	"	Other receivables	455,339	"	-
1	Wuxi Teco	TECO ELECTRIC & MACHINERY CO., LTD.	(2)	Accounts receivable and other receivables	387,229	"	-
2	Tai-An Wuxi	"	"	"	155,762	"	-
3	TECO (VIETNAM) ELECTRIC & MACHINERY	"	"	"	145,199	"	-
4	U.V.G	Teco Netherlands	(3)	Other receivables	250,390	"	-
5	Teco Holding USA Inc.	Teco Electric & Machinery S.A. DE C.V.	"	"	215,033	"	-
6	Great Teco Motor (PTE) Ltd.	Teco Netherlands	"	"	207,466	"	-
7	Motovario Corp.	Motovario S.p.A	"	"	121,780	"	-
0	TECO ELECTRIC & MACHINERY CO., LTD.	Teco Westinghouse	(1)	Sales	2,312,582	"	5%
0	"	Tong Dai	"	"	821,953	"	2%
0	"	Teco Australia	"	"	689,647	"	2%
0	"	Teco Westinghouse Canada	"	"	666,584	"	2%
0	"	Teco Singapore	"	"	528,872	"	1%
0	"	E-Joy International	"	"	398,087	"	1%
0	"	Teco Netherlands	"	"	245,996	"	1%
0	"	Teco Japan	"	"	193,477	"	-
0	"	Motovario S.p.A.	"	"	179,230	"	-

Number (Note 1)	Company name	Counterparty	Relationship (Note 2)	Transaction			Percentage of consolidated total operating revenues or total assets (Note 3)
				General ledger account	Amount	Transaction terms	
0	TECO ELECTRIC & MACHINERY CO., LTD.	Top-Tower	(1)	Sales	\$ 159,932	Because there is no transaction in same type which can be compared with, it is based on the condition and the period specified in the agreement.	-
0	"	Taisan Electric	"	"	153,448	"	-
0	"	Teco Electric & Machinery S.A. DE C.V.	"	"	144,363	"	-
8	Tesen	TECO ELECTRIC & MACHINERY CO., LTD.	(2)	"	2,297,459	"	5%
1	Wuxi Teco	"	"	"	1,060,352	"	2%
3	TECO (VIETNAM) ELECTRIC & MACHINERY	"	"	"	620,378	"	1%
2	Tai-An Wuxi	"	"	"	550,073	"	1%
9	Taian (Subic) Electric	"	"	"	217,946	"	-
10	Teco Electric & Machinery S.A. DE C.V.	"	"	"	148,817	"	-
11	Jiangxi Teco	"	"	"	107,235	"	-

Note 1: The numbers filled in for the transaction company in respect of inter-company transactions are as follows:

(1) Parent company is '0'.

(2) The subsidiaries are numbered in order starting from '1'.

Note 2: Relationship with the transaction company:

(1) The parent company to the subsidiary.

(2) The subsidiary to the parent company.

(3) The subsidiary to another subsidiary.

Note 3: Regarding percentage of transaction amount to total operating revenues or total assets, it is computed based on period-end balance of transaction to total assets for balance sheet accounts and based on accumulated transaction amount for the period to total operating revenues for income statement accounts.

TECO ELECTRIC & MACHINERY CO., LTD. AND SUBSIDIARIES

Information on investees

For the nine-month period ended September 30, 2025

Table 7

Expressed in thousands of NTD (Except as otherwise indicated)											
Investor	Investee	Location	Main business activities	Initial investment amount		Shares held as at September 30, 2025			Net profit (loss)	Investment income	Footnote
				Balance as at September 30, 2025	Balance as at December 31, 2024	Number of shares	Ownership (%)	Book value	of the investee	(loss) recognized	
									for the nine-month period ended September 30, 2025	by the Company for the nine-month period ended September 30, 2025	
TECO ELECTRIC & MACHINERY CO., LTD.	Tung Pei	Taiwan	Manufacturing of bearings	\$ 12,293	\$ 12,293	39,145,044	31.14%	\$ 2,391,567	\$ 78,552	\$ 32,527	None
	Tecom	Taiwan	Manufacturing of key telephone system and nonkey service unit telephone system	431,109	431,109	19,228,898	63.52%	117,666	(3,767)	(703)	None
	Teco International	Taiwan	Investment holdings, investments in securities and construction of commercial buildings	100,013	100,013	91,603,000	100%	2,106,974	51,279	56,699	None
	Teco Holdings and its subsidiaries	U.S.A	Manufacturing and distribution of motors and generators, and investment and trading in USA	726,428	726,428	1,680	100%	15,025,579	761,090	763,925	None
	Teco Singapore and its subsidiaries	Singapore	Distribution of the Company's motor products in Singapore	112,985	112,985	7,200,000	90%	2,334,507	93,278	83,950	None
	Tong-An Investment	Taiwan	Investment holdings	2,490,000	2,490,000	605,510,234	99.60%	13,539,053	482,784	438,036	None
	UVG and its subsidiaries	Cayman Islands	Manufacturing and distribution of the Company's motor products and home appliances, and investment holdings	8,505,434	8,505,434	195,416,844	100%	8,166,256	777,606	807,989	None
	ITTS	Taiwan	E-business service, mailing and data management	111,286	111,286	11,467,248	41.97%	254,041	69,422	29,136	None
	Tesen	Taiwan	Manufacturing and sales of home appliance	200,000	200,000	20,000,000	100%	243,953	32,325	43,005	None
	Lien Chang	Taiwan	Manufacturing of color flybacks transformers, mono flyback transformers and mono deflection yokes	117,744	117,744	37,542,159	33.84%	426,588	(56,134)	(18,998)	None

Investor	Investee	Location	Main business activities	Initial investment amount		Shares held as at September 30, 2025			Net profit (loss)	Investment income	Footnote
				Balance as at September 30, 2025	Balance as at December 31, 2024	Number of shares	Ownership (%)	Book value	of the investee for the nine-month period ended September 30, 2025	(loss) recognized by the Company for the nine-month period ended September 30, 2025	
TECO ELECTRIC & MACHINERY CO., LTD.	Tong Dai	Taiwan	Distribution of the Company's motor products in Taichung	\$ 22,444	\$ 22,444	6,615,234	83.53%	\$ 407,660	\$ 76,929	\$ 64,119	None
	Teco Vietnam	Vietnam	Manufacturing and sales of motors	540,453	540,453	-	100%	207,407	(23,171)	(22,844)	None
	Yatec	Taiwan	Development and maintenance of various electric appliances	92,389	92,389	7,800,000	66.67%	137,374	9,525	6,350	None
	Tong-An Assets	Taiwan	Real estate business	2,111,889	2,111,889	400,000,000	100%	5,343,296	96,417	96,417	None
	Taian (Subic) Electric	Philippines	Manufacturing and sales of switches	165,819	165,819	17,131,155	76.70%	272,644	19,936	16,807	None
	Micropac (BVI) and its subsidiaries	British Virgin Islands	Manufacturing and distribution of optical fiber apparatus and international trading	199,483	199,483	6,883,591	100%	732,777	32,719	53,059	None
	Century Development	Taiwan	Development and management of industrial park	951,141	951,141	100,592,884	28.67%	1,411,266	372,658	101,559	None
	An-Tai International	Taiwan	Investment holdings	150,000	150,000	46,232,000	100%	687,661	21,892	15,674	None
	Taiwan Pelican Express	Taiwan	Logistics and distribution services	255,116	255,116	24,121,700	25.27%	(122,086)	(60,943)	(19,328)	None
	Taian-Etacom and its subsidiaries	Taiwan	Bus bar and manufacturing of its components	70,330	70,330	11,794,500	94.73%	262,873	83,731	79,323	None
	Eagle Holding Co. Ltd.	Cayman Islands	Investment holdings	3,691,723	3,691,723	1	100%	5,044,332	(37,742)	(37,742)	None
	Teco Electro Devices Co., Ltd.	British Virgin Islands	Trading and investment holdings	278,784	278,784	2,510,000	100%	285,942	20,806	20,787	None
Eagle Holding Co. TECO MOTOR	Shen Chang	Taiwan	Manufacturing and sales of transformers, switchboards and other products	548,330	548,330	23,840,416	57.21%	570,164	58,649	29,666	None
	NCL Energy Sdn. Bhd.	Malaysia	Mechatronic and solar power engineering services	489,828	-	1,500,000	80.00%	522,694	26,534	21,228	None
	TECO MOTOR B.V.I	Netherlands	Investment holdings	3,691,723	3,691,723	1	100%	5,044,332	(37,742)	(37,742)	None
	Motovario S.p.A	Italy	Production and sale of gear reducers and motors	3,989,850	3,989,850	18,010,000	100%	5,044,332	(37,742)	(37,742)	None
Tung Pei	Tung Pei (SAMOA) Industrial Co., Ltd.	Samoa	Investment holdings and establishment of overseas distribution	646,343	646,343	23,031,065	100%	2,226,361	65,225	65,225	None
Tecom	Baycom	Taiwan	Manufacturing and sales of optical telecom products	431,258	431,258	14,700,741	43.76%	192,883	5,319	2,328	None
Tong-An Investment	Century Development	Taiwan	Development and management of industrial park	420,646	420,646	46,235,042	13.18%	706,721	372,658	49,282	None

Investor	Investee	Location	Main business activities	Initial investment amount		Shares held as at September 30, 2025			Net profit (loss) of the investee for the nine-month period ended September 30, 2025	Investment income (loss) recognized by the Company for the nine-month period ended September 30, 2025	Footnote
				Balance as at September 30, 2025	Balance as at December 31, 2024	Number of shares	Ownership (%)	Book value			
Tong-An Investment	Taiwan Pelican Express	Taiwan	Logistics and distribution services	\$ 54,874	\$ 54,874	6,474,468	6.78%	\$ 136,247	(\$ 60,943)	(\$ 3,267)	None
	Century Biotech Development Corp.	Taiwan	Development and construction of real estate	514,270	514,270	52,095,016	20.57%	546,689	121,517	22,095	None
	Century Real Estate (International) Pte. Ltd.	Singapore	Investing in other areas	274,856	274,856	9,120,000	30%	173,224	(10,835)	(2,664)	None
Lien Chang	Gen Mao International Corp.	Taiwan	Investment holdings	92,000	92,000	12,553,526	100%	122,559	(2,479)	(2,479)	None
	Gen Mao (Singapore)	Singapore	Investment holdings	582,246	582,246	27,502,355	84.97%	598,520	(16,639)	(14,492)	None
Gen Mao International Corp.	Gen Mao (Singapore)	Singapore	Investment holdings	91,079	91,079	4,866,045	15.03%	105,855	(16,639)	(2,566)	None
Century Development	Centurytech Construction and Management Corp.	Taiwan	Construction and sales of related raw materials	238,170	238,170	7,488,822	100%	51,653	7,038	7,733	None
	Jie-Zheng Property Service & Management Co., Ltd.	Taiwan	Building management servicing	13,750	13,750	1,512,500	50%	103,224	44,143	15,521	None
	United Development	Taiwan	Investment consultancy service for domestic and foreign industrial parks and land	25,536	25,536	6,695,571	51.60%	103,655	6,100	3,142	None
	Century Biotech Development Corp.	Taiwan	Development and construction of real estate	771,460	771,460	78,148,148	30.86%	820,135	121,517	37,500	None
	Century Real Estate (International) Pte. Ltd.	Singapore	Investing in other areas	365,820	365,820	12,160,000	40%	239,991	(10,835)	(4,334)	None
Tong-An Assets	Century Development	Taiwan	Leasing of real estate	455,716	455,716	38,280,585	10.91%	510,097	372,658	40,803	None
	Century Biotech Development Corp.	Taiwan	Development and construction of real estate	514,270	514,270	51,427,000	20.57%	546,549	121,517	24,857	None
	Century Real Estate (International) Pte. Ltd.	Singapore	Investing in other areas	274,856	274,856	9,120,000	30%	201,063	(10,835)	(3,114)	None

TECO ELECTRIC & MACHINERY CO., LTD. AND SUBSIDIARIES

Information on investments in Mainland China

For the nine-month period ended September 30, 2025

Table 8

Expressed in thousands of NTD

(Except as otherwise indicated)

Investee in Mainland China	Main business activities	Paid-in capital	Investment method	Accumulated amount of remittance from Taiwan to Mainland China as of January 1, 2025	Amount remitted from Taiwan to Mainland China/ Amount remitted back to Taiwan for the nine-month period ended September 30, 2025	Remitted to Mainland China	Remitted back to Taiwan	Accumulated amount of remittance from Taiwan to Mainland China as of September 30, 2025	Net income of investee for the nine-month period ended September 30, 2025	Ownership held by the Company (direct or indirect)(%)	Investment income (loss) recognized by the Company for the nine- month period ended September 30, 2025	Book value of investments in Mainland China as of September 30, 2025	Accumulated amount of investment income remitted back to Taiwan as of September 30, 2025	Footnote
Teco (Dong Guang)	Manufacturing and sales of air conditioners mechanical equipment	\$ 268,799	Note 2	\$ 188,139	\$ -	\$ -	\$ -	\$ 188,139	\$ 275	100%	\$ 275	\$ 131,852	\$ -	Note 18
Wuxi Teco	Manufacturing and sales of motors	1,697,276	Note 1	768,259	-	-	-	768,259	236,973	84.12%	199,342	1,937,273	1,480,125	Note 13
Taian (Wuxi)	Manufacturing and sales of optical fiber	495,123	Note 8	205,551	-	-	-	205,551	32,737	100%	32,737	853,681	577,216	Note 18
Nanchang Teco	Manufacturing and sales of home appliances	456,293	Note 3	456,293	-	-	-	456,293	73	100%	73	(20,020)	-	Note 18
Jiangxi Teco	Manufacturing and sales of motors	1,481,569	Note 1	1,383,653	-	-	-	1,383,653	16,121	98.09%	15,813	1,484,415	410,468	Note 13
QingDao Teco	Manufacturing and sales of fine blanking dies, precision cavity modes, standard parts of molds and new electromechanical components	947,331	Note 1	1,648,510	-	-	-	1,648,510	219	88.33%	194	238,140	-	Note 18
Teco Han Zhou	Development and consulting of device products	9,837	Note 1	9,837	-	-	-	9,837	(1,787)	100%	(2,111)	12,281	16,009	Note 18
Teco Century	Manufacturing and sales of compressor	680,938	Note 3	340,469	-	-	-	340,469	7,638	24%	1,811	33,113	-	Note 18
Fujian Teco	Manufacturing and sales of electronic components	391,843	Note 1	391,843	-	-	-	391,843	(63)	100%	14,694	109,044	-	Note 18
Jiangxi TECO (AC)	Manufacturing and sales of air conditioning mechanical equipment	79,813	Note 3	79,813	-	-	-	79,813	6,174	100%	6,174	141,623	-	Note 18
Qingdao Teco Innovation	Science Park development and business operations and consulting services	59,444	Note 10	59,444	-	-	-	59,444	(5,443)	100%	(5,443)	24,980	-	Note 13
Shanghai Teco	Operations center in Shanghai	23,829	Note 1	23,829	-	-	-	23,829	45,447	100%	45,447	257,912	411,932	Note 13
Jiangxi TECO Westinghouse Motor Coil Co.,Ltd.	Manufacturing and sales of motors, winding and related elements	119,840	Note 9	-	-	-	-	-	4,363	100%	4,363	116,120	-	Note 18
Wuxi TECO Precision Industry Co. Ltd.	Production and sale of industrial motors and applications	656,500	Note 11	-	-	-	-	-	13,072	100%	13,072	881,467	-	Note 18
Beijing Pelican Express	Storage services	26,422	Note 4	26,422	-	-	-	26,422	-	-	-	-	-	Note 16
Fubon Gehua (Beijing) Trading Co., Ltd.	Merchandise wholesale	317,053	Note 5	24,746	-	-	-	24,746	-	1.63%	-	-	-	Notes 14 、 15 、 19
Wuhan Tecom	Communication network information, technology development, sales and technology services business	6,950	Note 12	6,950	-	-	-	6,950	10,150	100%	13,828	3,935	-	Notes 13 、 17

Investee in Mainland China	Main business activities	Paid-in capital	Investment method	Accumulated amount of remittance from Taiwan to Mainland China as of January 1,	Amount remitted from Taiwan to Mainland China/ Amount remitted back to Taiwan for the nine-month period ended September 30, 2025		Accumulated amount of remittance from Taiwan to Mainland China as of September 30,	Net income of investee for the nine-month period ended September 30,	Ownership held by the Company (direct or indirect)(%)	Investment income (loss) recognized by the Company for the nine- month period ended September 30,	Book value of investments in Mainland China as of September 30,	Accumulated amount of investment income remitted back to Taiwan as of September 30,		Footnote
				2025	Remitted to Mainland China	Remitted back to Taiwan	2025			2025	2025	2025	2025	
Information Technology (Wuxi)	ERP building, system maintenance and purchases of information appliance	\$ 10,167	Note 6	\$ 10,167	\$ -	\$ -	\$ 10,167	\$ 9,424	100%	\$ 9,424	\$ 26,988	18,384		Note 13
Wuxi TECO Electro Devices Co. Ltd.	Development, manufacturing and sales of products and elements related to production capacity precision motors and provide products sales skills	115,225	Note 7	86,101	-	-	86,101	20,806	100%	20,224	285,942	43,266		Note 18
EVK Company	Development, manufacturing and sales of high-performance hair-pin machines	118,942	Note 1	-	-	-	-	(79,696)	78.49%	(62,554)	789,739	-		Note 18

Note 1: Through investing in an existing company in the third area, which then invested in the investee in Mainland China: Invest through United View Global Investment Co., Ltd. and Great Teco Motor (Pte) Ltd. and then invest in Mainland China.

Note 2: Through investing in an existing company in the third area, which then invested in the investee in Mainland China: Invest through United View Global Investment Co., Ltd. and Asia Air Tech Industrial (Pte) Ltd. and then invest in Mainland China.

Note 3: Through investing in an existing company in the third area, which then invested in the investee in Mainland China: Invest through United View Global Investment Co., Ltd. and Asia Electric & Machinery (Pte) Ltd. and then invest in Mainland China.

Note 4: Through investing in an existing company in the third area, which then invested in the investee in Mainland China: Invest through Pelecanus Express Pte. Ltd., and then invest in Mainland China.

Note 5: Through investing in an existing company in the third area, which then invested in the investee in Mainland China: Invest through Asian Crown International Co., Ltd. and then invest in Mainland China.

Note 6: Through investing in an existing company in the third area, which then invested in the investee in Mainland China: Invest through Information Technology Total Service (BVI) Co., Ltd. and then invest in Mainland China.

Note 7: Through investing in an existing company in the third area, which then invested in the investee in Mainland China: Invest through Teco Electro Devices Co., Ltd. and then invest in Mainland China.

Note 8: Through investing in investees in the third areas, which then invested in the investee in Mainland China: Invest through Micropac Worldwide (B.V.I) and An-Tai International Investment (Singapore) Co., Ltd. and then invest in Mainland China.

Note 9: Through investing in investees in the third areas, which then invested in the investee in Mainland China: Invest through Teco Holding USA Inc. and Teco Westinghouse Motor Company and then invest in Mainland China.

Note 10: Through investing in investees in the third areas, which then invested in the investee in Mainland China: Invested through Tecocapital Investment (Samoa) Co., Ltd. and then invest in Mainland China.

Note 11: Through investing in an existing company in the third area, which then invested in the investee in Mainland China: Invest through Great Teco Motor (Pte) Ltd., Teco Australia Pty. Ltd. and Teco Electric & Machinery (Pte) Ltd. and then invest in Mainland China.

Note 12: Direct investment in Mainland China: Tecom Co., Ltd. directly remits investment into the Mainland China.

Note 13: The amount recognized was based on the financial statements that were reviewed by R.O.C. parent company's CPA firm.

Note 14: Financial assets at fair value through other comprehensive income.

Note 15: As of September 30, 2025, accumulated impairment of \$24,746 was accrued.

Note 16: The company was dissolved and the liquidation process were completed.

Note 17: There were downstream transactions with the subsidiaries amounting to \$166 during the period.

Note 18: The amount recognized was based on the financial statements that were not reviewed by the other CPA firm.

Note 19: Fubon Gehua (Beijing) Trading Co., Ltd. has been disbanded and liquidated according to the resolution of the board of directors in October 2023. The legal deregistration procedure was completed in April 2024. As of September 30, 2025, the proceeds from liquidation were yet to be collected.

Company name	Accumulated amount of remittance from Taiwan to Mainland China as of September 30, 2025	Investment amount approved by the Investment Commission of the Ministry of Economic Affairs (MOEA)	Ceiling on investments in Mainland China imposed by the Investment Commission of MOEA
TECO Electric & Machinery Co., Ltd.	\$ 6,573,981	\$ 8,865,581	\$ 56,462,400
Taiwan Pelican Express Co., Ltd.	51,168	51,168	1,306,692
Tecom Co., Ltd.	6,950	681,144	269,759
Information Technology Total Services Co., Ltd.	10,167	10,167	363,187

Note 1: The accounts of the Company are expressed in New Taiwan dollars. Income statement accounts denominated in foreign currencies are translated into New Taiwan dollars at the weighted average exchange rates prevailing at the transaction dates and balance sheet accounts at spot exchange rates prevailing at the balance sheet dates.

Note 2: The amount disclosed was based on Investment Commission, MOEA Regulation No. 09704604680 announced on August 29, 2008.

Note 3: Tecom completed the investment in Mainland China in the third quarter of 2010 and the ceiling on investments was \$1,760,251 which was calculated based on Tecom's net assets of \$2,933,752 in the third quarter of 2010.

TECO ELECTRIC & MACHINERY CO., LTD. AND SUBSIDIARIES
Significant transactions conducted with investees in Mainland China directly or indirectly through other companies in the third areas
For the nine-month period ended September 30, 2025

Table 9

Expressed in thousands of NTD
(Except as otherwise indicated)

Investee in Mainland China	Sale (purchase)		Property transaction		Accounts receivable (payable)		Provision of endorsements and guarantees		Financing				
	Amount	%	Amount	%	Balance at September 30, 2025	%	Balance at September 30, 2025	Purpose	Maximum balance during the nine-month period ended September 30, 2025	Balance at September 30, 2025	Interest rate	Interest during the nine-month period ended September 30, 2025	Others
Shanghai Teco	\$ 37,883	-	\$ -	-	\$ 14,004	-	\$ -	-	\$ -	-	-	\$ -	-
Wuxi Teco	16,477	-	-	-	6,417	-	-	-	-	-	-	-	-
Taian (Wuxi)	11,449	-	-	-	3,143	-	-	-	-	-	-	-	-
Jiangxi Teco	9,788	-	-	-	1,250	-	-	-	-	-	-	-	-
Wuxi TECO Electro Devices	2,263	-	-	-	1,775	-	-	-	-	-	-	-	-
Wuxi Teco Precision	810	-	-	-	684	-	-	-	-	-	-	-	-
Wuxi Teco	(1,060,352)	(6%)	-	-	384,873	(8%)	-	-	-	-	-	-	-
Taian (Wuxi)	(550,073)	(3%)	-	-	152,009	(3%)	-	-	-	-	-	-	-
Jiangxi Teco	(107,235)	(1%)	-	-	37,044	(1%)	-	-	-	-	-	-	-
Wuxi TECO Electro Devices	(76,453)	-	-	-	26,019	(1%)	-	-	-	-	-	-	-
Genmao (Suzhao)	(71,400)	-	-	-	1,635	-	-	-	-	-	-	-	-
Jiangxi TECO (AC)	(57,078)	-	-	-	14,798	-	-	-	-	-	-	-	-
Wuxi TECO Electro Devices	(42,136)	-	-	-	9,068	-	-	-	-	-	-	-	-