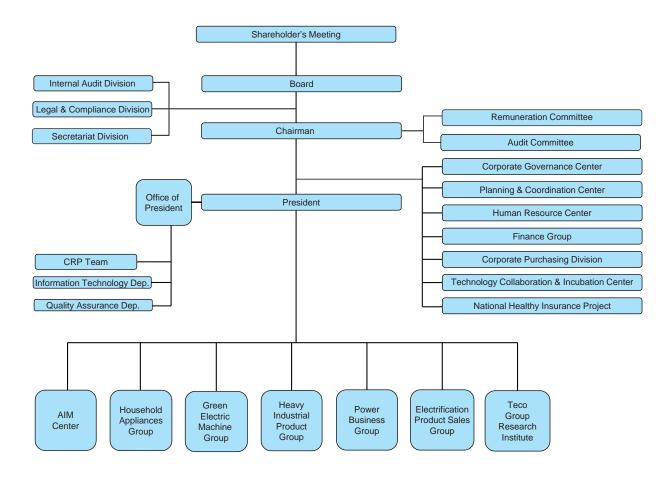
### **III.Corporate Governance Report**

### 3.1 Organization

### 3.1.1 Organization Chart



### **3.1.2 Major Corporate Functions**

Business Unit	Operations
Heavy Industrial Products Group	Production and sales of medium to large-sized 3-phase motors, medium to large-sized high-efficiency motors, medium to large-sized explosion-proof motors, medium to large-sized inverter-duty motors, DC motor and medium to large-sized generators.
Green Electric Machine Group	Production and sales of single-phase motors, vehicle-used motors, permanet magnet motors, small-sized 3-phase motors, small-sized high-efficiency motors, small-sized explosion-proof motors, small-sized inverter-duty motors, small-sized generators, die casting, small-sized coolant compressors.
System & Automation Products Group	Production electromagnet switch, molded-case circuit breakers, electronic relays, inverters and programmable logic controllers, servo controllers, PLC and Servo Controller, and sales of PLC& Servo Controller.
Power Business	R&D, design, production, and sales of equipment and systems meant for the supply of electrical power; undertaking of projects related to power distribution and generation, alternative energy, and rail stations and airports, as well as railway power system.  Air-conditioning equipment for specific environments such as clean rooms; design, construction, and management of electrical engineering systems for high-rise buildings & Internet Data Center; integration of air-conditioning and electrical engineering systems for hospitals and hotels; water pump stations and other related projects. Ultra-high pressure 161KV/69KV substations switchgears and installation projects.
Household Appliances	Production, assembly, sales, and repair of air conditioners, refrigerators, washing machines, dehumidifiers, dryers, LCD monitors, air purifiers, small appliances, DVD recorders, stereo systems, health appliances, beauty appliances, freezer storages, loe-temperature caged carts, freezers, chillers for machine tools, variable –frequency water/oil cooling machine tool set, assembly-type air-conditioning box, VRF air conditioning set, Water-cooled wholly encased type/semi-encased spiral type/centrifugal icy-water machine set, cloud-end smart system, business air-cooled split-type air conditioner, water-/air-cooled window-type air conditioner, air-cooled icy-water machine, fan filter unit, air vent, industrial-use dehumidifier, freezing/cooling machine, dealership of other domestic and foreign home appliances brands
Electrification Products Sales Group	Sales of medium to large-sized 3-phase motors, medium to large-sized high-efficiency motors, medium to large-sized explosion-proof motors, medium to large-sized inverter-duty motors, DC motor, medium to large-sized generators, single-phase motors, vehicle-used motors, permanet magnet motors, small-sized 3-phase motors, small-sized high-efficiency motors, small-sized explosion-proof motors, small-sized inverter-duty motors, small-sized generators, die casting, small-sized coolant compressors. Sales of electromagnet switch, molded-case circuit breakers, electronic relays, inverters and programmable logic controllers, servo controllers.
Automation & Intelligent Manufacturing Center	Integration of producting resources in the company, and promote biotechnology projects improving layout of production efficiency and AIM strategy.
ECO Energy Group	Development, manufacturing, sales, and system integration of wind-power turbines, related equipments for solar power generators, functional electric vehicle, and related equipments of electric vehicle.
Teco Group Research Institute	Research and development catering to requirements of the medium-to-long term development of new products and technical support to members of the TECO group.
Intelligent System Division	Chip-embedded cards for financial, medical, membership loyality, survelliance, e-invoice, and public transportation services; systems integration for ITS- and RFID-based cards; non-person vending machine.

### **3.2 Directors and Management Team**

### 3.2.1 Directors

April 30, 2017

Title	Nationality/ Companies Registry	Name	Date Elected	Term (Years)	Date First Elected(Note)	Shareholdii Electi	ed	Curre	ding	Spouse & Sharehol	ding	Shareho by Norr Arrange	ninee ment	Experience (Education)	Other Position	are spous	Directors or Sup ses or within two kinship	degrees of
	,	Tung Kuang Investment Co.,				Shares	%	Shares	%	Shares	%	Shares	%		Chairman of Taiwan Pelican Express Co., Ltd	Title	Name	Relation
Chairman	ROC	Ltd.	2015.6.11	3	2000.4.21	30,341,364		30,341,364		0	0	0	0	Master, University of Michigan, Ann-Arbor	Chairman of Motovario	-	-	-
	ROC	Representative : Chwen-Jy, Chiu	2015.6.11	3	2006.6.15	1,741,964	0.09%	1,741,964	0.09%	16,987	0.00%	0	0	- mm - moor	Chairman of A-Ok Technical Co., Ltd.			
Managing Director	ROC	Tong Ho Gloabl Investment Co., Ltd	2015.6.11	3	2000.4.21	2,240,262		2,240,262		0	0	0	0	Ph.D, University of Illinois	Chairman of Tecom Co., Ltd. & TECO Holdings USA, Inc.			
		Representative : Chao-Kai, Liu	2015.6.11	3	2000.4.21	300,000	0.02%	300,000	0.01%	122,018	0.01%	0	0	,				
Managing Director	ROC	Cheng-Tsung, Huang	2015.6.11	3	1991.5.8	15,279,849		15,279,849		2,110,934	0.11%	0	0	Fu Jen Catholic University	Chairman of Sen Yeh Construction Co., Ltd. Independent Director of Aurotek Corporation			
Managing	ROC	Creative Sensor Inc.	2015.6.11	3	2009.6.19	10,000,000	0.54%	10,000,000	0.50%	0	0	0	0		Chairman of Creative Sensor Inc., TECO Image	Managing	Mao- Heinne	
Director	Japan	Representative: Yu-Ren, Huang	2015.6.11	3	2012.6.15	234,623	0.01%	234,623	0.01%	0	0	0	0	Master, Columbia University	Systems Co., Ltd. & Lien Chang Electronic Co., Ltd.	Director	Mao- Hsiung, Huang	Father & Son
Managing & Independent Director	ROC	Chien-Yuan, Lin (Note 1)	2015.6.11	2	2015.6.11	0	0	0	0	8,000	0%	0	0	Ph.D, University of Washington	Independent Director of An-Shin Food Service Co., Ltd. Proffesor& Dean of Chinese Culture University			
Independent Director	ROC	Jing-Shown, Wu	2015.6.11	3	2013.6.21	0	0	0	0	0	0.	0	0	Ph.D, Cornell University	Honor of Distinguished Professor, National Taiwan University			
Independent Director	ROC	Ting-Wong, Cheng (Note 2)	2016.6.16	2	2016.6.16	0	0	0	0	0	0	0	0	Ph.D & Master, University of Missouri	Managing Director & Independent Director, Asia Pacific Telecom			
Director	ROC	Mao-Hsiung, Huang	2015.6.11	3	1972.5.12	18,486,633	0.92%	18,486,633	0.92%	5,839,071	0.29%	0	0	Master, University of Pennsylvania	Chairman of An-Shin Food Service Co., Ltd. Independent Chairman of Century Development Corporation Chairman of Australia Pte Limited,	Managing Directo	Yu-Ren, Huang	Father & Son
Director	ROC	Po-Chih, Huang	2015.6.11	3	1988.3.28	21,614,831	1.08%	21,614,831	1.08%	230,588	0.01%	0	0	Master, University of Tokyo	Supervisor of Tecom Co., Ltd.,			
Director	ROC	Hsien- Sheng , Kuo	2015.6.11	3	1982.3.27	9,126,238	0.46%	9,126,238	0.46%	1,573,020	0.08%	0	0	Tamkang University	Chairman of Ping Tung Bus Lines Co., Ltd. & Nantou Bus Lines Co., Ltd.			
	Japan	Yaskawa Electric Corporation.	2015.6.11	3	2006.6.15	29,541,089	1.48%	29,541,089	1.48%	0	0	0	0		Corporate Senior Vice President of			
Director	Japan	Representative: Hiroyuki Ougi	2015.6.11	3	2013.6.18	0	0	0	0	0	0	0	0	Keio University	YASKAWA Electric Corporation  Director of Yatec Engineering Corp.	-	=	-
	ROC	Kuang Yuan Industrial Co., Ltd.	2015.6.11	3	2009.6.19	22,033,919	1.10%	22,033,919	1.10%	0	0	0	0	Ph.D.,Northwestern University,	Chairman of Global Strategic Venture Chairman			
Director	ROC	Representative: Shih- Chien, Yang	2012.6.15	3	2009.6.19	0	0	0	0	0	0	0	0	US	of Huan Xun Venture Capital Co., Ltd. Independent Director of Topkey Corporation	-	=	-
Director	ROC	Tung Kuang Investment Co., Ltd.	2015.6.11	3	2000.4.21	30,341,364	1.52%	30,341,364	1.52%	0	0	0	0	Master, University of Houston	Chairman of TECO Electric & Machinery Pte			
Director	ROC	Representative: Hong-Hsiang, Lin	2015.6.11	3	2012.6.15	2,161,893		2,116,893		0	800,000	0.04%	0	iviasici, Oniversity of Flouston	Ltd.		-	=
	ROC	Lien Chang Electronic Co., Ltd.	2015.6.11	3	2009.6.19	4,173,000	0.21%	4,173,000	0.21%	0	0	0	0	Master, National Taiwan	Director of Yubantec			
Director	ROC	Representative: Ming-Feng, Yeh	2015.6.11	3	2015.6.11	0	0	0	0	0	0	0	0	University	Consultant of Chinese National Association of Industry and Commerce, Taiwan	-	=	-
	ROC	Mao Yang Co., Ltd.	2015.6.11	3	1994.4.28	5,000,893	0.25%	5,000,893	0.25%	0	0	0	0	Minghsin University of Science	Chairman of Hong Tong Co., Ltd.			
Director	ROC	Representative: Yung-Hsiang, Chang	2015.6.11	3	2006.9.6	0	0	0	0	0	0	0	0		Director of Taiwan Styrene Monomer Corporation	-	-	-

Note1: Original Independent Director. By-election was on June 16, 2016

Note2: By-election was on June 16, 2016

#### **Data for Directors**

Criteria		sional Qualification Requirements, T we Years Work Experience	ogether with at Least			Inc	depend	dence	Crite	ria(No	ote)			Number of Other Public
Name	An Instructor or Higher Position in a Department of Commerce, Law, Finance, Accounting, or Other Academic Department Related to the Business Needs of the Company in a Public or Private Junior College, College or University		Have Work Experience in the Areas of Commerce, Law, Finance, or Accounting, or Otherwise Necessary for the Business of the Company	1	2	3	4	5	6	7	8	9	10	Companies in Which the Individual is Concurrently Serving as an Independent Director
Tung Kuang Investment Co., Ltd. Representative: Chwen-Jy, Chiu			V			V	V	V	V	V	V	V		0
Tong Ho Gloabl Investment Co., Ltd Representative: Chao-Kai, Liu			V	V		V	V	V	V	V	V	V		0
Cheng-Tsung, Huang			V	V		V	V	V	V	V	V	V	V	1
Creative Sensor Inc. Representative: Yu-Ren, Huang			V			V		V		V		V		0
Chien-Yuan, Lin	V		V	V		V	V	V	V	V	V	V	V	3
Jing-Shown, Wu	V		V	V	V	V	V	V	V	V	V	V	V	0
Ting-Wong, Cheng	V		V	V	V	V	V	V	V	V	V	V	V	1
Mao-Hsiung, Huang			V	V				V	V	V		V	V	0
Po-Chih, Huang			V	V				V	V	V	V	V	V	0
Hsien- Sheng, Kuo			V	V	V	V	V	V	V	V	V	V	V	0
Yaskawa Electric Corporation. Representative: Hiroyuki Ougi			V	V		V	V	V	V	V	V	V		0
Kuang Yuan Industrial Co., Ltd. Representative: Shih- Chien, Yang			V	V		V	V	V	V	V	V	V		1
Tung Kuang Investment Co., Ltd. Representative: Hong-Hsiang, Lin			V			V	V	V	V	V	V	V		0
Lien Chang Electronic Co., Ltd. Representative: Ming-Feng, Yeh		V	V	V		V	V	V	V	V	V	V		1
Mao Yang Co., Ltd. Representative: Yung-Hsiang, Chang			V	V	V	V	V	V	V	V	V	V		0

Note: Please tick the corresponding boxes if directors or supervisors have been any of the following during the two years prior to being elected or during the term of office.

- 1. Not an employee of the Company or any of its affiliates.
- 2. Not a director or supervisor of the Company or any of its affiliates. The same does not apply, however, in cases where the person is an independent director of the Company, its parent company, or any subsidiary in which the Company holds, directly or indirectly, more than 50% of the voting shares.
- 3. Not a natural-person shareholder who holds shares, together with those held by the person's spouse, minor children, or held by the person under others' names, in an aggregate amount of 1% or more of the total number of outstanding shares of the Company or ranking in the top 10 in holdings.
- 4. Not a spouse, relative within the second degree of kinship, or lineal relative within the fifth degree of kinship, of any of the persons in the preceding three subparagraphs.
- 5. Not a director, supervisor, or employee of a corporate shareholder that directly holds 5% or more of the total number of outstanding shares of the Company or that holds shares ranking in the top five in holdings.
- 6. Not a director, supervisor, officer, or shareholder holding 5% or more of the share, of a specified company or institution that has a financial or business relationship with the Company.
- 7. Not a professional individual who, or an owner, partner, director, supervisor, or officer of a sole proprietorship, partnership, company, or institution that, provides commercial, legal, financial, accounting services or consultation to the Company or to any affiliate of the Company, or a spouse thereof.
- 8. Not having a marital relationship, or a relative within the second degree of kinship to any other director of the Company.
- 9. Not been a person of any conditions defined in Article 30 of the Company Law.
- 10. Not a governmental, juridical person or its representative as defined in Article 27 of the Company Law.

### 3.2.2 Management Team

April 30, 2017

Title	Fitle Nationality		Date Effective	Shareho	olding	Spouse & Shareho		Shareho by Non Arrange	ninee	Experience (Education)	Other Position	Man Spot	agers wases or Vo Degree Kinshi	who are Within ees of p
				Shares	%	Shares	%	Shares	%			Title	Name	Relati on
President	ROC	Chwen-Jy, Chiu	2005.6.1	1,741,964	0.09%	16,987	0.001%	0	-	Master, University of Michigan, Ann-Arbor	Chairman of Taiwan Pelican Express Co.,Ltd	-	-	-
Vice President	ROC	George Lien	2001.8.1	783,130	0.04%	0	ı	0	ı	Master, Stevens Institute of Technology	Chairman of Information Technology Total Services Corp.	-	-	-
Assistant Vice President	ROC	Hong-Hsi ang, Lin	1998.8.21	2,161,893	0.11%	800,000	0.04%	0	ı	Master, University of Houston	Chairman of TECO Machine (Pte) Ltd	-	-	-
Assistant Vice President	ROC	Steven Chiang	2011.12.25	0	1	0	ı	0	ı	Ph.D, University of Florida	Chairman of TECO Technology (Vietnam) Co., Ltd.	-	-	-
Assistant Vice President	ROC	Pin Chang	2015.8.12	20,376	0.00%	0	-	0	-	National Tsing Hua University	Chairman of Hubbell-Taian Co.,Ltd	-	-	-
Assistant Vice President	ROC	K.R. Chen	2016.8.12	37,558	0.00%	955	0.00%	0		Chung Yuan Christian University	Director of Tecom			
Assistant Vice President	ROC	S.C. Lin	2017.1.1	1,193,245	0.06%	40,434	0.00%	0		National Taiwan University	Chairman of Teco Electro Devices Co., Ltd.			
Assistant Vice President	ROC	Kevin Yeh	2017.1.1	0	1	0	1	0		Boston University	Director of United View Global Investment Co.,Ltd			
Assistant Vice President	ROC	Albert Peng	2017.1.1	0	-	0	-	0		Master, University of Pittsburgh	Director of A-Ok Technical Co., Ltd.			
Assistant Vice President	ROC	Fei-Yuan, Kao	2017.1.1	30,589	0.00%	305	0.00%	0		Master, National Central University	Director & President of Wuxi Teco Precision Mechatronics Co., Ltd			

# 3.2.3 Remuneration of Directors, President and Vice President Remuneration of Directors (Including Independent Directors)

Unit: NT\$ thousands

				Remuneration									Relevant remuneration received by directors who are also employees										
			Base Com	npensation(A)	Severa	nce Pay(B)	Bonus to	Directors(C)	Allov	vances(D)	(A+B+0	nl remuneration C+D) to net ome(%)		Bonuses, and vances (E)	Severa	nce Pay (F)	Profi	it Sharing- E	mployee Bon	us (G)	(A+B+C+	otal compensation D+E+F+G) to net come(%)	Compensation paid to directors from an invested
Code	Title	Name	The company	Companies in the consolidated financial	The company	Companies in the consolidated financial	The company	Companies in the consolidated financial	The company	Companies in the consolidated financial	The company	Companies in the consolidated financial	The company	Companies in the consolidated financial	The company	Companies in the consolidated financial	The co	ompany	Compan consolidate stater Cash		The company	Companies in the consolidated financial	company other than the company's subsidiary
				statements		statements		statements	Dividend	Dividend	Dividend	Dividend		statements	, , ,								
1	Chairman	Tung Kuang Investment Co., Ltd. Representative: Chwen-Jy, Chiu																					
2	Managing Director	Chao-Kai, Liu																					
4	Managing Director  Managing Director	Cheng-Tsung, Huang Creative Sensor Inc. Representative: Yu-Ren, Huang																					
5	Managing & Independent Director	Chien-Yuan, Lin (Note1)																					
6	Independent Director	Jing-Shown, Wu					Total:	Total:	Total	Total:			Total:	Total:	Total:	Total:	Total:		Total:				
7	Independent Director	Ting-Wong Cheng (Note 2)	-	-	-	-	108,687	108,687	934	1,370	3.15%	3.16%	3,744	3,744	108	108	3,991	-	3,991		3.37%	3.39%	Yes
8	Director	Mao-Hsiung, Huang																					
9	Director	Po-Chih, Huang																					
9	Director	Hsien- Sheng, Kuo																					
10	Director	Yaskawa Electric Corporation. Representative: Hiroyuki Ougi																					
11	Director	Kuang Yuan Industrial Co., Ltd. Representative: Shih-Chien, Yang																					
12	Director	TongKuang Investment Co,Ltd Representitive: Hong-Hsiang, Lin																					
13	Director	Lien Chang Electronic Co., Ltd. Representative: Ming-Feng, Yeh																					
14	Director	Mao Yang Co., Ltd. Representative: Yung-Hsiang, Chang																					
16	Independent Director	Tain-Jy, Chen (Note 3)																					

Note1: Original Independent Director. Was Elected on 2016.6.16 as Managing Director.

Note 2: By-election was on June 16, 2016.

Note 3: Resigned on May 12, 2016.

Note 4: No actural retirees in 2015. The figures in this column refer to contribution to employee's pension account, no actual amount paid.

		Name of Direct	ctors(Note 1)	
	Total of (A	A+B+C+D)	Total of (A+B	B+C+D+E+F+G)
Bracket	The company	Companies in the consolidated financial statements (I)	The company	Companies in the consolidated financial statements (J)
Under NT\$ 2,000,000	5,6,7,16	5,6,7,16	5,6,7,16	5,6,7,16
NT\$2,000,000 ~ Under NT\$5,000,000				
NT\$5,000,000 ~ Under NT\$10,000,000	8,9, 10,11,12,13,14,15	8,9, 10,11,12,13,14,15	10,11,12,13,14,15	4,9, 10,11,12,13,14,15
NT\$10,000,000 ~ Under NT\$15,000,000	2,3,4	2,3,4	2,3,4,9	2,3,4,9
NT\$15,000,000 ~ Under NT\$30,000,000	1	1	1,8	1,8
NT\$30,000,000 ~ Under NT\$50,000,000				
NT\$50,000,000 ~ Under NT\$100,000,000				
Over NT\$100,000,000				
Number of Directors	16	16	16	16

Note 1: Shown by code of Directors in the previous table

### **Compensation of President and Vice President**

Unit: NT\$ thousand

			i	Salary(A)	Seve	erance Pay (B)	Bonuses	and Allowances	Profit	Sharing- E	mployee B	Sonus (D)	(A+F	otal compensation B+C+D) to net ncome(%)	Compensation paid to the president and vice president from an
Code	Title	Name	The company	Companies in the consolidated financial	The company	Companies in the consolidated financial	The company	Companies in the consolidated financial	The co	mpany	cons	nies in the olidated statements	The company	Companies in the consolidated financial	invested company other than the
				statements		statements		statements	Cash	Stock	Cash	Stock		statements	company's subsidiary
1	President	Chwen-Jy, Chiu													
2	Vice President	George Lien													
4	Executive Consultant	Hong-Hsiang, Lin													
5	Assistant Vice President	S.C Lin	Total	Total	Total	Total	Total	Total	Total		Total		1.65%	1.69%	Yes
6	Assistant Vice President	Steven	18,074	18,074	1,596	1,596	21,799	22,977	16,043	-	16,043	-	1.05%	1.09%	ies
		Chiang													
7	Assistant Vice President	Pin Chang													
8	Assistant Vice President	K.R Chen (Note)													

Note: Assistant Vice President K.R Chen was on board on August 12 2016

	Name of Preside	ent and Vice President (Note 1)
Bracket	The company	Companies in the consolidated financial statements
Under NT\$ 2,000,000		
NT\$2,000,000 ~ under NT\$5,000,000	7	7
NT\$5,000,000 ~ under NT\$10,000,000	2,3,4,5,5,6	2,3,4,5,6
NT\$10,000,000 ~ under NT\$15,000,000		
NT\$15,000,000 ~ under NT\$30,000,000	1	1
NT\$30,000,000 ~ under NT\$50,000,000		
NT\$50,000,000 ~ under NT\$100,000,000		
Over NT\$100,000,000		
Number of Executives	7	7

Note 1: Shown by code of Executives in the previous table

### **Employee Bonus to Executive Officers**

2016.12.31/ Unit: NT\$ thousand

			Employee Bonus	Employee		Ratio of Total
	Title	Name	- in Stock	Bonus	Total	Amount to Net
			(Fair Market Value)	- in Cash		Income (%)
	President	Chwen-Jy, Chiu				
	Vice President	George Lien				
	Executive	Hong-Hsiang,				
	Consultant	Lin				
	Assistant Vice	S.C. Lin				
	President					
Executive	Assistant Vice	Steven Chiang		Total	Total	0.46%
Officers	President	5		16,094	16,094	
	Assistant Vice	Pin Chang				
	President	I iii Chang				
	Assistant Vice	K.R. Chen				
	President	K.K. Chell				
	Assistant Vice	Kevin Yeh				
	President	Keviii 1 eli				

# 3.2.4 Comparison of Remuneration for Directors, Presidents and Vice Presidents in the Most Recent Two Fiscal Years and Remuneration Policy for Directors, Supervisors, Presidents and Vice Presidents

Unit: NT\$ thousand

Year	Total remuneration paid to directors, presidents and vice presidents	Ratio of total remuneration paid to directors, presidents and vice presidents to net income (%)
2016	193,236	5.55%
2015	194,118	4.77%

The company's compensations are set according to levels offered by peers for the same positions, responsibilities of the positions, and their contribution to the company in achieving its business goal. The determination of compensations is based on the company's guidelines for performance and compensations, which take into account the company's overall business performance, achievement of an employee's personal performance goal, and his/her contribution to the corporate performance, in order to reach reasonable levels of compensation. Year-end bonus is paid out according to a fixed share of net profits, which can only be changed by a resolution of the board of directors.

### 3.3 Implementation of Corporate Governance

### 3.3.1 Board of Directors

A total of 8 meetings of the board of directors were held in 2016, director attendance was as follows:

Title	Name	Attendance in Person	By Proxy	Attendance rate (%)	Remarks
Chairman	Tung Kuang Investment Co., Ltd. Representative: Chwen-Jy, Chiu	8	0	100 %	
Managing Director	Tong Ho Gloabl Investment Co., Ltd Representative: Chao-Kai, Liu	8	0	100%	
Managing Director	Cheng-Tsung, Huang	5	3	63%	
Managing Director	Creative Sensor Co., Ltd. Representative: Yu-Ren Huang	8	0	100%	
Managing & Independent Director	Chien-Yuan, Lin	8	0	100%	Re-election as managing director (re-elected on 2016.6.16) Should attend 8 times
Independent Director	Jing-Shown, Wu	7	1	88%	
Independent Director	Ting-Wong, Cheng	4	0	100%	Newly Elected (re-elected on 2016.6.16) Should attend 4 times
Director	Mao-Hsiung, Huang	8	0	100 %	
Director	Po-Chih, Huang	8	0	100 %	
Director	Hsien- Sheng, Kuo	7	1	88%	
Director	Yaskawa Electric Corporation. Representative: Hiroyuki Ougi	5	3	63%	
Director	Kuang Yuan Industrial Co., Ltd. Representative: Shih- Chien, Yang	8	0	100%	
Director	Tung Kuang Investment Co., Ltd. Representative: Hong-Hsiang, Lin	8	0	100%	
Director	Lien Chang Electronic Co., Ltd. Representative: Ming-Feng, Yeh	8	0	100%	
Director	Mao Yang Co., Ltd. Representative: Yung-Hsiang, Chang	6	2	75%	
Independent Director	Tain-Jy, Chen	3	1	75 %	Resigned (re-elected on 2016.5.12) Should attend 4 times

#### Other mentionable items:

<sup>1.</sup> If there is the following situation referred to the operation of Board of Director, the date of Board meeting, period, contents of the case, opinion of all Independent Director, and company's respond toward Independent Director should be parrated.

<sup>(1)</sup> Article 14-3 of Securities and Exchange Act: None

<sup>(2)</sup> The resolution about the objection or reservations of Independent Director which was record or written proclamation

i. 24-14 Board Meeting: 2016.12.23

Contents of the case: Amendment to Ethical Corporate Management Best Practice Principles Opinion of

Independent Director: Ting-Wong, Cheng suggested to include Ethical Corporate Management Best Practice Principles into Annual Auditting Plan, and other Independent Directors have no comments.

How the company handled Independent Director's suggestion: The company's Audit Division included Ethical Corporate Management Best Practice Principles into Annual Auditting Plan based upon Independent Director's suggestion.

Resolution: All directors who took part in the meeting passed the case without objection.

#### 2. The implemention of Directors' avoidance of motions in conflict of interest:

i. 24-7 Board Meeting: 2016.3.21

Director's Name: Yu-Ren Huang (Managing Director), Po-Chih Huang (Director), Ming-Feng, Yeh (Director) Contents of the case: Donation to "TECO Technology Foundation" for various events in 2016.

Reason for avoidance of conflict of interest and the status of voting: Since the aforementioned managing director also serves as director, they left the meeting and abstained from taking part in the voting. Other directors passed the case without objection.

#### ii. 24-8 Board Meeting: 2016.4.12

Director's Name: Chwen-Jy, Chiu (Chairman), Chao-Kai, Liu (Managing Director), Mao-Hsiung, Huang (Director) Contents of the case: Plan to solicit strategic shareholders via release of Qingdao TECO Century Advanced High-tech's equity stakes and acknowledgement of capital increment

Reason for avoidance of conflict of interest and the status of voting: Chwen-Jy Chiu is the supervisor of Qingdao TECO Century, abstained from the discussion and voting for the case based upon interest conflict, and presided over by independent director, Chien-Yuan, Lin became deputy chairman. Chao-Kai Liu and Mao-Hsiung Huang are the directors of Qingdao TECO Century, abstained from the discussion and voting for the case based upon interest conflict. Resolution: The case was approved by a meeting of the board of directors, presided over by independent director, Chien-Yuan, Lin, who consulted other attending directors, none whom objected the case.

Director's name: Chwen-Jy, Chiu (Chairman), Chao-Kai, Liu (Managing Director), Hong-Hsiang, Lin (Director) Contents of the case: Plan to supply Motovario S.p.A with endorsement guarantee

Reason for avoidance of conflict of interest and participation in voting: Chwen-Jy Chiu is the chairman of Motovario S.p.A, abstained from the discussion and voting for the case based upon interest conflict, and presided over by independent director, Chien-Yuan, Lin. Chao-Kai, Liu and Hong-Hsiang, Lin is the directors of Motovario S.p.A, abstained from the discussion and voting for the case based upon interest conflict.

Resolution: The case was approved by a meeting of the board of directors, presided over by independent director, Chien-Yuan, Lin, who consulted other attending directors, none whom objected the case.

Director's name: Chwen-Jy, Chiu (Chairman), Chao-Kai, Liu (Managing Director), Yu-Ren Huang (Managing Director), Mao-Hsiung, Huang (Director), Ming-Feng, Yeh (Directors), Hong-Hsiang, Lin (Director)

Contents of the case: Plan to keep supplying subsidiaries and overseas affiliates with endorsement guarantee

Reason for avoidance of conflict of interest and participation in voting: Chwen-Jy Chiu is the director of An-Tai International Investment (Singapore) Co., Ltd., GD TECO Taiwan Co., Ltd., TECO Electric Europe Limited, TECO International Investment Co., Ltd., Qingdao TECO Precision Mechatronics Co., Ltd, TECO EMM S.r.l, CEO of Sankyo Co., Ltd. and Asia Innovative Technology (Xiamen) Co., Ltd, supervisor of TaiwanGlass, abstained from the discussion and voting for the case based upon interest conflict, and presided over by independent director, Chien-Yuan, Lin. Chao-Kai, Liu is the director of TECO International Investment Co., Ltd., Asia Innovative Technology (Xiamen) Co., Ltd, Qingdao TECO, ECO EMM S.r.l. Yu-Ren Huang is director of Sankyo Co, Ltd. Mao-Hsiung, Huang is the chairman of An-Tai International Investment Co., Ltd., and TECO International Investment Co., Ltd., chairman of Sankyo Co, Ltd., director of Taiwan Glass, and Asia Innovative Technology (Xiamen) Co., Ltd. Ming-Feng, Yeh is the director of TECO International Investment Co., Ltd.. Hong-Hsiang, Lin is the director of TECO Electric Europe Limited and Middle East Teco. The above directors were abstained from the discussion and voting for the case based upon interest conflict.

Resolution: The case was approved by a meeting of the board of directors, presided over by independent director, Chien-Yuan, Lin, who consulted other attending directors, none whom objected the case.

Director's name: Chwen-Jy, Chiu (Chairman), Chao-Kai, Liu (Managing Director), Mao-Hsiung, Huang (Director),

Hong-Hsiang, Lin (Director)

Contents of the case: Provision of loans among the company and affiliates

Reason for avoidance of conflict of interest and participation in voting: Chwen-Jy, Chiu is the supervisor of Qingdao TECO Century, Director of TNL and Qingdao TECO, chairman of Asia Innovative Technology (Xiamen) Co., Ltd, abstained from the discussion and voting for the case based upon interest conflict, and presided over by independent director, Chien-Yuan, Lin. Chao-Kai, Liu is the chairman of Qingdao TECO Century, Director of TNL, Asia Innovative Technology (Xiamen) Co., Ltd and Qingdao TECO. Mao-Hsiung, Huang is the Director of Qingdao TECO Century and Director of Asia Innovative Technology (Xiamen) Co., Ltd. Hong-Hsiang, Lin is Director of TNL. The above directors were abstained from the discussion and voting for the case based upon interest conflict.

Resolution: The case was approved by a meeting of the board of directors, presided over by independent director, Chien-Yuan, Lin, who consulted other attending directors, none whom objected the case. And authorize the chairman to handle related issue concerning loan interest rate adjustment.

#### iii. 24-11 Board Meeting: 2016.6.16

Director's Name: Ting-Wong Cheng (Independent Director)

Contents of the case: Motion for the appointment of an extra member of the third "compensations committee"

Reason for avoidance of conflict of interest and participation in voting: Ting-Wong Cheng was abstained from the discussion and voting for the case based upon interest conflict.

Resolution: The case was approved by a meeting of the board of directors, presided over by chairman.

#### iv. 24-12 Board Meeting: 2016.8.12

Director's Name: Mao-Hsiung, Huang (Director), Ting-Wong Cheng (Independent Director)

Contents of the case: Plan to divest long term shareholding of the company

Reason for avoidance of conflict of interest and participation in voting: Mao-Hsiung, Huang is the director of momo.com Inc. Ting-Wong Cheng is independent director of Asia Pacific Telecom. The above directors were abstained from the discussion and voting for the case based upon interest conflict.

Resolution: The case was approved by a meeting of the board of directors, presided by chairman, who consulted other attending directors, none whom objected the case.

#### v. 24-13 Board Meeting: 2016.11.14

Director's Name: Chwen-Jy, Chiu (Chairman), Mao-Hsiung, Huang (Director)

Contents of the case: Plan to supply TG TECO Vacuum Insulated Glass Corporation with Endorsement guarantee.

Reason for avoidance of conflict of interest and participation in voting: Chwen-Jy, Chiu is the supervisor of TG TECO Vacuum Insulated Glass Corporation, abstained from the discussion and voting for the case based upon interest conflict, and presided over by independent director, Ting-Wong, Cheng. Mao-Hsiung, Huang is the director of TG TECO Vacuum Insulated Glass Corporation, abstained from the discussion and voting for the case based upon interest conflict.

Resolution: The case was approved by a meeting of the board of directors, presided over by independent director, Ting-Wong, Cheng, who consulted other attending directors, none whom objected the case.

Director's Name: Mao-Hsiung, Huang (Director)

Contents of the case: Plan to do equity disposal of Hangzhou XIZI-IUK Parking System Co., Ltd.

Reason for avoidance of conflict of interest and participation in voting: Mao-Hsiung, Huang is the director of Hangzhou XIZI-IUK Parking System Co., Ltd., and abstained from the discussion and voting for the case based upon interest conflict.

Resolution: The case was approved by a meeting of the board of directors, presided by chairman, who consulted other attending directors, none whom objected the case.

#### vi. 24-14 Board Meeting: 2016.12.23

Director's Name: Mao-Hsiung, Huang (Director)

Contents of the case: Plan to suggest Tong-An Assets Management & Development Co., Ltd., to divest shareholding of Straits Construction Investment (Holdings) Ltd

Reason for avoidance of conflict of interest and the status of voting: Mao-Hsiung, Huang is the director of Straits Construction Investment (Holdings) Ltd, and abstained from the discussion and voting for the case based upon interest conflict.

Resolution: The case was approved by a meeting of the board of directors, presided by chairman, who consulted other attending directors, none whom objected the case.

#### 3. Measures taken to strengthen the functionality of the Board:

#### (1) Enhance information transparency

- i. To meet the global trend in corporate governance and cope with the development of issues attracting social concern in recent years, the board of directors resolved to revise the company's "Corporate Governance Best Practice Principles" on March 20, 2015, in reference to the revised exemplary "Corporate Governance Best Practice Principles for TWSE/GISM Listed Companies," publicized by Taiwan Stock Exchange on Dec. 31, 2014. The board of directors resolved on Dec. 24, 2016 to revise the company's "practical guidelines for corporate governance," in line with the instruction of Taiwan Stock Exchange (letter No. 1050018981, Sept. 30, 2016) and in reference to G20/OECD principles on corporate governance, published in 2015.
- ii. In line with policy of the Financial Supervisory Commission mandating certain enterprises to compile corporate social responsibility report and the requirement of the criteria for the second corporate-governance evaluation, the board of directors resolved to formulate the company's "Corporate Social Responsibilities Best Practice Principles" on March 20, 2015, in reference to the revised exemplary "Corporate Social Responsibilities Best Practice Principles" publicized by Taiwan Stock Exchange on November 7, 2014. The board of directors resolved on Dec. 24, 2016 to revise the company's "practical guidelines for corporate social responsibility," in line with the instruction of Taiwan Stock Exchange (letter No. 1050014103, July 28, 2016) and in reference to revision of 2015 edition of principles on corporate governance, passed by OECD meeting in Ankara, Turkey, in Sept. 2015.
- iii. The board of directors resolved on Dec. 24, 2016 to formulate the company's "operational procedure for applying to suspend and resume stock trading," in line with revised "handling procedure for verification and publication of major messages of listed companies" (Taiwan Stock Exchange letter No. 1041803064, July 13, 2015), on top of revising the company's "internal control system" accordingly. The board of directors resolved on De. 24, 2016 to revise the company's "operational procedure for applying to suspend and resume stock trading," in line with the instruction of Taiwan Stock Exchange (letter No. 1050016280, Aug. 19, 2016 and letter No. 1050004677, March 25, 2016). The revision calls for the company to post major messages "two hours before the starting of next trading session" and adjustment of the time for applying to suspend stock trading.
- The board of directors resolved on Aug. 14, 2014 to formulate "guidelines for integrity-oriented management," in order to build a corporate culture based on integrity-oriented management and strengthen corporate governance, according to corporate-governance norms and the instruction of Taiwan Stock Exchange (letter No. 0990026534). The board of directors resolved on Dec. 24, 2016 to revise the "guidelines for integrity-oriented management," calling for formulation of the company's policy, as well as precautionary program, in pushing integrity-oriented management and designation of specialized unit for supervision and execution, on top of formulating "measures for handling reports on illegal, unethical, and dishonest behaviors." The move was in line with the effort of the Financial Supervisory Commission in pushing blueprint of corporate governance, which called for the establishment of a specialized unit, overseen by the board of directors directly, to formulate integrity-oriented management policy and precautionary program, in addition to the supervision of execution, as shown in the notification of Taiwan Stock Exchange (letter No. 1030022825, Nov. 7, 2014).
- v. According to the norms for corporate governance, the board of directors approved on Dec. 22, 2014 the company's "measures for the selection and evaluation of certified public accounts," according to which review of the independence and performance of CPAs must be carried out regularly, in order to strengthen corporate governance.

#### (2) Directors' obligation and duty for faithful attention

i. In order to materialize corporate governance, set specific performance goal for enhancing the functions and operating efficiency of the board of directors. In line with article 37 of the "practical guidelines for corporate governance of listed companies on the centralized and OTC markets," the board of directors resolved on Nov. 13, 2015 to formulate the company's "measures for evaluating the performance of the board of directors." Accordingly, at the end of a fiscal year, the secretariat of the board of directors would collect information on the

activities of the board of directors, issue questionnaires for self evaluation to be filled by directors, and record the results for submission to the board of directors for review and improvement. In fiscal 2015 and 2016, under the arrangement of the secretariat, "self evaluation of the performance of the board of directors" was completed. Evaluation items of the "self evaluation questionnaire of the board of directors" include 48 evaluation indicators in five major aspects, namely extent of participation in the company's operation, upgrading of the quality of the decision making of the board of directors, makeup and structure of the board of directors, selection and continuing study of directors, and internal control. The results, which were reported to the board of directors on March 21, 2016 and March 16, 2017, respectively, ascertained the good operating performance of the board of directors in fiscal 2015 and 2016, as they reached the evaluation standards for various evaluation items.

- ii. To ensure compliance of the behaviors of directors and managerial staffers with ethical standards, strengthen corporate governance, and abidance with the stipulation of the "Personal Information Protection Act" calling for legal compliance in the publication of personal information, as well as the regulation of the "Securities and Exchange Act" regarding the independence of directors and supervisors, in reference to the exemplary contents of the revised "formulation of guidelines for ethical behaviors by listed companies on the centralized and the OTC markets," publicized by the Taiwan Stock Exchange on Jan. 28, 2015, the board of directors resolved on March 20, 2015 to revise the company's "guidelines for the ethical behaviors of directors and managerial staffers."
- iii. Every year, the company arranges courses for study by directors regulators, helping them access related information, so as to uphold their core value and professional edge and capability. In fiscal 2016, all directors (including independent directors) completed sufficient hours of study, according to "key points for pushing study by directors and supervisors of companies listed on the centralized and the OTC markets."
- iv. According to article 39 of the "practical guidelines for corporate governance," take out liabilities insurance for directors covering their obligation for compensations associated with the execution of their duties during their term, so as to lower and diversify risk of major loss for the company and shareholders arising from mistakes or negligence of directors. Major contents of the liabilities insurance for directors, including insured amount, coverage, and premium, were reported to the board of directors on March 16, 2017.
- (3) The composition of board members is full of diversification
  - i. The board of directors resolved on April 24, 2014 to revise the company's "corporate charter" and "measures for the election of directors," calling for the nomination of candidates for directors (including independent directors), in line with article 192-1 of the "Company Act," which was approved by the 2014 shareholders' meeting. With the end of the term of the 23rd board of directors in 2015, the company first screened the qualifications and education/experience, as well as conditions regarding article 30 of the "Company Act," of the candidates recommended by shareholders and directors before the board of directors approved on April 28, 2015 "case regarding the screening of the qualifications of candidates for 24th directors and independent directors." The company publicized the screening results as reference for shareholders before the shareholders meeting on June 16, 2015 elected qualified directors.

#### 3.3.2 Audit Committee

The Company set up "Audit Committee" on June 15, 2012 to replace the original supervisor system. The committee consists of independent directors (three seats), who select one among them as the convener and chairman of its meeting, and functions according to the company's "organizational charter of audit committee," with the scope of its auditing covering the company's financial statement, the company's auditing and accounting policy and procedure, the company's internal-control system, major transactions in assets or derivatives, raising or issuance of securities, appointment and dismissal of, along with compensations for, certified public accountant(s), and appointment and dismissal of financial, accounting, and internal-auditing managers.

A total of 9 meetings of the Audit Committee were held in 2016, and the Audit Committee attendance was as follows:

Title	Name	Attendance in Person	By Proxy	Attendance rate (%)	Remarks
Convener & Chairman	Ting-Wong, Cheng	4	0	100%	Newly Elected (re-elected on 2016.6.16) rould attend 4 time
Member	Jing-Shown, Wu	9	0	100 %	
Member	Chien-Yuan, Lin	9	0	100%	
Member	Tian-Jy Chen	4	0	100 %	Resigned (resigned on 2016.5.12) Should attend 4 times

#### Other mentionable items:

- 1. If there is the following situation referred to the operation of Audit Committee, the date of Audit Committee meeting, period, contents of the case, opinion of all members, and company's respond toward Audit Committee members should be narrated
- i. Items specified in article 14-5 of Securities and Exchange Act: Please see the following charts
- ii. Other items resolved by the audit committee member with support of two thirds of directors but without approval of the auditing committee.: None

Board Meeting	Contents of the case and follow-up	Article 14-5 of Securities and Exchange Act	Other items resolved by the audit committee member with support of two thirds of directors but without approval of the auditing committee						
	Discussion about business report, individual financial statements and consolidated financial statements	v							
24-7	Discussion about disposition of net income	v							
Board Meeting 2016.3.16	Internal audit report and self assesment of internal control								
2010.3.10	Case of 2016 Due Date Quota of Financial Institution								
	The Resolution of Audit Committee (2016.3.16):	•							
	How the company handle opinion of Audit Com	•	attendee directors						
	Plan to solicit strategic shareholders via release	v							
	of equity stakes of Qingdao TECO Century and								
	acknowledgement of capital increment								
24-8	Plan to supply Motovario S.p.A with endorsement guarantee								
Board Meeting	Plan to keep supplying subsidiaries and	V							
2016.4.12	overseas affiliates with endorsement guarantee								
	Lending of Capital of the company and affiliates								
	The Resolution of Audit Committee (2016.1.18, 3.16, and 4.12 ): Passed by all members								
	How the company handle opinion of Audit Com	•	attendee directors						
24-11	Plan to take part in capital increased by cash of	v							
Board Meeting	TG TECO Vacuum Insulated Glass Corporation								
2016.6.16	The Resolution of Audit Committee (2016.6.13 ): Passed by all members								
	How the company handle opinion of Audit Com		attendee directors						
	Plan to divest long term shareholding of the company								
24-12	Plan to adjust credit line between financial institution								
Board Meeting 2016.8.12	Discussion about lending of capital with the affiliates	v							
2010.6.12	Discussion about capital increased by cash of	v							
	construction in Binh Dong Province Vietnam								
	and TECO Technology (Vietnam) Co., Ltd.								
	The Resolution of Audit Committee (2016.8.8):	Passed by all member	ers						
	How the company handle opinion of Audit Com	mittee: Passed by all	attendee directors						
	Discussion about CPA's independence and	v							
	performance								
	Plan to supply TG TECO Vacuum Insulated	v							
24-13	Glass Corporation with endorsement guarantee								
Boarding Meeting	Plan to do equity disposal of Hangzhou	V							
2016.11.14	XIZI-IUK Parking System Co., Ltd								
2010.11.17	Discusion about investment of solar equipment	v							
	installment on the roof								
	The Resolution of Audit Committee (2016.11.8):								
	How the company handle opinion of Audit Com-	mittee: Passed by all	attendee directors						

Board Meeting	Contents of the case and follow-up	Article 14-5 of Securities and Exchange Act	Other items resolved by the audit committee member with support of two thirds of directors but without approval of the auditing committee					
	Discussion of divest equity of Template:O-bank	v						
	Plan to suggest Tong-An Investment divest equity of Straits Construction Investment	v						
	Internal audit report and audit plan for 2017	v						
	Discussion amendment to "Procedure of application about stop and reinstate trading"	v						
24-14	Discussion amendment to "Corporate Social Responsibility Best Practice Principles"	V						
Boarding Meeting 2016.12.23	Discussion amendment to "Articles of Incorporation"	V						
	Discussion amendment to "Ethical Corporate Management Best Practice Principles"	V						
	Discussion about adjustment of employees who are in charge of derivative and stock trading	V						
	The Resolution of Audit Committee (2016.12.16): Passed by all members							
	How the company handle opinion of Audit Comr	nittee: Passed by all	attendee directors					

2. The avoidance of Independent Director due to interest conflict

24-12 Board Meeting: 2016.8.12

Director's Name: Ting-Wong Cheng (Independent Director)

Contents of the case: Plan to divest long term shareholding of the company

Reason for avoidance of conflict of interest and participation in voting: Ting-Wong Cheng is independent director of Asia Pacific Telecom. The above directors were abstained from the discussion and voting for the case based upon interest conflict.

- 3. The communication between independent director, internal audit chief and CPA
- (1) Communications method of independent directors with internal auditing chief and certified public accountants: The company has put in place direct contact channel for independent directors to communicate with internal auditing chief and certified public accounts. In line with the regulation of the regulator, the company audits its finance and business status regularly and communicates directly with administrative unit and governing unit.
  - i. The company's internal auditing chief delivers internal auditing report at the quarterly meeting of the auditing committee, covering status of the execution of auditing operation and improvement and tracking, as well as effect, of the audited defects. In addition to delivery of written auditing report to independent directors monthly, internal auditing chief also makes specific business reports on the suggestion of any independent director.
  - ii. After completing the auditing of the semiannual and annual financial statements, the company's contracted certified public account reports the result of the auditing or checking of the financial statements of the company and its subsidiaries, both domestic and overseas ones, at the auditing committee, as well as other legally required communications items.
- (2) Independent Director and internal audit chief have good communication, and independent directors have no suggestions. Communication issues are showed as follows.

suggestions. Comm	idification issues are showed as follows.
Audit Comittee	Issue
2.7.2016.2.16	Report for 2015 Internal Audit
2-7 2016.3.16	2015 Internal Audit Self Evaluation (Announcement of Internal Control)
2-9 2016.5.5	Report for 2016 1Q Internal Audit
2-12 2016.8.8	Report for 2016 2Q Internal Audit
2-14 2016.12.16	Report for 2016 3Q Internal Audit
(3) Independent Direct	or and CPA have good communication, and independent directors have no suggestions. Summary of
communication issu	ues are showed as follows.
Audit Comittee	Issue
	Report for 2015 consolidate and individual financial statements and audit result of internal
2-7 2016.3.16	control

The effect resulted from updated IFRS, regulations and tax law

Board Meeting	Contents of the case and follow-up	Article 14-5 of Securities and Exchange Act	Other items resolved by the audit committee member with support of two thirds of directors but without approval of the auditing committee					
	Report for 2016 1H consolidate finar	cial statement and su	ggestion toward internal control					
2-12 2016.8.8	Suggestion toward internal control	Suggestion toward internal control, and the effect resulted from important accounting						
	estimate and updated tax law	estimate and updated tax law						

## 3.3.3 Corporate Governance Execution Status and Deviations from "Corporate Governance Best-Practice Principles for TWSE/GTSM Listed Companies"

COVOITIGITOC BOOK I	. 40		Principles for TWSE/GTSWLEIS	tou oompamoo
			Implementation status	Discrepancy with
Items	Yes	No	Summaried Explanation	"Corporate Governance Best-Practice Principles for TWSE/GTSM Listed Companies " and reasons
A. Whether the company has	V		The company's 21th board of directors already	Compliance with
formulated and publicized			approved the company's "Corporate	"Corporate Governance
"Corporate Governance Best			Governance Best Practice Principles" at its	Best-Practice Principles
Practice Principles", according to			13th meeting (March 25, 2008) and also made	for TWSE/GTSM Listed
"Corporate Governance Best			four amendaments by Boeard of directos from	Companies "
Practice Principles for			2013 to 2016, which has been posted on the	
TWSE/GTSM Listed Companies"			Market Observation Post System and the company's website.	
B. The company's shareholding structure and shareholders' equity a. Whether the company has formulated and implemented internal procedure for handling suggestions, questions, disputes, and litigation of shareholders.	V		The company has installed stock-affairs unit, which handles shareholders' suggestions or disputes, among others.	a. Compliance with  "Corporate Governance Best-Practice Principles for TWSE/GTSM Listed Companies".
b. Whether the company has got hold of the list of major shareholders and their ultimate controllers.			b. The company has got hold of the list of major shareholders and their ultimate controllers, which is updated regularly.	b. Compliance with  "Corporate Governance Best-Practice Principles for TWSE/GTSM Listed Companies".
c. Whether the company has established and implemented risk-management and firewall mechanism pertaining to affiliates.			c. The company has distinct relationship of rights and obligations with affiliates, in terms of personnel, assets, and financial management, and regularly audits the accounting and internal control system of affiliates, on top of putting in place adequate risk-management mechanism and firewall.	c. Compliance with "Corporate Governance Best-Practice Principles for TWSE/GTSM Listed Companies".
d. Whether the company has formulated internal norms forbidding the company's insiders to take advantage of unpublicized information in trading in securities.			d. The company has formulated internal norms forbidding insiders to take advantage of unpublicized information in trading in securities.	d. Compliance with "Corporate Governance Best-Practice Principles for TWSE/GTSM Listed Companies".
C. Composition and duties of the	V			
board of directors			a. In line with the policy of membership	a. Compliance with
a. Whether the board of directors has formulated and achieved			diversification for the board of directors, as	"Corporate Governance
diversification for the			stipulated in the "practical guidelines for corporate governance." Include but not	Best-Practice Principles for TWSE/GTSM
composition of its membership.			restrict the following 2 standards:	Listed Companies"
composition of its membership.			i. Basic condition: sex, age, nationality and	Listed Companies
			culture	
	1			

			Implementation status	Discrepancy with
			*	"Corporate Governance
Items				Best-Practice Principles
	Yes	No	Summaried Explanation	for TWSE/GTSM Listed
				Companies " and reasons
b. Whether the company has			ii. Professional knowledge and skill:	1
installed on its own various			professional background (such as law,	
functional committees other			accounting, industry, finance, marketing	
than the compensations			and technology), professional skill and	
committee and the auditing			industrial experience. There is one	
committee.			female director and two Japanese	
			director sitting on the company's 24th	
			board of directors, which has 15 seats	
			(including three for independent	
			directors), with a three-year term, which	
			can be continued via reelection.	
c. Whether the company has			Members of the board of directors are all	
formulated measures and			outstanding figures in industry and	
methods for the evaluation of			academia, with abundant experience in	
the performance of the board of			corporate governance and industrial	
directors and carryout regular			technologies, as well as expertise in	
performance evaluation every			money, finance, accounting, and law.	
year.				
d. Whether the company has			b. The company already approved the institution	b. Compliance with
regularly evaluated the			of the "compensations committee" at the 13 <sup>th</sup>	"Corporate Governance
independence of certified public			meeting of the 22th board of directors (Aug.	Best-Practice Principles
accountants.			22, 2011) and the "audit committee" at the	for TWSE/GTSM
			first meeting of the 23th board of directors	Listed Companies"
			(June 15, 2012), but has yet to institute other	
			functional committees.	
			c. According to its organizational charter, the	c. Compliance with
			company's salary and compensations	"Corporate Governance
			committee convenes regularly to evaluate the	Best-Practice Principles
			performance of the board of directors every	for TWSE/GTSM
			year. In order to materialize corporate	Listed Companies"
			governance and clearly delineate	
			performance objective, for enhancing the	
			function and operating efficiency of the	
			board of directors, the board of directors	
			resolved to formulate the company's	
			"measures for evaluating the performance of	
			the board of directors" on November 13,	
			2015, in line with the stipulation of article 37	
			of "Corporate Governance Best Practice	
			Principles for TWSE/GTSM Listed	
			Companies" At the end of every year, the	
			secretariat of the board of directors would	
			collect information on the activities of the	
			board of directors and issue questionnaires	
			for self evaluation before recording the	
			evaluation results and reporting them to the board of directors for review and	
			improvement. 2015 Evaluation Report was	
			summited in BOD meeting on March 21	
			2016. All items are well performed and the	
			company's BOD operated well in 2015 and	
			2016.	
			d. The 23rd board of directors also approved at	d Compliance with
			its 19th meeting Dec. 22, 2014) the	"Corporate Governance
			company's "measures for the selection and	Best-Practice Principles
			Tompany of measures for the selection and	Zest Tractice Timespies

			Implementation status	Discrepancy with
			1	"Corporate Governance
Items	3.7	N.T	0 15 1 4	Best-Practice Principles
	Yes	No	Summaried Explanation	for TWSE/GTSM Listed
				Companies " and reasons
			evaluation of certified public accounts,"	for TWSE/GTSM
			calling for regular review of the	Listed Companies"
			independence and adequacy of certified	•
			public accountants. The company's financial	
			and accounting units evaluated CPAs Chang	
			Min-hui and Tseng Hui-chin of PwC Taiwan	
			according to the CPA evaluation scale (note	
			2) and ascertained their conformance to the	
			company's evaluation standards, in terms of	
			independence and suitability, proving their	
			qualification to become the company's	
			contracted CPA, finding which was approved	
			by the 24th board of directors at the fifth	
			meeting (Nov. 13, 2015) and the 13th	
			meeting (Nov. 14, 2016)	
D. Does the listed company assign a	V		In line with article 3-1 of "practical guidelines	Compliance with
department for corporate			for corporate governance," the company set up	"Corporate Governance
governance or a staff in charge of			"corporate governance center" in July 2015,	Best-Practice Principles
related issues (include but not			with major responsibilities including:	for TWSE/GTSM Listed
restrict providing directors and			· ·	Companies "
supervisors with information to			board of directors according to	
conduct business, holding board			law/regulation: Notify all directors seven	
meeting, AGM, registration and			days in advance and provide related	
updated registration for the			data, to facilitate their understanding of	
company, composing meeting minutes for board meeting and			items on the agenda; remind directors	
AGM based upon the regulation			avoiding interest of conflict, should the items be related to their interests or the	
AGW based upon the regulation			interests of legal entities they represent;	
			distribute minutes for the meeting within	
			20 days.	
			ii. Arrangement of shareholders' meeting	
			according to law/regulation: Register	
			date for shareholders' meeting by legal	
			deadline, produce and submit notice,	
			manual, and minutes of the meeting by	
			deadline, and change corporate	
			registration after revision of corporate	
			charter or election of directors and	
			supervisors.	
			iii. Every year, the secretariat of the board	
			of directors arranges "performance	
			evaluation of the board of directors," via	
			"self evaluation of the board of	
			directors," and has commissioned	
			outside independent institutions or	
			experts/scholars to carry out the	
			evaluation at least once every three years	
			starting 2015.	
			iv. Oversee the establishment of	
			"administrative platform for corporate	
			governance," in order to integrate and	
			track various corporate-governance indicators and have a firm grip of the	
			progress of corporate governance.	
			Starting from the company's vision for	
	l		Sarang from the company's vision for	

			Implementation status	Discrepancy with
			Imprementation states	"Corporate Governance
Items	Yes	No	Summaried Explanation	Best-Practice Principles for TWSE/GTSM Listed Companies " and reasons
			corporate governance and based on the evaluation indicators of the "corporate governance evaluation," drafted by the Taiwan Stock Exchange, the platform reviews regularly, alongside various related units, various corporate-governance items, sets various corporate-governance goals, and tracks the execution, as well as results, of various corporate-governance items by units in charge, so as to sustain performance.  v. Handle related issue about investor relations: investor relations team provides AGM information, material information announcement, financial statements, presentation material about finance and operation, information about domestic and overseas conferences.	
E. Whether the company has established communications channel for stakeholders (include but not restrict shareholders, employees, customers and suppliers) and dedicated sector for stakeholders on its website, in addition to responding properly to key issues on corporate social responsibility concerned by stakeholders.	V		The company has kept a good and smooth communications channel for corresponding banks and other creditors, staffers, consumers, suppliers, communities, and other stakeholders, in order to respect and uphold their legal interests.	Compliance with "Corporate Governance Best-Practice Principles for TWSE/GTSM Listed Companies "
F. Whether the company has entrusted professional stock-affairs agent to handle shareholder' meeting.	V		The company has entrusted professional stock-affairs agent to handle shareholders' meeting.	Compliance with "Corporate Governance Best-Practice Principles for TWSE/GTSM Listed Companies"
G. Information publication a. Whether the company has installed website for publication of information on finance, business, and corporate governance.  b. Whether the company has publicized information via other methods (such as installation of English-language website, designations of persons in charge of collection and publication of company information, materialization of the system of spokesman, and posting of the process of investors' conference on the company website).	V		<ul> <li>a. The company institutes website for disclosing the status of finance and corporate governance. The address of the corporate website: www.teco.com.tw</li> <li>b. The company institutes English-language website (http://www.teco.com.tw/en_version/index.a sp), designates specific persons for the collection and disclosure of corporate information, and implements spokesperson's system.</li> </ul>	a. Compliance with "Corporate Governance Best-Practice Principles for TWSE/GTSM Listed Companies"  b. Compliance with "Corporate Governance Best-Practice Principles for TWSE/GTSM Listed Companies"

			Implementation status	Discrepancy with
	<u> </u>		Implementation status	"Corporate Governance
Items	•			Best-Practice Principles
	Yes	No	Summaried Explanation	for TWSE/GTSM Listed
				Companies " and reasons
H. Whether the company has other	V		a. The company has formed labor union, which	Compliance with
information conducive to			convenes regulation and communication with	"Corporate Governance
understanding the status of			the management, so as to uphold the interest	Best-Practice Principles
corporate governance (including,			of employees. Regarding investor	for TWSE/GTSM Listed
but not limited to, staffers'			relationship, the company has established a	Companies"
interests, concern for staffers,			specialized unit for regular disclosure of the	
investor relationship, supplier			company's key business information, thereby	
relationship, stakeholders' rights,			enhancing transparency of corporate	
advanced study of directors and			information, as well as feedback mechanism	
supervisors, execution of			allowing investors to express their opinions	
risk-management policy and			on corporate development. The company also	
criteria for risk assessment,			actively takes part in investors' conference,	
execution of customer policy, and			informing investors of the company's current	
taking out of liabilities insurance			operational status and development plan.	
for directors, and supervisors.			b. Attendance of directors in the meetings of	
			board of directors is good and the percentage	
			of attendance on person is about 90.63% in	
			2016.	
			c. In 2016, the company's directors undertook	
			102 hours of advanced study, and managerial	
			staffers 48 hours. d. The company has taken out liabilities	
			insurance for directors and supervisors since	
			1999 to decrease and diversify the risk	
			resulted from wrong decision or remissness	
			of the board. The insurance amount (US\$10	
			millions), range (whole board members), net	
			premium rates and insurance period were	
			reported in 24-15 Board meeting on March	
			24 2017.	
I. Please illustrate the improvement	V		1. The company was granted top 5% evaluation	Compliance with
based upon Corporate Governance			in corporate-governance evaluation for two	"Corporate Governance
Evaluation Result released by			years running in fiscal 2015 and 2016.	Best-Practice Principles
Taiwan Stock Exchage.			2. Regarding Procedure for Acquisition or	for TWSE/GTSM Listed
_			Disposal of Assets, the company has stipulated	Companies"
			standard procedure and improving project to	
			regulate subsidiaries, because of difference	
			between domestic and overseas regulation.	

### 3.3.4 Compensations Committee

(1) Information on Members of Compensations Committee

	Conditions	Whether or r working experie	Conformance to independency (note 2)								No. and an are			
Status	Name	Instructors or higher position in the fields of commerce, law, finance, accounting or other related departments at universities	Judges, prosecutors, lawyers, certified public accountants, or other related professionals or technicians with government licenses	Working experience in commerce, law, finance, accounting, or other related fields	1	2	3	4	5	6	7	8	Number of part-time positions on the compensations committees of other companies	Note
OringinalInd ependent Director	Tian-Jy, Chen	v			v	v	v	v	V	V	V	V	1	Resigned on 2016.5.12
Independent Director	Chien-Yuan, Lin	V			v	V	v	v	V	v	v	V	2	
New Independent Director	Ting-Wong, Cheng	V	v	V	v	v	v	v	v	v	v	V	1	Newly Elected 2016.6.16
Other	Charles Kau	Cil I D'	T. 1 . 1 . 1	v	V	V	V	V	V	V	v	V	0	

Note 1: Status would be filled as Director, Independent Director or Other..

Note 2: For members conforming the following conditions during the two years before the appointment or the term of the position, please give a check mark "\sqrt{"in} the black space under the code of various conditions:

- (1) Not an employee of the company or its affiliates
- (2) Not a director or supervisor of the company or its affiliates, excluding independent director set up by the parent company and subsidiary based upon Company Law or local reulations.
- (3) Not a shareholder owning over 1% stake in the company, in the names of himself/herself, the spouse, offspring before the age of majority, or others, or not one of the top-10 natural-person shareholders
- (4) Not spouse or relatives within second kinship or relatives of direct lineage within third kinship of the aforementioned three kinds of persons
- (5) Not director, supervisor, or employee of institutional shareholder owing over 5% stake in the company directly, or director, supervisor, or employee of the top-five institutional shareholders
- (6) Not director, supervisor, manager, or shareholder with over 5% stake of specific company or institution with financial or business dealing with the company
- (7) Not professionals providing commercial, legal, financial, and accounting services or consulting to the company or its affiliates; not owner, partner, director, manager, or spouse of such person of firms of sole proprietorship or partnership, companies, or institutions providing aforementioned services or consulting to the company and its affiliates
- (8) Without cases mentioned in various clauses of Article 30 of Company Law

- (2) Information on Members of Compensations Committee
  - A. There are three members in Compensations Committee
  - B. The term of the current committee: June 11, 2015 to June 10, 2018. The committee has met three times (A) in the recent year. The attendance and qualifications of committee members follow:

Title	Name	Number of attendance (B)	Number of attendance via proxy	Actual attendance rate (%) (B/A) (note)	Note
Original	Tian-Jy, Chen	1	0	100%	Resigned
Chairman					(2016.5.12)
New	Chien-Yuan, Lin	3	0	100%	Newly Elected
Chairman					as a chairman
					(2015.6.16)
Member	Ting- Wong, Cheng	2	0	100%	Newly Elected
					(2016.6.16)
Member	Charles Kau	2	1	66.7%	

#### Other items needing registration:

- In case the board of directors declines or modifies the suggestions of the compensations committee, specify the date, number, contents, and resolutions of the meeting of the board and its handling of the opinions of the compensations committee: None.
- 2. If a member opposes or has reservation, on record or in written form, about the resolutions of the compensations committee: None

### 3.3.5 Social Responsibility

Fulfillment of social responsibility: The company's system, measures, and fulfillment for events related to social responsibility, including environmental protection, communal participation, social contribution, social services, public benefits, consumer rights, human rights, and security and hygienic.

			Implement Status	Difference with
			Implement Status	"Corporate Social
Items	Yes	No	Summaried Explanation	Responsibilty Best Practice Principles for TWSE/GTSM-Listed Company"and reasons
A. Implementation of corporate	V		a. The company has stipulated "Corporate Social	No difference
governance			Responsibilty Best Practice Principles for	
a. Whether the company has			TWSE/GTSM-Listed Company," and reviewes	
formulated social			and improved its CSR performance in various	
responsibility policy or system and reviewed the			aspects when compling its CSR report. In addition, performance in key talent cultivation	
implementation result.			and training and development of green	
implementation result.			products was reviewed quarterly.	
			b. The company constantly gets hold of	
			information on courses on corporate social	
b. Whether the company has			responsibility and conducts training on	
held education and training			environment, vocational safety and related	
on social responsibility			laws/regulations every year, in addition to	
regularly.			providing timely related training for members	
			of the corporate responsibility committee and panel, in order to achieve consensus among	
			staffers and the vision of corporate	
			sustainability.	
			c.The company has instituted corporate social	
			responsibility committee. President is the	
c. Whether the company has			chairman, assistant vice presidents are	
instituted unit for pushing			members, directly subordinated by CSR	
fulfillment of corporate			working group. Corporate social responsibility	
social responsibility, either on full- or part-time basis,			committee is chaired by chairman, which oversees a panel responsible for handling	
in addition to having the			CSR-related affairs, including performance	
board of directors authorize			evaluation, compilation and publication of	
ranking management to			annual CSR report, and irregular reporting to	
handle the issue before			the board of directors on the execution and	
reporting the outcome to the			tracking of corporate social responsibility.	
board of directors.			d. In order to provide protection of reasonable	
d. Whether the company has			compensations to staffers, the company's compensations policy calls for provision of	
formulated sound			reasonable and competitive compensations, not	
compensations policy and			below minimum wage regulated by the	
integrated the evaluation			Authority and linkage of staffer performance	
system for staffer			with incentives, as stipulated in the	
performance and corporate			"performance-evaluation measures" and	
social responsibility policy,			"measures for management and assistance of	
in addition to putting in place a clear and effective			staffer performance." To materialize linkage between performance evaluation and corporate	
system of incentives and			social responsibility, the company has	
penalties.			formulated "measures or implementation of	
F			goal management," which list talent and system	
			and forward-looking deployment as key	
			performance-evaluation criteria, in line with	
			the mission of upholding human value and	
D. Engineers and f	V		achieving corporate sustainability.	NI - 1:CC
B.Environment for sustainable development	v		a. Develop IE3/IE4 high-efficiency motor and air conditioners and home appliances with	No difference
a. Status for the dedication of			first-grade energy performance, and achieve	
the company to enhancing			energy conservation in production process via	
the utilization efficiency of			adoption of high-efficiency motor and	

	Implement Status Difference w					
Items	Yes	No	Summaried Explanation	"Corporate Social Responsibilty Best Practice Principles for TWSE/GTSM-Listed Company"and reasons		
various resources and utilizing recycled materials in lowering the impact on the environment;			energy-saving lighting. Recycle and melt scissels of silicon-steel plants for motor for casting of motor housings. Use environmental protection coolant, material and recyclable containers.  b. Set up Environment management system based			
b. Status of the company in establishing proper environmental-management system according to its industrial features; c. Whether the company has noticed the effect of climate change on its business activities, conducted check on greenhouse gases, and formulated strategy on energy conservation and carbon/greenhouse gases abatement. d. Status of the company in formulating carbon-abatement and greenhouse-gases reduction strategy, in line with its concern for climatic change on its operation.			on ISO 14001 and passed the certification.  c. On the issue of climate change, in adherence to the vision of "TECO GO ECO," the company has been developing wind-mill products and high energy-efficient products, in the hope of maximizing its contribution to energy conservation and carbon abatement. Various factories have also been improving their manufacturing process, taking into account energy conservation and carbon abatement.  d.In addition, the company started to have external party check its greenhouse-gases emission in 2012, to assure the accuracy of data, as the basis for the effort of energy conservation and carbon abatement, whose outcome is disclosed in the annual CSR report.			
C. Upholding of public benefits a. Whether the company has formulated relevant management policy and procedure, according to related laws/regulations and international convention on human rights.  b. Whether the company has instituted mechanism and channel for complaints by staffers and handled the complaints properly.	V		a. Posting of employee work rules, performance evaluation measures, rules for employee leave on corporate poster.  To demonstrate its emphasis on and executive power for human right, formulate "Declaration of TECO Corp. on Human-Right Policy" and post it on the company's website. In addition, require suppliers to sign "commitment to human right and environmental sustainability," along with contracts, to contribute to the cause of human right jointly.  b. The company has set up an "opinion mailbox" for employees to communicate directly with the management and obtain rapid services from the company.  As for employee reward and discipline, formulate procedure on the handling of employee reward and discipline, mandating objective investigation and fact finding before any discipline and the setup of personnel evaluation committee to assist in cases of major disciplines. Moreover, establish dedicated e-mail (HRI@teco.com.tw) as a channel for filing complaints, to ward off irregularities or unfair treatments at workplace, and dedicated e-mail (HRP@teco.com.tw) as a channel for consulting and reporting of workplace violence, to prevent such violence and illegal damage. Formulate "measures on reporting and handling of sexual harassments," to handle complaints of sexual harassments at workplace filed by staffers, so as to uphold a safe and friendly working environment.	No Difference		

			Implement Status	Difference with
Items	Yes	No	Summaried Explanation	"Corporate Social Responsibilty Best Practice Principles for TWSE/GTSM-Listed Company"and reasons
c. Whether the company has provided staffers safe and healthy working environment and held regular safety and health education for staffers.			c. In compliance with the requirement of laws/regulations related to vocational hygiene and safety, carry out safety and hygiene education, disaster-prevention training, and health management, needed by employees in their works. In addition, conduct safety protection of equipment and install personal-safety gear according to standard norm, on top of safety inspection and supervision by managerial staffers in charge, to safeguard safety of employees at workplace.	
d. Whether the company has established mechanism for regular communications with staffers and inform, in a reasonable manner, staffers possible material influence which may be caused by changes in its operation.			d. In accordance with the measures for labor-management meeting, the company holds labor-management meeting regularly to exchange opinions and solve problems via consultation.  For listening to the opinions of staffers, the chairman and managerial staffers at various levels hold seminars irregularly to understand the work status of staffers and learn their suggestions for the company. As for the company's business performance, the headquarters convene quarterly meeting, wherein the chairman would explain the company's business performance in the quarter and the management policy. In addition, the chairman would meet with cadres of the labor union twice a year, to	
e. Whether the company has established effective cultivation plan for staffers in developing capabilities essential for their career.			exchange opinions for achieving a win-win outcome for management and labor.  e. Cultivate the expertise of staffers along the dual lines of professional jobs and management jobs and combine the training with staffers' individual development plan (IDP) for follow-up tracking and confirmation. Provide complete and plural training to staffers to improve their expertise and expand their knowledge and experience. Carry out performance evaluation every half year, when staffers and their direct superiors would talk for full communication on their personal career development plan. In addition, the company will continue the endeavor for institutionalizing the promotional channel and the system of job rotation, so as to augment and diversify staffers' capabilities and putting in place a complete career development channel. In addition, it embraces institutionalized promotion channel and the system of job rotation, to help staffers develop plural capabilities. The institution of a complete career development route is an objective of the company.	
f. Whether the company has formulated consumer-right protection policy and complaint procedure on the flow of R&D, procurement, production, operation, and service.			f. The company adheres to ISO 9001/ISO/TS 16949 in various work flows, on a process-oriented basis, in contrast to the customer orientation for marketing, including presales, sales management, and after-sales service, which, along with payback to customers, constitutes a cyclic system, materializing a complete customer service system.	

			Implement Status	Difference with				
				"Corporate Social				
Items	Yes	No	Summaried Explanation	Responsibilty Best Practice Principles for				
	105	110	Summarea Explanation	TWSE/GTSM-Listed				
				Company"and reasons				
g. Whether the company has complied with related laws/regulations and international norms in the marketing and labeling of products and services.  h. Whether the company has checked the track record of prospective suppliers on anti-environment and –society behaviors.  i. Whether the contracts between the company and major suppliers include a clause empowering the company to terminate or revoke the contracts, in case the suppliers involve in			<ul> <li>g. The company acquires certification of products' safety, reliability, and functionality according to the following standards: CE, IEEE, CNS, CQC., etc. Product fact conform with related regulation.</li> <li>h. The company demands suppliers to fill in the questionnaire produced by the company, which includes their practice in the human rights and environment.</li> <li>i. i. Note 41 in "Basic Engagement of Transaction with Supplier"</li> </ul>					
behaviors which run counter								
to the company's CSR								
policy and have marked adverse influence on								
environment and society.								
D.Whether the company has	V		The company has instituted "CSR section" on its	No difference				
disclosed essential and reliable			website for disclosure of related information and					
CSR-related information on its			has third party certify its 2012-2014 CSR report.					
website and the Market								
Observation Post System.								
	any's	E. Describe the operation of company's Corporate Social Responsibilty Best Prectice Principles, should it exist, and its						

- difference with "Corporate Social Responsibilty Best Prectice Principles for TWSE/GTSM-Listed Companies." No difference
- F. Other key information conducive to the understanding of the company's CSR-related affairs:
- (1) Via the function of the TECO Technology Foundation, the company supports the humanistic aspect of Taiwan with its technological expertise, encourages sci-tech innovation, and holds "Green Tech" international contest, to highlight the "TECO GO ECO" spirit and encourages young students to engage in sci-tech R&D on energy conservation and carbon abatement. During 23 consecutive, TECO Award (1994-2016), there are 119 winners from Electric Machinery/ Information/ Communication, Machinery/ Energy/ Environment, Chemical/ Material, Biology/ Medical professionals/ Agriculture, four "science "category and one "human culture". In order to consolidate the humanistic power of Taiwan, the company pushes "creativity education," to innovate and update teaching model of schools' teaches, also provide school children in remote area with high quality learning opportunities resources. The "heritage education" rallies various parties to make contributions for the expense of the event, with the aim of recruiting teachers for the program as TECO's staffers and helping tribal children learn related technologies. 1,500 aboriginal teachers and students from 11 tribes benefited from the program.
- (2) Other related information is contained in the CSR report, which has been posted on TECO's website. http://tecocsr.teco.com.tw/
- G. In case the company's report on products or corporate social responsibility has passed the certification of related certification bodies, describe the inspection standards:
  - The company's 2015 CSR report was certified by PricewaterhouseCoopers according to ISAE 3000 and GRI G4 guideline on global sustainability report.
- Note 1: Whether check "yes" or "no," explain the reason in the brief explanation section
- Note 2: Companies which have compiled CSR report can substitute explanation of method for checking CSR report and its index page for brief explanation.

### 3.3.6 Adherence to the Ethical Corporate Management and Measures

The company executes ethical corporate management based on "Ethical Corporate Management Best Practice Principles for TWSE/GTSM-Listed Companies"

Principles for TWSE/GTSM-Listed Companies"					
			Implementation Status	Difference with "Ethical	
Items	Yes	No	Summaried Explanation	Corporate Management Best Practice Principles for TWSE/GTSM-Listed Companies	
A. Formulate policy and program for ethical corporate management a. Whether the company has explicitly express the policy and methods of ethical corporate management in its charter and outbound documents and whether the board of directors and management have fulfilled the commitment to the policy of ethical corporate management	V		a. The company has yet to formulate "Ethical Corporate Management Best Practice Principles" on August 14 in 2014, announced and carried out "The Principle of Antitrust" on October 1 in 2015, amended "Rules of Ethical Conduct to Directors and Managers" on March 20 in 2015. The company's directors and management have been cautiously fulfilling their duties in compliance with the obligation of attention of a prudent administrator.	No major difference	
<ul> <li>b. Whether the company has program preventing unethic behaviors with the principle of ethical corporate management, in addition to specifying and executing operating procedure, behavioral guidelines, penalties for violation of regulations and complaint system.</li> <li>c. Whether the company has adopted precautionary measures against business activities with higher risk of violating the principle of ethical corporate management, as specified in item 2 of article 7 of the "Ethical Corporate Management Best Practice Principles for TWSE/GTSM-Listed Companies"</li> </ul>			b. The company has formulated "behavioral guidelines," strictly forbidding staffers to accept without permission of superiors gifts worth more than NT\$3,000 from other firms or individuals with business dealings with the company. They can also pass the gifts to the general-affairs unit for keeping before donating them for charity under the Company's name.  c. The company's legal divisione screens contracts and prevents violation of law in signing contracts, while the audit office irregularly checks and continuously tracks status of improvement.		
B. Materialize ethical corporate management a. Whether the company has evaluated the track record on the integrity of business partners and whether the contracts with business partners include an article on behavioral integrity. b. Whether the company has instituted unit pushing ethical corporate management, either on a full-time or part-time basis, which is under the jurisdiction of the board of directors and reports to the latter regularly.  c. Whether the company has formulated policy preventing conflict of interest and provided, as well as faithfully executed,			<ul> <li>a. The company's legal division reviews contracts signed by company for outbound business activities, to avoid dealing with those violating the principle of integrity of management on record.</li> <li>b. The company sets up a legal division office, under the direct jurisdiction of the board of directors, in charge of the formulation and implementation of the policy of integrity-oriented management and would be supervised by an auditing unit before being reported to the board of directors regularly. Auditing unit audited related operation in August 2016,and reported to the board on December 23 in 2016.</li> <li>c. The company has formulated "behavioral guidelines," demanding all staffers not to take benefits and sacrifice the company's interests for personal</li> </ul>		

	Implementation Status Difference with "Ethical					
Items	Yes	No	Summaried Explanation	Corporate Management Best Practice Principles for TWSE/GTSM-Listed Companies		
proper channel for complaints.			benefits. When discovering violation of	Companies		
proper channel for complaints.			integrity-related regulations, one can make compliant or report, according to the company's "measures for handling reports on illegal, unethical, or dishonest behaviors."			
d. Whether the company has instituted effective accounting system and internal control system for the materialization of the policy of ethical corporate management, which is audited regularly by in-house auditing unit or certified public account under			d. To assure the materialization of ethical corporate management, the company has instituted effective accounting system and internal-control system, with in-house auditors checking their compliance regularly.			
its entrustment.  e. Whether the company had held internal or external education and training regularly on ethical corporate management.			e. The company holds education and training on ethical corporate management regularly.			
C. Status of the company's reporting	V			No major difference		
system: a. Whether the company has formulated concrete reporting and rewarding system, as well as convenient reporting channel, in addition to designation of specific person handling the reporting.  b. Whether the company has instituted standard operating procedure for handling reported items and related confidentiality mechanism. c. Whether the company has adopted measures to protect informants from improper treatment.			<ul> <li>a. As part of the company's reporting system, the company has formulated "behavioral guidelines," containing ethical norms for staffers, and has instituted reporting e-mail address HRI@teco.com.tw, with the human-resources center responsible for handling reported items, in conjunction with the audit division and the legal division office.</li> <li>b. The "behavioral guidelines" specify, in article 17, reporting methods and flow, and in article 16, confidentiality mechanism for informants.</li> <li>c. The guidelines also specify, in article 16, protection mechanism for informants.</li> </ul>			
D. Intensifying information disclosure	V		informants.	No major difference		
a. Whether the company has disclosed its "Ethical Corporate Management Best Practices Principles" on its website and the implementation effect.			a. The company has disclosed information related to "Ethical Corporate Management Best Practice Principles" on website, and disclosed the operation situation in year book and CSR Report.			
E. Should the company formulate own ethical corporate management principles according to "Ethical Corporate Management Best Practice Principles for TWSE/GTSM-Listed Company," specify its execution and difference with the principles: The company has already formulated its own ethical corporate management principles and disclosed on the Company's webite. There is no major difference between its execution and principles.						
F. Other key information conducive to t revision to the company's ethical cor The company materializes ethical cor	F. Other key information conducive to the understanding of the company's ethical corporate management (such as review and revision to the company's ethical corporate management):  The company materializes ethical corporate management via compliance with Company Law, Securities Exchange Act,					
and regulations and laws governing li	sted fi	irms, i	in addition to forbidding unethical behaviors	s in business dealings.		

### 3.3.7 Corporate Governance Guidelines and Regulations

The company has instituted "Corporate Governance Best Practice Principles". The document could be accessed "Corpoarte Goverance" on Market Observation Post System (http://mops.twse.com.tw) comforming to related regulations.

### 3.3.8 Other Important Information Regarding Corporate Governance

- A. The important information regarding corporate governance has been disclosed on Market Observation Post System (http://newmops.twse.com.tw) comforming to related regulations.
- B. Advanced studies for directors and independent directors in 2016:

Title	Name	Date	Organizer	Training Course	Time
Chairman	Tung Kuang Investment Chairman Co., Ltd.	2016.8.12	Chunghwa Corpporate Governance Association	Corporate social responsibility and sustainable competitiveness	3 hrs
Chairman	Representative : Chwen-Jy, Chiu	2016.12.23	Chunghwa Corpporate Governance Association	How the board director and supervisor assist in handling risk and crisis	3 hrs
Managing	Tong Kuang Investment Co., Ltd	2016.8.12	Chunghwa Corpporate Governance Association	Corporate social responsibility and sustainable competitiveness	3 hrs
Director	Representative : Chao-Kai, Liu	2016.12.23	Chunghwa Corpporate Governance Association	How the board director and supervisor assist in handling risk and crisis	3 hrs
Managing		2016.8.12	Chunghwa Corpporate Governance Association	Corporate social responsibility and sustainable competitiveness	3 hrs
Managing Director	Cheng-Tsung, Huang	2016.12.23	Chunghwa Corpporate Governance Association	How the board director and supervisor assist in handling risk and crisis conduct good tax-affairs management, in response to changes in taxation environment?	3 hrs
Managing	Managing Director  Creative Sensor Inc. Representative: Yu-Ren, Huang	2016.12.23	Chunghwa Corpporate Governance Association	How the board director and supervisor assist in handling risk and crisis	3 hrs
Director		2016.12.29	Chunghwa Corpporate Governance Association	How to build to last in the era of black swan	3 hrs
		2016.7.20	Securities & Futures Institute	Legal responsibility of board directors and supervisors in M&A issue	3 hrs
Managing & Independent Director	Chien-Yuan, Lin	2016.8.12	Chunghwa Corpporate Governance Association	Corporate social responsibility and sustainable competitiveness	3 hrs
		2016.11.15	Chunghwa Corpporate Governance Association	Anti tax evasion law, adaptive strategy and updated tax law	3 hrs

Title	Name	Date	Organizer	Training Course	Time
		2016.8.12	Chunghwa Corpporate Governance Association	Corporate social responsibility and sustainable competitiveness	3 hrs
Independent Director	Jing-Shown, Wu	2016.10.20	Financial Supervisory Committee	11 <sup>th</sup> Corporate Governance Forum in Taipei	3 hrs
		2016.12.23	Chunghwa Corpporate Governance Association	How the board director and supervisor assist in handling risk and crisis	3 hrs
Independent	Ting-Wong, Cheng	2016.8.12	Chunghwa Corpporate Governance Association	Corporate social responsibility and sustainable competitiveness	3 hrs
Director	Ting-wong, Cheng	2016.12.23	Chunghwa Corpporate Governance Association	How the board director and supervisor assist in handling risk and crisis	3 hrs
		2016.6.16	Securities & Futures Institute	Awarding ceremony and forum of 2 <sup>nd</sup> corporate governance evaluation	3 hrs
Director	Director Mao-Hsiung, Huang	2016.8.12	Chunghwa Corpporate Governance Association	Corporate social responsibility and sustainable competitiveness	3hrs
		2016.12.23	Chunghwa Corpporate Governance Association	How the board director and supervisor assist in handling risk and crisis	3 hrs
Director		2016.8.12	Chunghwa Corpporate Governance Association	Corporate social responsibility and sustainable competitiveness	3 hrs
Director	Po-Chih, Huang	2016.12.23	Chunghwa Corpporate Governance Association	How the board director and supervisor assist in handling risk and crisis market	3 hrs
Director	Hisen- Sheng, Kuo	2016.8.12	Chunghwa Corpporate Governance Association	Corporate social responsibility and sustainable competitiveness	3 hrs
		2016.9.2	Securities & Futures Institute	Forum of ethical Corporate Management and corporate social responsibility	3 hrs
Dimenton	Yaskawa Electric Corporation	2016.8.12	Chunghwa Corpporate Governance Association	Corporate social responsibility and sustainable competitiveness	3 hrs
Repi	Representative : Ogi Hiroyuki	2016.12.27	Chunghwa Corpporate Governance Association	How the board director and supervisor assist in handling risk and crisis market	3 hrs
Kuang Yuan Industrial	Industrial	2016.8.12	Chunghwa Corpporate Governance Association	Corporate social responsibility and sustainable competitiveness	3 hrs
Director	Director Co., Ltd. Representative: Shih- Chien, Yang	2016.12.27	Chunghwa Corpporate Governance Association	How the board director and supervisor assist in handling risk and crisis market	3 hrs

Title	Name	Date	Organizer	Training Course	Time
Director	Tung Kuang Investment	2016.8.12	Chunghwa Corpporate Governance Association	Corporate social responsibility and sustainable competitiveness	3 hrs
Director	Co., Ltd. Representative : Hong-Hsiang, Lin	2016.12.27	Chunghwa Corpporate Governance Association	How the board director and supervisor assist in handling risk and crisis market	3 hrs
		2016.3.24	Chinese National Association of Industry and Commerce, Taiwan	The annual amendment to regulation and notice for AGM	3 hrs
Director	Director  Lien Chang Electronic Co., Ltd. Representative: Ming-Feng, Yeh	2016.3.31	Chinese National Association of Industry and Commerce, Taiwan	Cornerstone of corporate operation and sustainability/ Inheritance and sustainability of family-owned business	3hrs
		2016.12.23	Chunghwa Corpporate Governance Association	How the board director and supervisor assist in handling risk and crisis market	3hrs
Director	Director  Mao Yang Co., Ltd. Representative: Yung-Hsiang, Chang	2016.8.12	Chunghwa Corpporate Governance Association	Corporate social responsibility and sustainable competitiveness	3 hrs
		2016.12.23	Chunghwa Corpporate Governance Association	How the board director and supervisor assist in handling risk and crisis market	3 hrs

### C. Advanced studies for managing staffers in 2016:

Title	Name	Date	Organizer	Traning course	Time
D. H.	Cl. I Cl.	2016.8.12	Chunghwa Corpporate Governance Association	Corporate social responsibility and sustainable competitiveness	3 hrs
President	President Chwen-Jy, Chiu	2016.12.23	Chunghwa Corpporate Governance Association	How the board director and supervisor assist in handling risk and crisis	3 hrs
Vice Dunidant	Vice President George Lien	2016.8.12	Chunghwa Corpporate Governance Association	Corporate social responsibility and sustainable competitiveness	3 hrs
vice President		2016.12.23	Chunghwa Corpporate Governance Association	How the board director and supervisor assist in handling risk and crisis	3 hrs
Executive Consultant Hong-Hsiang, Lin	2016.8.12	Chunghwa Corpporate Governance Association	Corporate social responsibility and sustainable competitiveness	3 hrs	
	Hong-Hsiang, Lin	2016.12.23	Chunghwa Corpporate Governance Association	How the board director and supervisor assist in handling risk and crisis	3 hrs

Title	Name	Date	Organizer	Traning course	Time
Assistant Vice	S. C. Lin	2016.8.12	Chunghwa Corpporate Governance Association	Corporate social responsibility and sustainable competitiveness	3 hrs
President	S. C. Lin	2016.12.23	Chunghwa Corpporate Governance Association	How the board director and supervisor assist in handling risk and crisis	3 hrs
Assistant Vice	Steven Chiang	2016.8.12	Chunghwa Corpporate Governance Association	Corporate social responsibility and sustainable competitiveness	3 hrs
President	Sieveli Cilialig	2016.12.23	Chunghwa Corpporate Governance Association	How the board director and supervisor assist in handling risk and crisis	3 hrs
Assistant Vice	Pin Chang	2016.8.12	Chunghwa Corpporate Governance Association	Corporate social responsibility and sustainable competitiveness	3 hrs
President		2016.12.23	Chunghwa Corpporate Governance Association	How the board director and supervisor assist in handling risk and crisis	3 hrs
Assistant Vice	K.R. Chen	2016.8.12	Chunghwa Corpporate Governance Association	Corporate social responsibility and sustainable competitiveness	3 hrs
President		2016.12.23	Chunghwa Corpporate Governance Association	How the board director and supervisor assist in handling risk and crisis	3 hrs
Assistant Vice	Vario Val	2016.8.12	Chunghwa Corpporate Governance Association	Corporate social responsibility and sustainable competitiveness	3 hrs
President	Kevin Yeh	2016.12.23	Chunghwa Corpporate Governance Association	How the board director and supervisor assist in handling risk and crisis	3 hrs

D. The situation of resignation in the Company: None

### 3.3.9 Internal Control System

Please refer to page 52 of the Chinese annual report.

3.3.10 In the recent year and up to the publication of the annual report, legal penalties for the company and internal staffers, penalties of internal staffers by the company for violation of internal control system and regulation, major defects and improvement status

None

### 3.3.11 Major Resolutions of Shareholders' Meeting and Board Meetings

A. Major Resolutions of Shareholders' Meeting and Board Meetings in the recent two years

2016/03/21	(1)The board of directors resolved to convene 2016 shareholders' meeting on June 16, 2016.
	(2)The Board of Directors resolved 2015 financial statements with consolidated sales revenue NT\$48,598,573
	thousand, EPS 1.6, and plans to pay cash divident NT\$0.8 per share with the total amount NT\$ 1,602,154
	thousand. The related financial reports material would be submitted to 2016 shareholders' meeting.
	(3) The board of directors approved employees' compensation of NT\$ 257,361 thousand and directors'
	remuneration of NT\$114,382 thousand in 2015. The above amount will be distributed through cash. There is
	no difference from the expense amounts in 2015 recognized by the board of directors.
2016/04/12	(1)The Board of Directors resolved the agenda of 2016 AGM , by-election for Independent Director and
	removing the restrictions of newly elected Independent Director's non-competition clauses.
	(2)The Board of Director approved an additional endorsement and guarantees of NT\$2,993,820 thousand to
	the subsidiary, Motovario.
2016/05/11	The board of directors acknowledged the financial statement for the first three months of 2016, showing
	consolidated sales revenue of NT\$11,678,422 thousand and after-tax net profit of NT\$0.34 per share.
2016/06/16	Important resolutions in Annual Shareholders' Meeting
	(1) Acknowledged 2015 business report and financial statement.
	(2) Acknowledged 2015 earnings allocation, amounting to NT\$0.8 per share for cash dividend payment.
	(3) Approve Articles of Incorporation
	(4) Finish re-election for independent directors. New independent director: Ting-Wong Cheng
	(5) Approved to remove the restrictions on the newly elected independent director's non-competition clauses
2016/06/16	The board of directors set the "ex-dividend base date" on July 11, 2015, paying out cash dividend of
	NT\$1,602,154 thousand, or NT\$0.8 per share, and setting the dividend payout date on July 29, 2016.
2016/08/12	The board of directors acknowledged the financial statement for the first half of 2016, showing consolidated
	sales revenue of NT\$24,492,501 thousand and after-tax net profit of NT\$0.87 per share.
2016/11/14	The board of directors acknowledged the financial statement for the first nine months of 2016, showing
	consolidated sales revenue of NT\$36,496,207 thousand and after-tax net profit of NT\$1.32 per share.
2017/3/24	(1) The board of directors resolved to convene 2017 shareholders' meeting on June 16, 2017.
	(2)The Board of Directors resolved 2016 financial statements with consolidated sales revenue NT\$49,923,836
	thousand, EPS 1.76, and plans to pay cash divident NT\$0.88 per share with the total amount NT\$ 1,762,370
	thousand. The related financial reports material would be submitted to 2017 shareholders' meeting.
	(3) The board of directors approved employees' compensation of NT\$ 283,999 thousand and directors'
	remuneration of NT\$125,333 thousand in 2016. The above amount will be distributed through cash. There is
	no difference from the expense amounts in 2016 recognized by the board of directors.
	(4) Board of Directors resolved to terminate the GDRs program, and authorize chairman to deal with the
	related issues about GDRs and deposit contracts.

B. Implemntation of Resolutions made in Annual Shareholders' Meeting on June 16, 2016.

Number	Resolution	Implementation
1	Approve Amendment to Articles of	1. The proposal was approved by the participating Shareholders with
	Incorporation	85.60% approved percentage.
		2. Amendment based upon the letter No. 10501218360, 2016.9.6,
		Ministry of Economic Affairs.
2	Acknowledged of the 2015 Business	※ The proposal was approved by the participating Shareholders
2	Report and Financial Statements	with 85.04% approved percentage.
	Acknowledged of cash dividend	1. The proposal was approved by the participating Shareholders with
3	payout of NT\$0.8 per share for the	85.56% approved percentage.
3	distribution of 2015 profits.	2. Ex-Dividend Trading Date: 2016/07/11.
		Cash Dividend Payout date: 2016/07/29.
	By-election of one independent	Cheng, Ting-Wong was elected.
4	director	Newly elected Directors were registered in line with the letter of
		Ministry of Economic Affairs No.10401123040.
	Approval of the proposal for removal	※ The proposal was approved by the participating Shareholders
	of restrictions on	with 83.68% approved percentage.
5	non-competition clauses for the	
3	company's 24th term	
	newly elected Directors	

# 3.3.12 Major Issues of Record or Written Statements Made by Any Director or Supervisor Dissenting to Important Resolutions Passed by the Board of Directors

None

## 3.3.13 Resignation or Dismissal of Personnel Involved in Preparation of Financial Reports

None

### 3.4 Information on CPA fee

### 3.4.1 Accountant Information

Name of accounting firm	CPA	names	Auditing period	Note
Pricewaterhouse Coopers, Taiwan	Dexter Chang	Audrey Tseng	2016	

#### 3.4.2 Table of Brackets for CPA Fees

Fee b	orackets	Fee item	Auditing fee	Non-auditing fee (Note)	Total
1	Lower than NT\$2 M.			V	V
2	NT\$2-4 M.				
3	NT\$4-6 M.				
4	NT\$6-8 M.				
5	NT\$8-10 M.				
6	NT\$10 M. and higher		V		V

Note: NT\$1,350,000 of non-auditing public expense, including certification expense for auditing business income tax return and English-language translation fee for financial report and consolidated financial report.

- 3.4.3 Non-inspection fees for CPAs, accounting firms, and its affiliates account for over one quarter of inspection fee: Nil
- 3.4.4 Replacement of accounting firm and auditing fee for the replacement year is lower than amount in the year prior to the replacement: Nil
- 3.4.5 Auditing fee decreases by over 15% from the previous year: Nil
- 3.5 Information on replacement of CPA: Not applicable
- 3.6 Information on service of the company's chairman, president, and financial or accounting managers at the accounting firm or its affiliates: Nil

# 3.7 Changes in Shareholding of Directors, Supervisors, Managers and Major Shareholders

### 3.7.1 Changes in Shareholding of Directors, Supervisors, Managers and Major Shareholders

Unit: Share

		20	16	Apr. 30	0, 2017
Title	Name	Holding Increase (Decrease)	Pledged Holding Increase (Decrease)	Holding Increase (Decrease)	Pledged Holding Increase (Decrease)
Chairman	Tong Kuang Investment Co., Ltd.	0	(300,000)	0	(1,807,912)
Chamhan	Representative: Chwen-Jy, Chiu	0	0	0	0
Managing	Tong Ho Gloabal Investment Co.,	0	0	0	0
Director	Ltd. Representative: Chao-Kai, Liu	0	0	0	0
Managing Director	Cheng-Tsung, Huang	0	0	0	0
Managing	Creative Sensor Inc.	0	0	0	0
Director	Representative: Yu-Ren, Huang	0	0	0	0
Managing & Independent Director	Tian-Jy, Chen (Note 3)	0	0	0	0
Managing & Independent Director	Chien-Yuan, Lin (Note 3)	0	0	0	0
Independent Director	Jing-Shown, Wu	0	0	0	0
Independent Director	Ting-Wong, Cheng (Note 3)	0	0	0	0
Director	Mao-Hsiung, Huang	0	0	0	0
Director	Po-Chih, Huang	0	0	0	0
Director	Hisen Sheng, Kuo	0	0	0	0
Director	Yaskawa Electric Corporation	0	0	0	0
Director	Representative: Hiroyuki Ougi	0	0	0	0
Dimentor	Kuang Yuan Industrial Co., Ltd.	0	0	0	(3,960,000)
Director	Representative: Shih-Chien, Yang	0	0	0	0
Dimenton	Tong Kuang Investment Co., Ltd.	0	(300,000)	0	(1,807,912)
Director	Representative: Hong-Hsiang, Lin	(43,000)	0	0	0

		20	16	Apr. 30	0, 2017
Title	Name	Holding Increase (Decrease)	Pledged Holding Increase (Decrease)	Holding Increase (Decrease)	Pledged Holding Increase (Decrease)
Dimenton	Lien Chang Electronic Co., Ltd.	0	0	0	0
Director	Representative: Ming-Feng, Yeh	0	0	0	0
	Mao Yang Co., Ltd.	0	0	0	0
Director	Representative: Yung-Hsiang, Chang	0	0	0	0
President	Chwen-Jy, Chiu	0	0	0	0
Vice President	George Lien	0	0	0	0
Executive Consultant	Hong-Hsiang, Lin	(43,000)	0	0	0
Management	Steven Chiang	0	0	0	0
Management	Pin Chang	0	0	(6,000)	0
Management	K.R. Chen (note 4)	0	0	0	0
Management	S. C. Lin (note 4)	N/A	N/A	0	0
Management	Kevin Yeh (note 4)	N/A	N/A	0	0
Management	Albert Peng (note 4)	N/A	N/A	0	0
Management	Fei-Yuan, Kao (note 4)	N/A	N/A	0	0
Major Shareholder	None	0	0	0	0

Note 1: Managing&Independent Director, Tian-Jy, Chen resigned on May 12 2016. By-election for independent director took place on June 16, 2016 during AGM, and Ting-Wong Cheng is the newly elected independent director. By-election for managing director took place on June 16, 2016 during the board meeting, and Chien-Yuan, Lin was elected.

### 3.7.2 Shares Transfer with Related Parties

Name	Reason of Transfer	Date of Transaction	Transferee	Relationship between Transferee and the Company, Directors, Supervisors and Shareholders with more than 10% shareholding	Shares	Transaction Price (NTD)	
Not Applicable							

Note 2: Assist Vice President, K.R. Chen was on board on August 12 2016. S.C Lin, Kevin Yeh, Albert Peng and Fei-Yuan, Kao were on board on January 1 2017.

### 3.7.3 Shares Pledged with Related Parties

Name	Reason of Pledge	Date of Transaction	Transferee	Relationship between Transferee and the Company, Directors, Supervisors and Shareholders with more than 10% shareholding	Shares	Shares holding %	Shares Pledged %	Pledged Amount
	Not Applicable							

# 3.8 Information Disclosing the Relationship between any of the Company's Top Ten Shareholders

April 30, 2017

Name	Shareholding		Spouse & Minor		Shareholding by Nominee Arrangement		The relationship between any of the Company's Top Ten Share holders		Remarks
	Shares	%	Shares	%	Shares	%	Name	Relation	
Silchester International Investors International Value Equity Trust	51,422,000	2.57%	0	-	0	1	None	-	-
WGI Emerging Markets Smaller Companies Fund, LLC	35,135,000	1.91%	0	-	0	1	None	-	-
Vanguard Emerging Market Index Fund	34,230,000	1.71%	0	-	0	-	None	-	-
M&G Global Emerging Markets Fund	32,322,000	1.61%	0	-	0	-	None	-	-
Silchester International Investors Tobacco Free International Value Equity Trust	30,445,000	1.52%	0	-	0	1	None	-	-
Tong Kuang Investment Co., Ltd	30,341,364	1.52%	0	-	0	-	None	-	-
Yaskawa Electric Corporation	29,541,089	1.48%	0	-	0	1	None	-	-
Government of Singapore	28,369,000	1.42%	0	-	0	1	None	-	-
Vanguard Emerging Market Index Fund	28,092,725	1.40%	0		0		None		
JPMorgan Chase Bank N.A. Taipei Branch in custody for Norges Bank	29,425,725	1.40%	0		0		None		

### 3.9 Long-Term Investments Ownership

December 31, 2016

Investee	Ownership		Direct / Owners Directors, S and Man	ship by Supervisors agement	Total Investment		
T Did til	Shares	%	Shares	%	Shares	%	
Tong Dai Co., Ltd.	5,290,800	92.63%	205,000	0.00%	5,290,800	92.63%	
Teco Nanotech Co., Ltd.	21,502,098	86.01%	205,000	0.82%	21,707,098	86.83%	
TECO International Investment Co., Ltd.	52,584,480	100.00%	0	0.00%	52,584,480	100.00%	
TECO Holding, USA	1,680	100.00%	0	0.00%	1,680	100.00%	
TECO Electric & Machinery Pte Ltd. Singapore	7,200,000	90.00%	800,000	10.00%	8,000,000	100.00%	
TECO Electric Europe Ltd.	4,500,000	100.00%	0	0.00%	4,500,000	100.00%	
Tong An Assets Management & Development Co., Ltd.	147,323,399	100.00%	0	0.00%	147,323,399	100.00%	
Appliance (HK) Ltd.	1,499,999	99.99%	0	0.00%	1,499,999	99.99%	
Tong An Investment Co., Ltd.	415,851,528	99.60%	1,630,944	0.40%	417,482,472	100.00%	
TECO Electro Devices Co., Ltd.	15,386,949	62.57%	371,324	1.51%	15,758,273	64.08%	
Tecnos International Consultant Co., Ltd.	5,034,378	57.52%	1,263,404	16.02%	6,297,782	73.54%	
Tong Tai Jung Co., Ltd.	3,960,000	60.00%	0	0.00%	3,960,000	60.00%	
UVG Investment Co., Ltd.	195,416,844	100.00%	0	0.00%	195,416,844	100.00%	
Information Technology Total Services Co., Ltd.	12,123,248	60.62%	2,135,250	10.68%	14,258,498	71.30%	
Tesen Electric & Machinery Co., Ltd.	20,000,000	100.00%	0	0.00%	20,000,000	100.00%	
GD TECO Taiwan Co., Ltd.	15,000,000	100.00%	0	0.00%	15,000,000	100.00%	
Taitec Technology CO.,LTD.	950,000	95.00%	0	0.00%	950,000	95.00%	
Yatec Engineering Corp.	7,799,996	64.95%	0	0.00%	7,799,996	64.95%	
Taian (Subic) Electric Co., Inc.	17,131,155	76.70%	0	0.00%	17,131,155	76.70%	
Taian (Malaysia) Electric Sdn. Bhd.	13,113,235	66.85%	1,961,934	10.00%	15,075,169	76.85%	
An Tai International Investment Co., Ltd.	22,910,337	100.00%	0	0.00%	22,910,337	100.00%	
Micropac (BVI)	14,883,591	100.00%	0	0.00%	14,883,591	100.00%	
Taian-Etacom Technology Co., Ltd.	7,033,000	84.73%	0	0.00%	7,033,000	84.73%	
Taian Electric Co., Ltd.	100,000	100.00%	0	0.00%	100,000	100.00%	
Tecom	400,602,050	63.52%	0	0.00%	400,602,050	63.52%	
E-Joy International Co., Ltd.	9,500,000	93.60%	400	1.64%	9,500,400	95.24%	
A-Ok Technical Co., Ltd.	1,950,000	86.67%	0	0.00%	1,950,000	86.67%	
TECO Technology (Vietnam) Co., Ltd.	13,772,799	100.00%	0	0.00%	13,772,799	100.00%	
TECO (Philippines) 3C & Appliances, Inc.	2,604,000	60.00%	0	0.00%		60.00%	
An-Sheng Travel Co., Ltd.	480,000	16.00%	2,400,000	80.00%	2,880,000	96.00%	
Taiwan Pelican Express Co., Ltd.	24,121,700	25.27%	6,570,940	6.88%	30,692,640	32.15%	
Kuenling machinery refrigerating Co., LTD.	15,218,642	19.98%			15,218,642	19.98%	
YASKAWA TECO MOTOR ENGINEERING CO.	2,800	70.00%	0	0.00%	2,800	70.00%	
Eagle Holding Co.	1	100.00%	0	0.00%	1	100.00%	
Century Development	87,776,520	28.67%	73,736,289		161,512,809	52.75%	

3.10 Procedure of Material Information: The company has stipulated Rules of Anti Insider Transaction in internal control system, and announced to the emploees.